

# Report of the Committee for Programme and Coordination

**Fifty-sixth session  
(31 May-24 June 2016)**



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*Note*

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## Chapter I

### Organization of the session

1. The Committee for Programme and Coordination held its organizational session (1st meeting) on 21 April 2016 and its substantive session from 31 May to 24 June 2016 at United Nations Headquarters. It held a total of 23 meetings and a number of informal and “informal informal” consultations.

#### A. Agenda

2. The agenda for the fifty-sixth session, adopted by the Committee at its 1st meeting, was as follows:

1. Election of officers.
2. Adoption of the agenda and organization of work.
3. Programme questions:
  - (a) Programme performance of the United Nations for the biennium 2014-2015;
  - (b) Programme planning:
    - (i) Programme budget for the biennium 2016-2017;
    - (ii) Proposed strategic framework for the period 2018-2019;
  - (c) Evaluation.
4. Coordination questions:
  - (a) Report of the United Nations System Chief Executives Board for Coordination;
  - (b) New Partnership for Africa’s Development.
5. Report(s) of the Joint Inspection Unit.
6. Provisional agenda for the fifty-seventh session.
7. Adoption of the report of the Committee on its fifty-sixth session.

#### Selection of reports of the Joint Inspection Unit

3. At the 1st meeting, the attention of the Committee was drawn to the note by the Secretariat ([E/AC.51/2016/L.2](#)), in which it was stated that, in accordance with paragraph 6 of its terms of reference contained in the annex to Economic and Social Council resolution 2008 (LX), the Committee had been invited to select the report of the Joint Inspection Unit entitled “Analysis of the evaluation function in the United Nations system” ([A/70/686](#)) and the note by the Secretary-General transmitting his comments and those of the United Nations System Chief Executives Board for Coordination thereon ([A/70/686/Add.1](#)) for consideration at its fifty-sixth session.

**Programme of work**

4. At the same meeting, the attention of the Committee was drawn to the annotated provisional agenda (E/AC.51/2016/1) and the note by the Secretariat on the status of documentation (E/AC.51/2016/L.1/Rev.1) listing the documents for consideration by the Committee. As part of its general discussions on the programme of work of and agenda for its fifty-sixth session, the Committee, at both the organizational session and the first substantive meeting (2nd meeting), held an exchange of views on the timing of its sessions and the relationship to the work of the Fifth Committee of the General Assembly.

5. At its 2nd meeting, on 31 May, the Committee approved its programme of work with the understanding that adjustments would be made by the Bureau, as necessary, during the course of the session to take into account the pace of discussions.

6. Following the 2nd meeting, informal briefings were held by the Secretary of the Committee, on organizational matters, by the Executive Officer of the Department of Management, on logistical matters, and by the Director of the Programme Planning and Budget Division, on the proposed strategic framework for the period 2018-2019.

**B. Election of officers**

7. At its 1st meeting, the Committee elected, by acclamation, Mohanad Ali Omran Al-Musawi (Iraq) as Vice-Chair of the Committee for the fifty-sixth session.

8. At the same meeting, the Committee elected, by acclamation, Aleg Yermalovich (Belarus) as Rapporteur of the Committee for the session.

9. At its 5th meeting, on 1 June, the Committee elected, by acclamation, Oumarou Kologo (Burkina Faso) as Vice-Chair of the Committee for the session.

10. At its 9th meeting, on 3 June, the Committee elected, by acclamation, Lorena Aymara Giménez Jiménez (Bolivarian Republic of Venezuela) as Chair of the Committee for the session.

11. At its 22nd meeting, on 20 June, the Committee elected, by acclamation, Alexandra Pimenta (Portugal) as Vice-Chair of the Committee for the session.

12. The members of the Bureau for the fifty-sixth session of the Committee were:

*Chair:*

Lorena Aymara **Giménez Jiménez** (Bolivarian Republic of Venezuela)

*Vice-Chairs:*

Mohanad Ali Omran **Al-Musawi** (Iraq)

Oumarou **Kologo** (Burkina Faso)

Alexandra **Pimenta** (Portugal)

*Rapporteur:*

Aleg **Yermalovich** (Belarus)

### C. Attendance

13. The following States Members of the United Nations were represented on the Committee:

Argentina	Japan
Armenia	Morocco
Belarus	Namibia
Benin	Pakistan
Brazil	Peru
Burkina Faso	Portugal
Cameroon	Republic of Korea
China	Russian Federation
Cuba	Saudi Arabia
Equatorial Guinea	Ukraine
Ethiopia	United Kingdom of Great Britain and Northern Ireland
France	United Republic of Tanzania
Haiti	United States of America
Iran (Islamic Republic of)	Uruguay
Iraq	Venezuela (Bolivarian Republic of)
Italy	Zimbabwe

14. The following States Members of the United Nations were represented by observers:

Algeria	Kenya
Botswana	Lebanon
Bulgaria	Nepal
Chile	Sri Lanka
Dominican Republic	Switzerland
El Salvador	Thailand
Indonesia	

15. The following organizations were represented as observers: the European Union and the United Nations Population Fund.

16. Also present at the session were the Chef de Cabinet; the Under-Secretary-General for General Assembly and Conference Management; the Assistant Secretary-General for Peacekeeping Operations; the Under-Secretary-General for Legal Affairs, Legal Counsel; the Assistant Secretary-General for Policy Coordination and Inter-Agency Affairs, Department of Economic and Social Affairs; the Under-Secretary-General and Special Adviser on Africa; the Assistant Secretary-General and Director of the New York Office of the United Nations Environment Programme (UNEP); the Executive Director of the United Nations Human Settlements Programme (UN-Habitat); the Assistant Secretary-General and Deputy Executive Director of the Intergovernmental Support and Strategic Partnerships Bureau of the United Nations Entity for Gender Equality and the Empowerment of Women (UN-Women); the Executive Secretary of the Economic Commission for Europe (ECE); the United Nations High Commissioner for Human Rights; the United Nations Deputy High Commissioner for Refugees; the Under-Secretary-General for Management; the Under-Secretary-General for Internal Oversight Services; the Assistant Secretary-General for Internal Oversight Services; the Under-Secretary-General for Safety and Security; the Acting Secretary and Director of the secretariat of the United Nations System Chief Executives Board for Coordination (CEB); and other senior officials of the Secretariat.

17. An inspector from the Joint Inspection Unit was also present.

18. The following reports were discussed by videoconference: the report of the Office of Internal Oversight Services (OIOS) on the triennial review of the implementation of recommendations on the programme evaluation of UNEP; the report of OIOS on the triennial review of the implementation of recommendations on the programme evaluation of the United Nations Office on Drugs and Crime; the report of the Secretary-General on consolidated changes to the biennial programme plan as reflected in the proposed programme budget for the biennium 2016-2017; as were the following programmes of the proposed strategic framework for the period 2018-2019: programme 2, Political affairs; programme 5, Peaceful uses of outer space; programme 9, United Nations support for the New Partnership for Africa's Development; programme 10, Trade and development; programme 11, Environment; programme 12, Human settlements; programme 13, International drug control, crime and terrorism prevention and criminal justice; programme 15, Economic and social development in Africa; programme 16, Economic and social development in Asia and the Pacific; programme 17, Economic development in Europe; programme 18, Economic and social development in Latin America and the Caribbean; programme 19, Economic and social development in Western Asia; programme 20, Human rights; programme 21, International protection, durable solutions and assistance to refugees; programme 25, Management and support services; and component B, Joint Inspection Unit, of programme 27, Jointly financed activities.

#### **D. Documentation**

19. The list of documents before the Committee at its fifty-sixth session is set out in the annex to the present report.



## **E. Adoption of the report of the Committee**

20. At the 23rd meeting, on 24 June, the Chair of the Committee introduced the draft report of the Committee ([E/AC.51/2016/L.4](#) and Add.1-37) and the draft provisional agenda for the fifty-seventh session of the Committee ([E/AC.51/2016/L.3](#)).

21. At the same meeting, the Committee adopted the draft report.

22. Also at the same meeting, the Committee adopted the draft provisional agenda for its fifty-seventh session and decided that it would be updated in the light of the resolutions and decisions adopted by the Economic and Social Council at its 2016 session and by the General Assembly at its seventy-first session.

23. Before the closure of the session, statements were made by the representatives of France, Portugal, the Islamic Republic of Iran, Iraq, China, Cuba, Japan, the United Republic of Tanzania, the United Kingdom, the United States and Morocco. The Chair made concluding remarks.

## Chapter II

### Programme questions

#### A. Report of the Secretary-General on the programme performance of the United Nations for the biennium 2014-2015

24. At its 3rd meeting, on 31 May 2016, the Committee considered the report of the Secretary-General on the programme performance of the United Nations for the biennium 2014-2015 (A/71/75).

25. The Under-Secretary-General for Management introduced the programme performance report and responded to questions raised during the Committee's consideration of the report.

#### Discussion

26. Delegations expressed their appreciation for the report, terming it useful and interesting and stressing that it constituted an important accountability and management tool in the Organization's results-based-budgeting process. They noted with satisfaction that, by combining a results-based analysis with an output-oriented analysis, a comprehensive overview of how the United Nations had performed during the biennium had been provided.

27. Some delegations expressed the view that the report was overly long and detailed, criticizing the lack of a comprehensive summary. The view was expressed that key sections would benefit from the inclusion of financial information, shorter narrative descriptions and a stronger focus on impacts and results in terms of expected accomplishments and the achievement of outputs.

28. While partially agreeing with that view, some delegations said that any proposal to change the format of the report must be discussed and approved by the General Assembly. Delegations referred to the importance of the sections on lessons learned while highlighting that departments and offices could make use of those experiences to improve their work in the future.

29. Some delegations remarked on the positive trend reported in the increase in the rate of implementation of mandated outputs from 91 per cent during the biennium 2012-2013 to 94 per cent during the biennium 2014-2015. Clarification was sought as to whether that increase had led to any qualitative deterioration. Suggesting that some departments had reported lower-than-expected implementation rates in previous bienniums owing mainly to reasons beyond their control, a delegation suggested that a more realistic approach should be taken when preparing the strategic frameworks, notably their indicators of achievement.

30. Concerning the additional outputs, a delegation noted that, according to the report, during the biennium 2014-2015, 61 per cent of the total number of additions had been required by intergovernmental bodies, while the remaining 39 per cent had been initiated by the Secretariat. Clarification was sought regarding the latter, notably what the assessment of those additional outputs was and how Member States would verify that those discretionary outputs had been derived from legislative mandates.

31. Clarification was sought as to a specific mandate for the implementation of the Human Rights Up Front policy by the Secretary-General, as reported under section 24,

Human rights, in addition to the reasons for the substantial increase in the number of discretionary outputs under the section. Information was also sought on challenges and lessons learned under section 27, Humanitarian assistance, notably concerning which four simultaneous level III emergencies had strained the surge mechanisms of the Office for the Coordination of Humanitarian Affairs and what countries had been assisted by the Office in response to major emergencies during the biennium. Furthermore, information was sought as to the reasons for the disparity in the number of outputs reported as implemented by the regional commissions, especially in circumstances in which the scope and nature of the work shared similar characteristics.

32. While the positive results reported through the global survey on the PaperSmart initiative were noted, the view was expressed that the Secretariat should continue to provide information on the impact of the reduction in the number of printed documents on the intergovernmental decision-making process at United Nations meetings and conferences. It was emphasized that the Secretariat had an obligation to make available all documentation for intergovernmental discussions in printed format.

#### **Conclusions and recommendations**

33. **The Committee recommended that the General Assembly take note of the report of the Secretary-General on the programme performance of the United Nations for the biennium 2014-2015 (A/71/75).**

## **B. Programme planning**

### **(i) Programme budget for the biennium 2016-2017**

#### **Report of the Secretary-General on consolidated changes to the biennial programme plan as reflected in the proposed programme budget for the biennium 2016-2017**

34. At its 6th meeting, on 2 June 2016, the Committee for Programme and Coordination considered the report of the Secretary-General on consolidated changes to the biennial programme plan as reflected in the proposed programme budget for the biennium 2016-2017 (A/71/85).

35. Representatives of the Secretary-General introduced the report and responded to queries raised during its consideration by the Committee.

#### **Discussion**

36. The improvement to the presentation of the consolidated changes to the biennial programme plan as reflected in the proposed programme budget for the biennium 2016-2017 was noted.

37. The importance of the linkage between the programmatic and budgetary aspects of the programme, the Regulations and Rules Governing Programme Planning, the Programme Aspects of the Budget, the Monitoring of Implementation and the Methods of Evaluation (ST/SGB/2016/6) and the Financial Regulations and Rules of the United Nations (ST/SGB/2013/4 and ST/SGB/2015/4) was recognized.

In order to achieve their objectives and to assist Member States in attaining the relevant Sustainable Development Goals, all affected programmes would reorient and reprioritize their ongoing efforts, activities and resources accordingly.

38. Clarifications were sought on the correlation between the proposed changes, the plan outline for 2018-2019 and the note by the Secretariat on the review of the biennial programme plan, by sectoral, functional and regional bodies ([E/AC.51/2016/CRP.1/Rev.1](#)), and clarification was requested for any other proposals to be presented during 2016.

39. Several delegations expressed the view that a succinct overview of the numerous changes made in respect of recently adopted General Assembly resolutions would be useful to the work of the Committee, and in that regard requested that a line-by-line comparison, using the “track changes” feature, between the approved biennial programme plan for the period 2016-2017 ([A/69/6/Rev.1](#)) and the proposed revisions to the 17 programmes concerned be provided as supplementary information. For changes relating to the activities outlined in Assembly resolution 70/1, delegations requested that, where possible, the paragraphs of the resolution that gave rise to the mandates for those activities be specified. In addition, delegations expressed their intention to seek clarification on specific changes made to the biennial programme plan for the period 2016-2017, during discussions on the strategic framework for the period 2018-2019, so as to take advantage of the presence of relevant programme managers and Secretariat officials.

40. A delegation observed some patterns of changes: those that replaced “the United Nations development agenda beyond 2015”, which, in the programme plan of 2014-2015, had been “the internationally agreed development goals, including the Millennium Development Goals”, with “the 2030 Agenda for Sustainable Development”; those that added a reference to “the 2030 Agenda”; and others that were made on the basis of the decisions of intergovernmental bodies. That delegation stated that it would carefully examine those changes in the first pattern by analysing what had already been built in the Organization for the previous development goals, and it would examine those in the second pattern by scrutinizing the decisions of the intergovernmental bodies to see whether there was any specific reference and mandate corresponding to each of them contained therein.

41. It was underlined that the Secretary-General would report to the General Assembly at the main part of its seventy-first session on additional resources required to support the implementation of the framework of the 2030 Agenda. In that regard, clarification was sought on the sequencing of proposals for resource requirements prior to the completion of the review of the related programme by the Committee.

42. It was noted that the framework of the 2030 Agenda would extend beyond one biennium, given that it covered a period of 15 years. Therefore, the objectives, expected accomplishments, indicators of achievement and outcomes would need to evolve in line with the discussions and decisions of Member States at intergovernmental meetings, such as was the case with the forty-ninth session of the Commission on Population and Development. In that regard, clarification was sought as to how the result of ongoing discussions on mandates would be reflected.

43. With regard to programme 6, Legal affairs, clarification was sought as to how paragraph 274 of General Assembly resolution 70/235 could be incorporated into subprogramme 4, Law of the sea and ocean affairs.

44. Regarding programme 7, Economic and social affairs, clarification was sought on the proposed changes to the expected accomplishments and indicators of achievement and whether those changes resulted from the 2030 Agenda, including the Sustainable Development Goals, or had been made for other substantive reasons. With regard to expected accomplishment (c) of subprogramme 6, Development policy and analysis, the view was expressed that the core principles and objectives of the 2030 Agenda remained to be defined and agreed upon.

45. Regarding programme 10, Trade and development, concern was expressed that an amendment to the legislative mandates of subprogramme 6, Operational aspects of trade promotion and export development, for the period 2016-2017, would be required to reflect the ministerial declaration and decisions adopted by the Tenth Ministerial Conference of the World Trade Organization, held in Nairobi from 15 to 19 December 2015, which had been reflected in the proposed strategic framework for the period 2018-2019 (see [A/71/6 \(Prog. 10\)](#), para. 10.25). Clarification was sought as to how those decisions would be incorporated into the programme of work of the International Trade Centre.

46. With regard to programme 16, Economic and social development in Asia and the Pacific, appreciation was expressed for the work of the Economic and Social Commission for Asia and the Pacific in the area of renewable energy and for its work on energy issues at the regional level. Delegations were supportive of the changes relating to the revision of the conference structure of the Commission, namely, establishing a Committee on Energy as a part of its subsidiary structure establishing a new subprogramme 9, Energy, given that they reflected earlier decisions emanating from an intergovernmental process (see Economic and Social Council resolution 2015/30 and General Assembly resolution 70/248 A, sect. XVI). Clarification was sought, however, regarding the expected accomplishments and indicators of achievement to be rephrased to reflect the framework of the 2030 Agenda, given that access to sources of energy was one of the Sustainable Development Goals. Furthermore, clarification was also sought on the procedural aspects of sequencing the change to the strategic framework and seeking the associated approvals for related resources. In addition, clarification was sought regarding the intergovernmental mandate for the first Asian and Pacific Energy Forum, held in Vladivostok, Russian Federation, from 27 to 30 May 2013.

47. Regarding programme 20, Human rights, the view was expressed that the proposed expected accomplishments and indicators of achievement for subprogramme 1, Human rights mainstreaming, right to development, and research and analysis, were so vague and broad that they would encompass all the activities of the United Nations. They appeared more reflective of human rights in general rather than the right to development, as indicated in the title of subprogramme 1. Additional clarification was requested in that regard.

### **Conclusions and recommendations**

48. **The Committee recommended that the General Assembly approve the changes to programme 3, Disarmament, programme 6, Legal affairs, programme 7, Economic and social affairs, programme 8, Least developed countries, landlocked**

developing countries and small island developing States, programme 9, United Nations support for the New Partnership for Africa's Development, programme 10, Trade and development, programme 11, Environment, programme 12, Human settlements, programme 13, International drug control, crime and terrorism prevention and criminal justice, programme 14, Gender equality and empowerment of women, programme 15, Economic and social development in Africa, programme 16, Economic and social development in Asia and the Pacific, programme 17, Economic development in Europe, programme 18, Economic and social development in Latin America and the Caribbean, programme 19, Economic and social development in Western Asia, programme 20, Human rights, and programme 22, Palestine refugees, as set out in the report of the Secretary-General (A/71/85), subject to the following modifications:

**Programme 6**  
**Legal affairs**

**Subprogramme 4**  
**Law of the sea and ocean affairs**

*Indicators of achievement*

In indicator of achievement (b) (ii), delete “; and the implementation of the oceans-related goals in the 2030 Agenda for Sustainable Development”.

**Strategy**

*Paragraph 9*

Delete “; and the implementation of the oceans-related goals in the 2030 Agenda for Sustainable Development”.

**Programme 7**  
**Economic and Social Affairs**

**Subprogramme 1**  
**Economic and Social Council support and coordination**

*Objective of the Organization*

At the end of the objective, add “, and the Addis Ababa Action Agenda of the Third International Conference on Financing for Development”.

**Programme 8**  
**Least developed countries, landlocked developing countries and small island developing States**

**Subprogramme 1**  
**Least developed countries**

*Objective of the Organization*

After “Sustainable Development”, insert “and the Addis Ababa Action Agenda”.

**Programme 10**  
**Trade and development**

**Subprogramme 6**  
**Operational aspects of trade promotion and export development**

**Strategy**

*Paragraph 38*

Replace “the Doha, Hong Kong and Geneva ministerial declarations adopted by WTO” with “WTO ministerial declarations, including the ministerial declaration and decisions of the Tenth Ministerial Conference of WTO, held in Nairobi from 15 to 19 December 2015”.

**Programme 16**  
**Economic and social development in Asia and the Pacific**

**Subprogramme 2**  
**Trade and investment**

*Strategy*

*Paragraph 67*

After “technology transfer,”, insert “on mutually agreed terms and conditions,”.

*Paragraph 68*

Delete “, including the World Trade Organization Bali package and further agreements on the outstanding issues of the Doha Development Agenda”.

Delete “, including paperless trade systems”.

After “technology transfer”, insert “on mutually agreed terms and conditions”.

**(ii) Proposed strategic framework for the period 2018-2019**

**Part one: plan outline**

49. At its 5th meeting, on 1 June 2016, the Committee considered part one, plan outline, of the proposed strategic framework for the period 2018-2019 (A/71/6 (Part one)).

50. The Chef de Cabinet introduced the plan outline and responded to queries raised during the Committee’s consideration of it.

**Discussion**

51. Appreciation was expressed for the content, structure and strategic outlook of the report, which was said to provide a concise summary of: (a) the longer-term priorities of the Organization, which broadly reflected the priorities of Member States, for example in terms of promoting sustained economic growth and sustainable development (paras. 6-13), as well as human rights; and (b) the

outcomes of internationally agreed development goals and of major United Nations conferences and international agreements, which were in accordance with resolutions of the General Assembly. In that regard, clarification was sought as to whether a specific entity within the Secretariat had been tasked with coordinating the preparation of the strategic framework to ensure that there was harmonization among the frameworks and that the legislative mandates were taken into account and not exceeded. It was noted that the frameworks in some biennial programme plans did not reflect information on approved mandates, while others included information that had not been mandated.

52. Broad support for the eight priorities outlined in the report (para. 35) was expressed, with delegates noting that the priorities were similar to prior periods and therefore represented continuity. A delegation expressed the view that the eight priorities needed to be considered in context, in that they presented a road map but were not, accordingly, a strategy. Delegations noted that the priorities would be inherited by the Administration to be led by a new Secretary-General beginning in 2017 and sought confirmation that they would be implemented by him or her. The focus on the development of Africa in partnership with the African Union and the effective coordination of humanitarian assistance efforts as priorities for the period 2018-2019 were underlined, and the need to involve the regional commissions in the implementation of those priorities was emphasized.

53. Some delegations expressed the view that the plan outline was an overarching document that could not cover all aspects of the Organization's work and commended the Secretary-General for preparing a balanced and succinct plan outline that covered the priorities of the Organization.

54. Delegations expressed the view that the plan outline did not adequately reflect a number of issues, including General Assembly resolution 69/313 on the Addis Ababa Action Agenda of the Third International Conference on Financing for Development; resolution 70/1 on the 2030 Agenda for Sustainable Development, relating specifically to poverty eradication in all its forms; other cross-cutting issues, such as gender equality, empowering women and children, support for marginalized and vulnerable populations, the responsibility to protect, and support for democratic elections; the mandates underpinning the dimensions of food security and the right to development; resolution 70/34 on the follow-up to the 2013 high-level meeting of the General Assembly on nuclear disarmament; resolutions 70/125 and 70/237 on, respectively, the overall review of the implementation of the outcomes of the World Summit on the Information Society and the developments in the field of information and telecommunications in the context of international security; priorities relating to the effects of climate change and disaster reduction, namely, resolution 69/283, the Sendai Framework for Disaster Risk Reduction 2015-2030, and the Paris Agreement under the United Nations Framework Convention on Climate Change (see [FCCC/CP/2015/10/Add.1](#), decision 1/CP.21, annex).

55. The view was also expressed that too much importance had been given to the Arms Trade Treaty, that it was premature to draw conclusions from the implementation of the recommendations of the High-level Independent Panel on Peace Operations and that the Secretariat should implement only those recommendations that had been the subject of intergovernmental consideration and approval.



56. A delegation stated that it had duly taken note of paragraph 16 of the report, which indicated that the United Nations would augment its capacities through continued efforts to strengthen peace operations and the implementation of guidance from Member States in response to the recommendation of the High-level Panel on Peace Operations (see [A/70/95-S/2015/446](#)) and the agenda set forth in the related report of the Secretary-General (see [A/70/357-S/2015/682](#)). The delegation also stated that the basic approach to United Nations support for the implementation of the 2030 Agenda should be the same and noted that the roles of the Secretariat in the implementation of the development agendas were currently being considered by many relevant intergovernmental bodies.

57. The same delegation asked whether the Committee would authorize the proposed changes in the absence of a review by the sectoral, functional and regional bodies.

58. Delegations expressed support for the effective and efficient implementation of the 2030 Agenda (para. 6) and commended the Secretariat for reflecting the important role of Member States therein. Clarification was sought on how the Secretariat planned to reinvent itself in support of the transformative agenda, specifically in relation to the reprioritization of existing mandates and the reallocation of resources and restructuring of the Organization. Some delegations underlined that the overarching 2030 Agenda would outlive the duration of the strategic framework, which was limited to two years. Clarification was also sought on how the changes relating to the 2030 Agenda would be reflected in future proposals, including in the budget outline to be submitted to the General Assembly at the main part of its seventy-first session and the subsequent submission of the proposed programme budget for the period 2018-2019. In that regard, some delegations asked how the Secretariat would incorporate decisions yet to be taken in the framework of ongoing processes relating to the 2030 Agenda.

59. Concern was expressed regarding the emphasis placed on the economic vision of maintaining international peace and security at the expense of prioritizing the human cost of war (para. 15), on how the Organization would augment its capacities (para. 16) in relation to the conclusions of the High-level Independent Panel on Peace Operations yet to be endorsed by intergovernmental bodies, and on the lack of consensus regarding a common understanding of the political, security, development and human rights actors within and outside the United Nations system (para. 17). The view was also expressed that investment in conflict prevention initiatives would be critical to the maintenance of peace and security. Clarification was sought regarding how the review of subprogrammes 1, 2 and 3 of programme 2, Political affairs, would be undertaken by intergovernmental bodies or Member States, in particular how the activities would be monitored to ensure that they would be implemented as planned and approved by Member States.

60. Clarification was sought on the definition of political and social crises (para. 25), the decreasing respect for United Nations immunity in the field (para. 26) and how the effective coordination of humanitarian assistance efforts would be linked to the biennial programme plan for programme 23, Humanitarian assistance. The view was also expressed that it was unclear from which mandate the use of such terms as “humanitarian crisis” and “natural disasters” in relation to humanitarian assistance efforts was derived.

61. Support was expressed for the management initiatives reflected in paragraphs 33 and 34 of the report. In that regard, it was noted that the link between management initiatives and the results that the Organization was seeking to achieve could be improved in future reports. Some delegations were of the view that a ninth priority relating to management reform and overall performance at the strategic level could be added to the eight priorities for the plan period. Clarification was sought on how the implementation of the mobility framework, the International Public Sector Accounting Standards and Umoja would facilitate the programme planning process, including the impact on programme delivery and realizing efficiencies, as well as on the expected implementation time frame. With regard to Umoja, clarification was sought on, among other things, the criteria for assessing its effectiveness and the benefits derived from it, its impact on productivity, the delays encountered in its implementation and lessons learned.

#### **Conclusions and recommendations**

62. **The Committee recommended that the General Assembly approve the eight priorities for the period 2018-2019, as set out in paragraph 35 of the plan outline (A/71/6 (Part one)).**

63. **In view of the differences among Member States on some aspects of the plan outline, the Committee recommended that the General Assembly review the plan outline at its seventy-first session, under the agenda item entitled “Programme planning”.**

#### **Programme 1**

##### **General Assembly and Economic and Social Council affairs and conference management**

64. At its 11th meeting, on 6 June 2016, the Committee considered programme 1, General Assembly and Economic and Social Council affairs and conference management, of the proposed strategic framework for the period 2018-2019 (A/71/6 (Prog. 1)). The Committee also had before it a note by the Secretariat on the proposed strategic framework, contained in conference room paper E/AC.51/2016/CRP.1/Rev.1.

65. The Under-Secretary-General for General Assembly and Conference Management introduced the programme and responded to queries raised during the Committee’s consideration of the programme.

#### **Discussion**

66. Delegations expressed general support for the overall objectives of the programme and acknowledged the importance of services provided to Member States by the Department for General Assembly and Conference Management. It was noted that the Department was the largest in terms of staffing.

67. Appreciation was expressed for the progress achieved in the efficient use of resources, the harmonization and integration of global conference management services, the implementation of standardized rules and procedures and the use of modern information and communications technologies at the four duty stations (Geneva, Nairobi, New York and Vienna) in improving the quality and efficiency of conference services.

68. It was recognized that the services provided by the Department had an impact on the work of Member States and it was emphasized that those services should continue to be available to Member States when meetings were under way. Some delegations noted the need to ensure the availability, for example, from the Documents Assistance Centre, of documents in time for meetings and the printing of documentation, such as resolutions, on demand so as to limit the waste of paper and foster a greener Organization in the future.

69. Concern was expressed about the need for improved availability of modern information and communications technology, for example, for Wi-Fi printing, and for Member States when voting was required, and about whether there were any plans to address the issue in the future.

70. It was recalled that in its resolutions on multilingualism, the General Assembly had requested the Secretary-General to ensure that all language services were given equal treatment. It was emphasized that the principles of multilingualism in the United Nations should be fully implemented, and appreciation was expressed that the principle of multilingualism was upheld at offices away from Headquarters. The appointment of the Under-Secretary-General for General Assembly and Conference Management as Coordinator for Multilingualism, in compliance with resolution 69/250, was welcomed, and clarification was sought as to whether all programmes had taken multilingualism into account in their proposed strategic frameworks and as to what obstacles had been encountered.

71. Clarification was also sought on measures being taken to improve services at conference centres at different duty stations, such as at the regional commissions, on how the overall performance of conference services at those locations compared with that at Geneva, Nairobi, New York and Vienna, and on how that performance was measured. In addition, it was observed that the strategic framework presented did not include the conference centre at the Economic Commission for Africa (ECA). Clarification was sought as to why that was the case, since information on utilization pertaining to ECA was, conversely, included in the report of the Committee on Conferences submitted to the Fifth Committee for its consideration.

72. Delegations noted that several indicators of achievement in the programme targeted 100 per cent satisfaction with the services of the Department. Questions were raised as to how the achievement of those indicators would be measured, what remedial action would be taken should a target not be reached and what financial and staffing resources were available for the implementation of related activities and to ensure that the quality of conference services provided did not decline.

73. Questions were raised as to whether the Department had any role in the oversight of the Office of the President of the General Assembly, and how that was reflected in the strategic framework.

74. Questions were raised as to when the Department planned to implement standards of quality assurance for contractual translation. Clarification was sought on the memorandums of understanding between universities and the Organization with regard to the training of interpreters, translators and editors in all the official languages. In particular, questions were raised regarding what languages and professions were covered, the impact of the programme, including on the success rate in competitive language examinations, and regarding the degree of satisfaction expressed by language staff.

75. With regard to indicator of achievement (i) of subprogramme 4, Meetings and publishing services, it was noted that the target of zero complaints by representatives of Member States was an ambitious one, and clarification was sought as to whether there had been any complaints during the previous biennium.

76. Clarification was also sought regarding meetings held outside United Nations premises and how they were reflected in the strategic framework, in particular where the activities were not fully in the interests of all Member States.

77. Delegations stressed the importance of the use of technology in facilitating the intergovernmental decision-making processes and emphasized the need for the Department and the Office of Information and Communications Technology to continue, through the use of information technology tools, to facilitate the work of Member States in all duty stations.

#### **Conclusions and recommendations**

**78. The Committee emphasized the need for the Secretary-General to ensure that all duty stations continue to provide high-quality conference services to Member States.**

**79. The Committee noted the usefulness of information on conference management and utilization and emphasized the need for the Department for General Assembly and Conference Management to continue to share with all duty stations and United Nations conference centres at regional commissions, at their request, best practices and lessons learned, to enable them to continue to provide high-quality conference services.**

**80. The Committee recommended that the General Assembly approve the programme narrative of programme 1, General Assembly and Economic and Social Council affairs and conference management, of the proposed strategic framework for the period 2018-2019, subject to the following modifications:**

#### **A. Conference management, New York**

##### **Subprogramme 1**

##### **General Assembly and Economic and Social Council affairs**

##### ***Objective of the Organization***

**Replace “To improve” with “To facilitate”.**

##### **Subprogramme 2**

##### **Planning and coordination of conference services**

##### ***Objective of the Organization***

**Replace “To improve” with “To facilitate”.**

##### **Subprogramme 3**

##### **Documentation services**

##### ***Objective of the Organization***

**Replace “To improve” with “To facilitate”.**

*Expected accomplishments of the Secretariat*

Replace expected accomplishment (a) with the following:

(a) Efficient and cost-effective conference servicing supporting multilingual deliberations with high-quality referencing, editing, translation, précis-writing and text-processing of parliamentary documentation and other written materials, ensuring the equal treatment of all official languages

Add a new expected accomplishment (b), reading:

(b) Improved effectiveness of the continued outreach efforts to expand the pool of freelance translation and editorial staff.

*Indicators of achievement*

Add new indicators of achievement (b) (i), (ii) and (iii), reading:

(i) Expansion of the freelance staff roster in all languages and disciplines by at least 15 per cent

(ii) Resorting to contractual translation where that mode of delivery yields a final product that is of comparable quality to translation done in-house

(iii) Reduced imbalances across language combinations.

*Strategy**Paragraph 1.9*

Add a new subparagraph (m), reading:

(m) The Department will continue to work and collaborate with the Office of Information and Communications Technology to facilitate, through the use of information and communications technology, the efficient and effective deliberations of intergovernmental bodies.

*Subprogramme 4**Meetings and publishing services**Objective of the Organization*

Replace “To improve” with “To facilitate”.

*Expected accomplishments of the Secretariat*

Add a new expected accomplishment (b), reading:

(b) Improved effectiveness of the continued outreach efforts to expand the pool of freelance interpretation and verbatim staff

*Indicators of achievement*

Add new indicators of achievement (b) (i) and (ii), reading:

(i) Expansion of the freelance staff roster in all languages and disciplines by at least 15 per cent

(ii) Reduced imbalances across language combinations

**Strategy**

***Paragraph 1.10***

After “meetings services”, insert “and through sustained support for training opportunities geared to expanding and upgrading staff members’ skills”.

Replace subparagraph (h) with the following:

(h) Implementation of sustainable best practices for both meetings and publishing services at all duty stations, including implementation of relevant international standards for environmentally responsible management and expansion of the use of electronic tools and processes in conference-servicing operations in a sustainable and paper-smart manner. The Department will continue to offer paper-smart services as additional support to delegations;

Add a new subparagraph (l), reading:

(l) The Department will continue to work and collaborate with the Office of Information and Communications Technology to facilitate, through the use of information and communications technology, the efficient and effective deliberations of intergovernmental bodies.

**B. Conference management, Geneva**

**Subprogramme 3**

**Documentation services**

***Paragraph 1.12***

Add a new subparagraph (l), reading:

(l) The Department will continue to work and collaborate with the Office of Information and Communications Technology to facilitate, through the use of information and communications technology, the efficient and effective deliberations of intergovernmental bodies.

**Subprogramme 4**

**Meetings and publishing services**

**Strategy**

***Paragraph 1.13***

Replace subparagraph (h) with the following:

(h) Implementation of sustainable best practices for both meetings and publishing services at all duty stations, including implementation of relevant international standards for environmentally responsible management and expansion of the use of electronic tools and processes in conference-servicing operations in a sustainable and paper-smart manner. The Department will continue to offer paper-smart services as additional support to delegations;

**Add a new subparagraph (l), reading:**

**(l) The Department will continue to work and collaborate with the Office of Information and Communications Technology to facilitate, through the use of information and communications technology, the efficient and effective deliberations of intergovernmental bodies.**

**C. Conference management, Vienna**

**Subprogramme 3  
Documentation services**

***Paragraph 1.15***

**Add a new subparagraph (l), reading:**

**(l) The Department will continue to work and collaborate with the Office of Information and Communications Technology to facilitate, through the use of information and communications technology, the efficient and effective deliberations of intergovernmental bodies.**

**Subprogramme 4  
Meetings and publishing services**

***Objective of the Organization***

**Replace “To improve” with “To facilitate”.**

**Strategy**

***Paragraph 1.16***

**Replace subparagraph (h) with the following:**

**(h) Implementation of sustainable best practices for both meetings and publishing services at all duty stations, including implementation of relevant international standards for environmentally responsible management and expansion of the use of electronic tools and processes in conference-servicing operations in a sustainable and paper-smart manner. The Department will continue to offer paper-smart services as additional support to delegations;**

**Add a new subparagraph (l), reading:**

**(l) The Department will continue to work and collaborate with the Office of Information and Communications Technology to facilitate, through the use of information and communications technology, the efficient and effective deliberations of intergovernmental bodies.**

**D. Conference management, Nairobi**

**Subprogramme 2  
Planning and coordination of conference services**

***Objective of the Organization***

**Replace “To improve” with “To facilitate”.**

**Subprogramme 3  
Documentation services**

*Objective of the Organization*

Replace “To improve” with “To facilitate”.

**Strategy**

*Paragraph 1.18*

Insert a new subparagraph (l), reading:

(l) The Department will continue to work and collaborate with the Office of Information and Communications Technology to facilitate, through the use of information and communications technology, the efficient and effective deliberations of intergovernmental bodies.

**Subprogramme 4  
Meetings and publishing services**

*Objective of the Organization*

Replace “To improve” with “To facilitate”.

**Strategy**

*Paragraph 1.19*

Replace subparagraph (h) with the following:

(h) Implementation of sustainable best practices for both meetings and publishing services at all duty stations, including implementation of relevant international standards for environmentally responsible management and expansion of the use of electronic tools and processes in conference-servicing operations in a sustainable and paper-smart manner. The Department will continue to offer paper-smart services as additional support to delegations;

Insert a new subparagraph (l), reading:

(l) The Department will continue to work and collaborate with the Office of Information and Communications Technology to facilitate, through the use of information and communications technology, the efficient and effective deliberations of intergovernmental bodies.

**Legislative mandates**

*General Assembly resolutions*

Add “69/250 Pattern of conferences”.

Add “69/262 Questions relating to the programme budget for the biennium 2014-2015”.

Add “70/255 Progress towards an accountability system in the United Nations Secretariat”.



## **Programme 2**

### **Political affairs**

81. At its 15th meeting, on 8 June 2016, the Committee considered programme 2, Political affairs, of the proposed strategic framework for the period 2018-2019 (A/71/6 (Prog. 2) and Corr.1). The Committee also had before it a note by the Secretariat on the proposed strategic framework, contained in conference room paper E/AC.51/2016/CRP.1/Rev.1.

82. The representative of the Secretary-General introduced the programme and responded to queries raised during the Committee's consideration of the programme.

#### **Discussion**

83. Appreciation and support were expressed for the programme and for the important work carried out in the area of maintenance of international peace and security by the various entities under the programme.

84. Delegations expressed their support for the work of the Department of Political Affairs, in particular in the areas of conflict prevention and mediation. The delegations also expressed the need for the Department to continue to work with regional and subregional organizations in supporting mediation activities so as to ensure their ownership of the processes.

85. Delegations also stressed that improvement in the capacity of the United Nations to prevent and resolve conflicts was a better investment than dealing with the cost of armed conflict and its aftermath.

86. Delegations noted that multiple United Nations entities were involved in the mediation efforts in Africa and stressed the need for the Secretary-General to build synergies and avoid overlap and duplication of efforts.

87. Information was sought on the source and mandate for the use of the phrase "preventative diplomacy". The view was expressed that the implementation of preventive diplomacy was currently being discussed by the Security Council and was a sensitive matter, and that the use of it to address issues relating to international peace and security should be through an impartial approach. It was also pointed out that "other organizations", mentioned in paragraphs 2.1 and 2.5, needed to be elaborated upon and clarified. The view was also expressed that resident coordinators should not be assigned political roles.

88. Clarification was sought on the basis and the legislative mandate for the proposed splitting of subprogramme 1, Prevention, management and resolution of conflicts, into two subprogrammes, and whether any functional body had reviewed the proposal. The question was raised as to whether the proposal was consistent with the Regulations and Rules Governing Programme Planning, the Programme Aspects of the Budget, the Monitoring of Implementation and the Methods of Evaluation (ST/SGB/2016/6), and whether it carried an expectation of an increase in the overall number of activities. With reference to ongoing discussions in the Fifth Committee on a request for additional resources for the Department of Political Affairs, a delegation sought clarification on whether the proposal contained in the strategic framework did not prejudice the outcome of those discussions. It was recalled that reviews had been carried out recently on mediation and prevention

capacities and, in that context, clarifications were sought as to how the Department planned to strengthen mediation and prevention activities, build synergies and overcome possible duplication of efforts with other entities involved in those areas.

89. Views were expressed that the emphasis on the quantitative approach to the formulation of some indicators of achievement, with particular regard to subprogrammes 1 and 2, did not sufficiently emphasize the impact or results to be achieved, while the formulation of other indicators of achievement did not indicate progress or an improvement. Views were also expressed with regard to the challenge of measuring the qualitative aspects of the work of the programme.

90. With regard to subprogramme 1, Prevention, management and resolution of conflicts, it was noted that indicators of achievement (a) (iii) and (iv) did not reflect any achievement as such, and needed improvement. Clarification was sought on the meaning of “emerging crisis situations” in indicator of achievement (a) (iv). Information was also sought on how indicator of achievement (b), Increased percentage of all requests of Member States and regional organizations in support of the peace process having resulted in preventing, mitigating or resolving conflict situations, would be measured by the Department of Political Affairs and how the information would be used to adjust the Department’s activities in the future. Information was further sought as to why the reference to monitoring and evaluation of the impact and the cost-effectiveness of key conflict prevention and mitigation initiatives, mentioned in paragraph 2.7 of programme 2 of the biennial programme plan for the period 2016-2017, had been deleted.

91. With regard to the new Gender Unit under subprogramme 2, Policy and mediation support, views were expressed in support and appreciation of its establishment, as well as the activities relating to strengthening the role of women in the maintenance of peace and security. Clarification was sought on the Unit’s role and how it would build on Security Council resolution 1325 (2000), as well as on the existing gender advisers and the interface with the United Nations Entity for Gender Equality and the Empowerment of Women (UN-Women) while ensuring that there would be no overlap in functions. It was suggested that firm targets be established for the role of women in mediation.

92. Concerning subprogramme 3, Electoral assistance, the view was expressed that the objective contained in the biennial programme plan for the period 2016-2017 was accurate and did not need to be revised. It was noted that requests for assistance relating to elections should come from Member States, not field missions. The view was expressed that electoral assistance should be considered a crisis prevention activity, as support provided to establish more reliable electoral systems could avoid recurring crises, and that the crisis prevention role of electoral assistance was not adequately reflected in the framework.

93. Concerning subprogramme 4, Security Council affairs, the use of the term “other participants” in expected accomplishment (a) needed clarification. Concern was expressed with regard to the use of the term “substantive advice” in paragraph 2.15, as it might be interpreted as influencing the work of experts who were appointed in their individual and professional capacities.

94. Regarding subprogramme 5, Decolonization, the view was expressed that the objective contained in the biennial programme plan for the period 2016-2017 was accurate and did not need to be revised. It was pointed out that proposed indicator

of achievement (ii), Improved communication between the Special Committee and the administering Powers, was vague and difficult to measure. Clarification was sought in particular on the meaning of “administering Powers”.

95. With regard to subprogramme 6, Question of Palestine, clarification was sought on the revised expected accomplishment for 2018-2019, in particular on the removal of the phrase “and the Division for Palestinian Rights” from the expected accomplishment.

96. Concerning subprogramme 7, Counter-Terrorism Implementation Task Force, it was pointed out that the use of the term “violent extremism” in indicator of achievement (a) and the linkage of the subprogramme to the mandate needed to be clarified. The view was expressed that Security Council resolutions 2170 (2014), 2178 (2014) and 2199 (2015), pertaining to counter-terrorism, should be included in the list of legislative mandates. Clarification was sought on the mandate and responsibility for the establishment of the United Nations Counter-Terrorism Centre.

97. With regard to subprogramme 8, Office of the United Nations Special Coordinator for the Middle East Peace Process, the view was expressed that the reference to Member States in the last sentence of paragraph 2.21 of the strategy should not be limited only to those in the Arab world, and that the formulation should read “Member States, especially in the Arab world”. Clarification was sought on the meaning of “Palestinian priorities and systems”, described in paragraph 2.22.

98. With regard to subprogramme 9, Peacebuilding Support Office, the view was expressed that the objective contained in the biennial programme plan for the period 2016-2017 was accurate and did not need to be revised. It was pointed out that most of the indicators of achievement, as formulated, did not provide an indication of progress, and that the formulation of the indicators of achievement should include language so providing. The view was expressed that specific references should be made to Security Council resolution 2282 (2016) and General Assembly resolution 70/262 in paragraph 2.26 of the strategy, and that the resolutions should be included in the list of legislative mandates.

99. Concerning subprogramme 10, United Nations Register of Damage Caused by the Construction of the Wall in the Occupied Palestinian Territory, clarification was sought on the expected rate of collection of claim forms, in particular why the phrase “about 80 per cent” had been replaced with the words “the majority” in paragraph 2.30 of the strategy.

100. Regarding subprogramme 11, United Nations Office to the African Union, clarification was sought on the exclusion of a reference to the Office in the overall orientation for the framework. Clarity was also sought regarding challenges encountered from the dichotomy of funding the Office through extrabudgetary resources and the support account for peacekeeping operations and the value of consolidating the resource requirements under the programme budget.

### **Conclusions and recommendations**

**101. The Committee recommended that the General Assembly approve the programme narrative of programme 2, Political Affairs, of the proposed strategic framework for the period 2018-2019, subject to the following modifications:**

## **Overall orientation**

### ***Paragraph 2.1***

In the first sentence, replace “under the direction of” with “the resolutions emanating from”.

Replace the second sentence with the following: “The direction of the programme is provided in the pertinent resolutions of the Assembly and the mandates of the Council, which has the primary responsibility for the maintenance of international peace and security.”

### ***Paragraph 2.2***

In the first sentence, replace “the best foundation” with “a sound foundation”.

Replace the last sentence with the following: “The Department will continue to support Member States in their efforts towards the prevention of armed conflicts through means of diplomacy, sustaining peace and peacebuilding, including in partnership with international, regional and subregional organizations, international financial institutions, civil society organizations, women’s groups, youth organizations and the private sector, taking into account national priorities and policies, in accordance with relevant mandates.”

### ***Paragraph 2.4***

Delete paragraph 2.4 and renumber subsequent paragraphs accordingly.

### ***Paragraph 2.4 (formerly 2.5)***

Replace the second, third and fourth sentences with the following: “The Department of Political Affairs will continue to strive to reinforce the capacity of Member States, the international community and regional organizations for preventive diplomacy, good offices and non-military measures to prevent potentially violent disputes from escalating into conflicts, as well as to resolve violent conflicts that have erupted, while fully respecting the sovereignty, territorial integrity and political independence of Member States and the principle of non-intervention in matters that are essentially within the domestic jurisdiction of any State, as well as respecting the principle of consent, which is an essential element for the success of such efforts.”

## **Subprogramme 1**

### **Prevention, management and resolution of conflicts**

Replace the objectives of the Organization, expected accomplishments of the Secretariat, indicators of achievement and strategies of subprogramme 1, Prevention, management and resolution of conflicts, and subprogramme 2, Policy and mediation support, with the following:

**Subprogramme 1**  
**Prevention, management and resolution of conflicts**

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***Objective of the Organization:*** To promote international peace and security through prevention, management and resolution of conflicts by peaceful means

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***Expected accomplishments of the Secretariat***

***Indicators of achievement***

(a) Improved capacity and capability of Member States to identify, prevent and address conflict situations	<p>(i) 100 per cent response to all requests of Member States and regional organizations for preventive action</p> <p>(ii) Number of good offices efforts to address conflict situations where the United Nations was asked to assist</p> <p>(iii) Increased percentage of women in mediation efforts where the United Nations is involved</p>
(b) Effective maintenance of peace processes	<p>(i) Increased percentage of all requests of Member States and regional organizations in support of the peace process having resulted in preventing, mitigating or resolving conflict situations</p> <p>(ii) Increased number of peacebuilding projects implemented in support of efforts to prevent, manage or resolve conflicts</p>

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**Strategy**

**2.7 Substantive responsibility for the subprogramme is vested in the regional divisions and the Policy and Mediation Division. The Department will promote a more effective and cohesive response to help prevent, mitigate, manage and resolve conflicts and to address peacebuilding challenges facing countries emerging from crisis or conflict by: (a) responding in a timely manner to conflict situations; (b) providing timely and accurate information, analysis and policy options; (c) formulating recommendations on measures that could be undertaken by the United Nations system; (d) making available and providing substantive and technical support to the Secretary-General's good offices, including through formal mediation, where appropriate; (e) providing substantive, political and technical support to the Secretary-General in the discharge of his functions and in his relationships with Member States; (f) enhancing the capacity of regional and subregional organizations; (g) providing substantive support and guidance to special political missions; (h) strengthening the Department's capacity, expertise and partnerships with other**

United Nations and subregional, regional and international organizations in order to address more effectively peace and security challenges, especially in non-mission settings; (i) undertaking monitoring and evaluation of the impact and the cost-effectiveness of key conflict prevention and mitigation initiatives; (j) undertaking research on peacebuilding issues and best practices; (k) developing coherent strategies for crisis prevention and post-conflict peacebuilding, linking diplomatic, security, humanitarian and developmental efforts by the United Nations system and other international and regional actors; (l) enhancing political and operational links with the Peacebuilding Commission, the Peacebuilding Support Office and the Peacebuilding Fund. To this end, the Department of Political Affairs will work closely with other relevant parts of the United Nations system; and (m) empowering women in peacebuilding and mediation efforts.

Renumber subsequent subprogrammes and paragraphs accordingly.

**Subprogramme 2 (formerly subprogramme 3)**

**Electoral assistance**

*Indicators of achievement*

In indicators of achievement (a) (i) and (ii), delete the words “or field missions”.

**Subprogramme 3 (formerly subprogramme 4)**

**Security Council affairs**

*Expected accomplishments of the Secretariat*

Replace expected accomplishment (a) with the following:

(a) Improved organizational and procedural aspects of meetings servicing as well as enhanced substantive and technical secretariat support to the Member States and other participants at the mandated meetings

*Indicators of achievement*

At the beginning of indicator of achievement (a), insert “Increased”.

**Subprogramme 4 (formerly subprogramme 5)  
Decolonization**

Replace the objective of the Organization, expected accomplishments of the Secretariat and indicators of achievement of the subprogramme with the following:

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*Objective of the Organization:* To promote the decolonization process in accordance with the Charter of the United Nations and relevant resolutions of the General Assembly for the 17 Non-Self-Governing Territories so as to bring about the complete eradication of colonialism

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*Expected accomplishments of the Secretariat      Indicators of achievement*

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<p>The Special Committee and the General Assembly will be able to carry out their decolonization mandates and make progress in the decolonization process of the 17 Non-Self-Governing Territories</p>	<p>(i) Timely submission of parliamentary documents</p> <p>(ii) Sustained level of support to the work of the Special Committee in facilitating communication with the administering Powers</p>
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**Subprogramme 5 (formerly subprogramme 6)  
Question of Palestine**

Strategy

*Paragraph 2.13 (formerly 2.19)*

After the second sentence, insert a new sentence, reading: “Supportive action by the United Nations will continue until all aspects of the question of Palestine are resolved in a satisfactory manner in accordance with international law.”

**Subprogramme 6 (formerly subprogramme 7)  
Counter-Terrorism Implementation Task Force**

*Indicators of achievement*

At the end of indicator of achievement (a), insert “as and when conducive to terrorism”.

**Subprogramme 7 (formerly subprogramme 8)  
Office of the United Nations Special Coordinator for the Middle East  
Peace Process**

*Paragraph 2.16 (formerly 2.22)*

In the last sentence, replace “systems” with “institutions”.

**Subprogramme 8 (formerly subprogramme 9)  
Peacebuilding Support Office**

***Objective of the Organization***

Replace the existing text with the following: “To enhance consolidation of peace in post-conflict countries”.

***Indicators of achievement***

At the beginning of indicators of achievement (a) (i), (ii) and (iii), insert “Increased”.

Replace indicator of achievement (a) (iv) with:

(iv) Increased percentage of recommendations of General Assembly resolution 70/262 on the review of the United Nations peacebuilding architecture and Security Council resolution 2282 (2016) on post-conflict peacebuilding implemented

At the beginning of indicator of achievement (c), insert the word “Increased”.

***Paragraph 2.20 (formerly 2.26)***

In the first sentence, replace “the resolutions” with “General Assembly resolution 70/262 and Security Council resolution 2282 (2016)”.

**Legislative mandates**

**Subprogramme 1**

**Prevention, management and resolution of conflicts**

***General Assembly resolutions***

Add “70/109 A world against violence and violent extremism”.

**Subprogramme 8**

**Peacebuilding Support Office**

***General Assembly resolutions***

Add “70/262 Review of the United Nations peacebuilding architecture”.

***Security Council resolutions***

Add “2282 (2016) Post-conflict peacebuilding”.

**Programme 3  
Disarmament**

102. At its 7th meeting, on 2 June 2016, the Committee considered programme 3, Disarmament, of the proposed strategic framework for the period 2018-2019 (A/71/6 (Prog. 3) and Corr.1-3). The Committee also had before it a note by the



Secretariat on the proposed strategic framework, contained in conference room paper [E/AC.51/2016/CRP.1/Rev.1](#).

103. The representative of the Secretary-General introduced the programme and responded to queries raised during the Committee's consideration of the programme.

### **Discussion**

104. Appreciation and support were expressed for the programme and the important work of the Office for Disarmament Affairs.

105. Clarification was sought on the changes proposed as well as the associated mandates. Delegations expressed concern regarding the choice of wording and the content of the programme and noted that the formulation contained in the biennial programme plan for the period 2016-2017 was more accurate. Discussions at the fifty-fourth session of the Committee (see [A/69/16](#)) had resulted in specific language proposals that were ultimately included in the approved programme plan for the period 2016-2017, but which had not been included in the proposed strategic framework for the period 2018-2019. The value of repeating the same exercise at each session of the Committee was questioned, and the need for language endorsed by the General Assembly to be included in future documents was recalled.

106. Imbalances in the level of detail provided for each subprogramme were observed. In that regard, it was considered that a better balance in the drafting of the content of subprogrammes was necessary. In particular, for subprogramme 2, Weapons of mass destruction, a more general format had been used to reflect the goals, achievements and strategies as compared to subprogramme 3, Conventional arms (including practical disarmament measures).

107. The view was expressed that some of the expected accomplishments and indicators of achievement put forward in the programme did not fall within the purview of the Secretariat or were inappropriate.

108. The decisions of the General Assembly to convene, no later than 2018, a United Nations high-level international conference on nuclear disarmament, as well as to commemorate and promote 26 September as the International Day for the Total Elimination of Nuclear Weapons, were highlighted.

109. With regard to subprogramme 1, Multilateral negotiations and deliberations on arms limitation and disarmament, some delegations were of the view that expected accomplishment (a), relating to effective negotiations in the Conference on Disarmament and in conferences and meetings of States parties to various multilateral agreements on disarmament, arms limitation and non-proliferation in all its aspects, at the organizational, procedural and substantive levels, fell within the authority of Member States, not the Secretariat. Accordingly, the view was expressed that there was a need to refine the wording of that expected accomplishment.

110. With regard to subprogramme 2, the view was expressed that indicator of achievement (b) (iii), relating to the increased number of Member States offering to support training for experts nominated to the roster maintained by the Secretary-General in accordance with the established mandate, did not appear to correlate with the strategy contained in paragraph 3.9 (a). It was also stressed that the reference to General Assembly resolution 42/37 C as being the relevant mandate was incorrect and needed to be rectified. Clarification was sought as to the appropriateness of

including transparency and confidence-building in outer space activities under the strategy of the subprogramme, as well as the nature of those activities and their placement under subprogramme 2 rather than under subprogramme 1.

111. With regard to subprogramme 3, clarification was sought on the relevant mandate for strengthening cooperation with regard to the issue of improvised explosive devices (para. 3.10 (e)). Doubt was expressed as to whether that particular activity stemmed from a mandate.

112. The view was expressed that the 2030 Agenda for Sustainable Development was universal and, in that connection, clarification was sought on the impact of the 2030 Agenda on the work of the Office for Disarmament Affairs.

### **Conclusions and recommendations**

113. **The Committee recommended that the General Assembly approve the programme narrative of programme 3, Disarmament, of the proposed strategic framework for the period 2018-2019, subject to the following modifications:**

#### **Overall orientation**

##### ***Paragraph 3.3***

**Replace the existing text with the following:**

**Within the Secretariat, substantive responsibility for the programme is vested in the Office for Disarmament Affairs. The strategy of the Office in meeting the programme's objectives is designed around five subprogrammes and is based on its role in and responsibility for facilitating and encouraging, as appropriate, measures aimed at disarmament and non-proliferation in all its aspects and at all levels, in particular weapons of mass destruction. The Office will continue to assist Member States in promoting, strengthening and consolidating multilaterally negotiated principles and norms in all areas of disarmament and non-proliferation in all its aspects. It will support efforts of Member States in the areas of disarmament and non-proliferation in all its aspects in order to promote international peace and security and contribute to global efforts against terrorism. The Office will enhance its capacity for more in-depth analysis, keeping track of developments in those areas, and provide Member States with timely and practical advice, as requested.**

##### ***Paragraph 3.5***

**Replace the last sentence with the following: "This will include providing substantive organizational support to the First Committee, the Disarmament Commission and other subsidiary bodies of the General Assembly, the Conference on Disarmament and its subsidiary bodies, review conferences and other meetings of parties to multilateral disarmament agreements, as required by States parties to such instruments and entities, and those convened by the Assembly in the field of disarmament, as well as to expert groups mandated by the Assembly."**

**Subprogramme 1**  
**Multilateral negotiations and deliberations on disarmament and arms limitation**

*Objective of the Organization*

At the end of the objective, add “and to provide support, as required by States parties, to the existing multilateral agreements in those areas”.

*Expected accomplishments of the Secretariat*

In expected accomplishment (a), after “Effective”, insert “support to”.

Replace expected accomplishment (b) with the following:

(b) Effective support for the timely implementation of decisions, recommendations and programmes of action adopted by the General Assembly and by conferences and meetings of States parties to various multilateral disarmament, arms control and non-proliferation agreements

*Indicators of achievement*

Replace indicator of achievement (b) (i) with the following:

(i) Improved reporting by States parties on their steps to implement treaty obligations, decisions, recommendations and programmes of action, as required

Replace indicator of achievement (c) (i) with the following:

(i) Increased percentage of Member States, in particular from developing countries, and female candidates, participating in the United Nations Disarmament Fellowship, Training and Advisory Services Programme

**Strategy**

*Paragraph 3.8*

At the end of subparagraph 3.8 (a), add “and to expert groups mandated by the General Assembly”.

**Subprogramme 2**  
**Weapons of mass destruction**

*Objective of the Organization*

Replace the existing text with the following:

To promote and support the efforts for disarmament and non-proliferation in all its aspects of nuclear weapons and all other weapons of mass destruction and their means of delivery and to assist Member States, at their request, in supporting existing treaties and mandates related to weapons of mass destruction

*Expected accomplishments of the Secretariat*

Replace expected accomplishment (a) with the following:

(a) Effective and enhanced facilitation of the process of negotiations, deliberations and consensus-building on the total elimination of all weapons of mass destruction, in particular nuclear weapons, on disarmament and non-proliferation in all its aspects, delivery systems and outer space, and universality of international instruments dealing with weapons of mass destruction, in particular nuclear weapons, by Member States and States parties, at their request

*Indicators of achievement*

Replace indicator of achievement (b) (ii) with the following:

(ii) Number of visits to and page views of the Branch's website

Delete indicator of achievement (b) (iii).

Strategy

*Paragraph 3.9*

Replace subparagraph (a) with the following:

(a) Supporting Member States in their negotiations, deliberations and consensus-building in the areas of disarmament and non-proliferation of weapons of mass destruction, in particular nuclear weapons and their means of delivery, as well as assisting Member States, at their request, in their efforts to achieve the full implementation and universalization of multilateral agreements and to prevent terrorist groups from acquiring weapons of mass destruction;

In subparagraph (c), after "area of", insert "disarmament and non-proliferation of".

Delete subparagraph (e).

Subprogramme 3

Conventional arms (including practical disarmament measures)

*Objective of the Organization*

After "mutual confidence", insert "and transparency".

*Expected accomplishments of the Secretariat*

Replace expected accomplishment (a) with the following:

(a) Effective facilitation of implementation by Member States of the Programme of Action to Prevent, Combat and Eradicate the Illicit Trade in Small Arms and Light Weapons in All Its Aspects using available tools, within the agreed mandate

In expected accomplishment (b), after "Aspects", insert "and the International Instrument to Enable States to Identify and Trace, in a Timely and Reliable Manner, Illicit Small Arms and Light Weapons".

In expected accomplishment (c), replace “Increased” with “Effective facilitation of the”.

*Indicators of achievement*

Replace indicator of achievement (a) with the following:

Degree of satisfaction with the quality and timeliness of organizational and substantive services provided, as expressed by Member States

Strategy

*Paragraph 3.10*

Delete subparagraph (a) and renumber subsequent subparagraphs accordingly.

Replace subparagraph (b) (formerly (c)) with the following:

(b) Supporting efforts of the United Nations system to address the challenges posed by the illicit trade in small arms and light weapons through the inter-agency Coordinating Action on Small Arms mechanism;

In subparagraph (d) (formerly (e)), replace “Strengthening” with “Facilitating”.

## **Programme 4 Peacekeeping operations**

114. At its 13th meeting, on 7 June 2016, the Committee considered programme 4, Peacekeeping operations, of the proposed strategic framework for the period 2018-2019 (A/71/6 (Prog. 4)). The Committee also had before it a note by the Secretariat on the review of the biennial programme plan, by sectoral, functional and regional bodies (E/AC.51/2016/CRP.1/Rev.1).

115. The Assistant Secretary-General for Peacekeeping Operations introduced the programme and, together with other representatives, responded to queries raised during the Committee’s consideration of the programme.

### **Discussion**

116. Peacekeeping operations were considered important mechanisms and unique instruments for the United Nations to employ to maintain peace and security. In that regard, delegations expressed their support, including through the contribution of troops to field missions, to all efforts undertaken within the purview of General Assembly and Security Council mandates. It was stressed that these operations were an important component in terms of human and financial resources. Support was expressed regarding specific missions, such as the United Nations Military Observer Group in India and Pakistan.

117. Delegations observed that the scope of the mandates of peacekeeping operations had been broadened, owing to new threats and challenges and to missions building local capacity and becoming more efficient and effective. The need to ensure the safety and security of peacekeepers was underlined, in the light

of the recent attacks that had occurred in Mali, which had drawn international attention. In that regard, delegations enquired whether any concrete plans or measures had been implemented to protect troops on the ground.

118. Emphasis was placed on planning and rapid deployment as being key elements for international peace and security, which determined the role of the United Nations. Support was expressed for mainstreaming the benefits of the global field support strategy into the programme of work and using new mechanisms, tools and strategies, such as Umoja and the International Public Sector Accounting Standards, to address new challenges and to bring in fundamental changes in the way resources in the field were managed.

119. The view was expressed that the protection of civilians was a key priority of United Nations peacekeeping operations. In addition, it was considered that the importance of preventing and combating sexual exploitation and abuse was a critical issue that was not emphasized enough in the proposed strategic framework, especially in view of the recent Security Council resolutions on the subject, and support was expressed for the zero-tolerance policy in that respect. It was noted that changes in the proposed strategic framework for 2018-2019 should have focused more on that issue.

120. It was pointed out that some revisions incorporated into the proposed strategic framework lacked clarity and required refinement to make them more objective, results-oriented and measurable. It was noted that changes made to the strategic framework of the programme were more detailed and therefore clearer.

121. Regarding the reference to continuing the reform and revitalization of peacekeeping in line with relevant recommendations of the High-level Independent Panel on Peace Operations, the view was expressed that reference should be made to the related General Assembly resolutions on the implementation of the recommendations of the Panel, and clarification was sought on the number of recommendations already in the process of being implemented by the Secretariat. Questions were raised as to why the proposed strategic framework had not included a reference to the report of the Secretary-General or mandates from other bodies, such as the Special Committee on Peacekeeping Operations and the General Assembly, on the implementation of the recommendations of the Panel (paras. 4.7 and 4.12). Specific amendments to the text were proposed, such as removing the word “relevant” from the text: “continuing the reform and revitalization of peacekeeping in line with relevant recommendations of the High-level Independent Panel on Peace Operations” (para. 4.7) and adding “including of troop- and police-contributing countries” after “improving client satisfaction,” (para. 4.11).

122. The view was expressed that some of the proposed activities incorporated into the overall orientation (as mentioned in para. 4.10), such as facilitating the delivery of humanitarian assistance and coordinating economic rehabilitation or mine-clearance programmes, appeared to be beyond the mandate of peacekeeping operations, but fell under the purview of the Security Council. In addition, clarification was sought on the meaning of “creating security conditions conducive to the return of refugees and internally displaced populations”.

123. Under the overall orientation, in paragraph 4.11, clarification was sought as to who constituted “internal clients and external stakeholders”. Furthermore, it was noted that no mention was made of Member States and troop-contributing countries.

124. One delegation noted that, in the plan outline, it clearly states that follow-up to the 2030 Agenda for Sustainable Development would be implemented under guidance from Member States, whereas the way forward with regard to the implementation of the recommendations of the High-level Independent Panel on Peace Operations, which states “continuing the reform and revitalization of peacekeeping in line with relevant recommendations of the High-level Independent Panel on Peace Operations”, did not include any mention of guidance from Member States (para. 4.7). The same delegation mentioned that the approach should align with the plan outline and be clearly reflected in the relevant paragraph.

125. Under subprogramme 1, Operations, revisions to some of the existing indicators of achievement needed clarification. The view was expressed that the expression “on the basis of Security Council mandates” should be added to indicator of achievement (b) (ii). It was also noted that the reference to special political missions had been removed from paragraph 4.14, and an explanation for the deletion was requested.

126. Under subprogramme 2, Military, an update on the expected progress to be achieved by the end of the biennium 2016-2017 was sought. Additional clarification was sought on the legislative mandate behind indicator of achievement (a) (ii) on the initial/full deployment of advance teams, such as military and police components, and expected accomplishment (b) on the increased efficiency and effectiveness of the military components. Some delegations enquired as to whether Member States had been consulted in the elaboration of the United Nations military performance framework.

127. Under subprogramme 3, Rule of law and security institutions, an explanation on the increase in the number of indicators of achievement was sought. On indicator of achievement (a) (i), concern was raised regarding the use of maximum averages as an indicator of achievement for deployment, as this could imply a wide range of deployment times. It was suggested that indicators of achievement (a) (i), (ii) and (iii) be standardized to reflect one maximum average target instead of using varying targets. Clarification was sought on indicator of achievement (b) (ii) with regard to whether the increased number of peacekeeping operations was appropriate, given that this fell outside the scope of decisions made by the Secretariat, and was rather the prerogative of Member States.

128. Under subprogramme 5, Field administrative support, concern was raised regarding the deployment of “experts” and their mandates (para. 4.23). On indicator of achievement (a) (i), concern was raised regarding the fact that selections from the roster of cleared candidates would constitute between 85 and 90 per cent of all selections in field missions, which was considered a high rate. On expected accomplishment (d), the phrase “increase in measures” indicated that new measures would be implemented, whereas changing the wording to “full implementation of existing measures” would be more appropriate. Delegations enquired as to why, in expected accomplishment (c), an entire indicator of achievement pertaining to the recording of allegations of misconduct within three days had been deleted and what was the exact meaning of “allegations of serious misconduct”.

129. Under subprogramme 6, Integrated support services, clarification was sought on “reducing the environmental impact of field missions” (para. 4.29) and on the difference in the services provided by the United Nations Support Base in Valencia, Spain, given that the Base was still considered controversial, was not yet part of the Global Service Centre and its designation had not yet been clarified (para. 4.30).

130. Regarding the United Nations Military Observer Group in India and Pakistan, the view was expressed that the continued monitoring of the number of ceasefire violations demonstrated the continued relevance of the mission. Furthermore, support for the strengthening of the capacity of the mission was cited. Clarification was sought on the number of officials who provide backstopping to the mission and the strategy of the mission to address the backstopping needs.

### **Conclusions and recommendations**

131. **The Committee recommended that the General Assembly approve the programme narrative of programme 4, Peacekeeping operations, of the proposed strategic framework for the period 2018-2019, subject to the following modifications:**

#### **Overall orientation**

##### *Paragraph 4.3*

**In the first sentence, delete “political and” and replace “peacemaking” with “sustaining peace”.**

##### *Paragraph 4.7*

**Replace the existing text with the following:**

**In carrying out their activities during the biennium 2018-2019, the Departments of Peacekeeping Operations and Field Support will focus on the following strategic, operational and support objectives: continuing the reform and revitalization of peacekeeping in line with relevant recommendations contained in: (a) the report of the High-level Independent Panel on Peace Operations (see [A/70/95-S/2015/446](#)) and the report of the Secretary-General on the future of United Nations peace operations: implementation of the recommendations of the High-level Independent Panel on Peace Operations ([A/70/357-S/2015/682](#)), as reflected in the statement by the President of the Security Council of 25 November 2015 ([S/PRST/2015/22](#)) and the report of the Special Committee on Peacekeeping Operations ([A/70/19](#)) endorsed by the General Assembly in its resolution 70/268; (b) the report of the Secretary-General on women and peace and security, containing the results of the global study on the implementation of Security Council resolution 1325 (2000) ([S/2015/716](#)), as endorsed by the Security Council in its resolution 2242 (2015); and (c) the report of the Advisory Group of Experts on the Review of the Peacebuilding Architecture (see [A/69/968-S/2015/490](#)), as endorsed by the General Assembly in its resolution 70/262 and by the Security Council in its resolution 2282 (2016); strengthening strategic and operational planning, including strategic force generation, deployment, management and transition of United Nations peacekeeping operations and exit strategy development; facilitating a shared understanding and a coherent approach among the Secretariat, Member States and other stakeholders on the future direction of United Nations peacekeeping, as well as individual operations in other conflict situations; increasing the efficiency and effectiveness of United**



Nations peacekeeping operations; and continuing to strengthen and professionalize institutional capacity to analyse and meet ongoing strategic and operational challenges.

*Paragraph 4.8*

In the second sentence, after “including Member States,” add “fully and promptly”.

At the end of the third sentence, delete “, and careful consideration will be given to gender and geographical balance in the staffing of operations”.

At the end of the paragraph, add a new sentence, reading: “In accordance with Article 101 of the Charter of the United Nations, the paramount consideration in the employment of staff shall be the necessity of securing the highest standards of efficiency, competence and integrity. Due regard shall be paid to the importance of recruiting staff on as wide a geographical basis as possible, and the gender perspective will continue to be pursued, in accordance with relevant resolutions of the General Assembly and the Security Council, including resolution 2122 (2013).”

*Paragraph 4.9*

Delete “specific” before “Security Council mandates”.

*Paragraph 4.10*

Replace the last sentence with the following: “Mandates may include monitoring ceasefires and buffer zones; protecting civilians; providing specific protection for women and children; addressing the security threats and protection challenges faced by women and girls in armed conflict and post-conflict settings; disarming, demobilizing and reintegrating ex-combatants; supporting the reform of military establishments; training, advising, mentoring and monitoring host country police forces; contributing to the creation of security conditions conducive to the return of refugees and internally displaced populations; promoting electoral and judicial reform and assisting civil administrations; facilitating political processes to consolidate peace and strengthen State authority; monitoring, reporting and helping to prevent violations of international humanitarian law and of human rights; coordinating mine action, weapons and ammunition management and improvised explosive device response programmes; protecting cultural heritage as necessary and feasible; facilitating the delivery of humanitarian assistance; and developing an exit strategy while maintaining relations with the host country.”

*Paragraph 4.11*

In the third sentence, replace “client satisfaction” with “effectiveness and efficiency in service delivery”.

In the fourth sentence, after “improved technological solutions,” insert “rapid delivery of support.”

At the end of the paragraph, add a new sentence, reading: “The Department will continue to engage and interact with relevant troop- and police-contributing countries in accordance with the given mandate.”

#### **A. Peacekeeping operations**

##### **Subprogramme 1 Operations**

###### *Expected accomplishments of the Secretariat*

Replace expected accomplishment (a) with the following:

(a) Improved context- and mission-specific reporting to the Security Council, the General Assembly, other relevant intergovernmental bodies and troop- and police-contributing countries to enable fully informed decision-making on issues relating to peacekeeping

###### *Indicators of achievement*

Replace indicator of achievement (a) (i) with the following:

(i) Increased percentage of recommendations of the Secretary-General, including those aimed at establishing new or implementing major adjustments to existing peacekeeping operations, incorporated into resolutions of the General Assembly, the Security Council and other relevant intergovernmental bodies.

In indicator of achievement (a) (ii), after “troop-”, insert “and police-”.

##### **Subprogramme 2 Military**

###### *Expected accomplishments of the Secretariat*

In expected accomplishment (a), after “establishment of”, insert “better tailored”.

###### *Indicators of achievement*

In indicator of achievement (a) (iii), replace “policy” with “police”.

##### **Strategy**

###### *Paragraph 4.15*

In the third sentence, after “troop-”, insert “and police-”.

###### *Paragraph 4.16*

After “reporting period”, add “and ensure that deployed contingents and personnel are fully capable of carrying out their specific tasks. These military standards and policy guidance documents will also be used”.

Replace “build on the newly developed United Nations military performance framework” with “continue to address United Nations military performance issues”.

**Subprogramme 3**  
**Rule of law and security institutions**

*Indicators of achievement*

In indicators of achievement (a) (i) and (ii), replace “with a maximum average of 30 days from” with “which must be accomplished as soon as possible, within 30 days of”.

In indicator of achievement (a) (iii), replace “with a maximum average of 25 days from” with “which must be accomplished as soon as possible, within 25 days of”.

Replace indicator of achievement (b) (ii) with the following:

(ii) Increased number of national rule of law and security institutions, supported by peacekeeping operations, assuming their rule of law and security responsibilities

**Subprogramme 4**  
**Policy, evaluation and training**

*Expected accomplishments of the Secretariat*

At the end of the expected accomplishment, insert “that are consistent with the Charter of the United Nations and the basic principles of peacekeeping”.

**Subprogramme 5**  
**Field administrative support**

*Expected accomplishments of the Secretariat*

Replace expected accomplishment (d) with the following:

(d) Prevention and avoidance of serious misconduct

*Indicators of achievement*

Replace indicator of achievement (c) with the following:

All allegations of serious misconduct reported to peacekeeping missions are reviewed within seven days of receipt, for entry in the Misconduct Tracking System and referral to United Nations Headquarters

Replace indicator of achievement (d) with the following:

(i) Vetting of all United Nations peacekeeping personnel to ensure that they do not have a history of misconduct while serving with the United Nations

(ii) New measures adopted on matters of serious misconduct, including but not limited to substantially enhanced oversight by mission headquarters of all mission sites, enforcement of best

practices, regular analysis and mitigation of risk factors linked to misconduct and assessment of managers at all levels for their role in enforcing United Nations standards of conduct

(iii) Decreased number of substantiated allegations of serious misconduct, including sexual exploitation and abuse

(iv) Timely and effective implementation of all measures adopted on matters of serious misconduct, including special measures to prevent sexual exploitation and abuse in accordance with Security Council resolution 2272 (2016) and General Assembly resolutions related to the matter

#### Strategy

##### *Paragraph 4.21*

In the first sentence, after “monitor and support the”, insert “timely”.

##### *Paragraph 4.23*

Replace the existing text with the following:

The Field Personnel Division will continue to strengthen the human resources capacity of peacekeeping missions and ensure rapid response.

##### *Paragraph 4.26*

Replace the existing text with the following:

Continued emphasis will be placed on: prevention of and swift response to misconduct, including vetting all personnel for prior misconduct, mandatory training for all categories of personnel on standards of conduct and mandatory training for all categories of personnel to prevent sexual exploitation and abuse through the provision of training materials to Member States and peacekeeping operations; public information programmes on standards of conduct and reporting mechanisms for victims; monitoring, review and provision of policy guidance and oversight with respect to United Nations standards of conduct; advising missions on conduct and discipline matters relating to all categories of personnel and assisting with appropriate and timely follow-up to allegations of misconduct with the Member States concerned with a view to increasing accountability. Assistance and support will be provided to inter-agency efforts on protection from sexual exploitation and abuse and on assistance to victims.

#### Subprogramme 6

##### Integrated support services

#### Strategy

##### *Paragraph 4.29*

Replace the last sentence with the following: “The Division will continue its efforts to reduce the overall environmental footprint of each

peacekeeping mission, including by implementing environmentally friendly waste-management and power-generation systems, in full compliance with the relevant rules and regulations, including but not limited to the United Nations environmental and waste management policy and procedures.”

*Paragraph 4.30*

In the second sentence, replace “the United Nations Support Base at Valencia” with “the United Nations facility in Valencia”.

**Legislative mandates**

**A. Peacekeeping operations**

*General Assembly resolutions*

Add “69/287 Comprehensive review of the whole question of peacekeeping operations in all their aspects”.

Add “70/6 Strengthening of the United Nations system”.

Add “70/268 Comprehensive review of the whole question of peacekeeping operations in all their aspects”.

Add “70/286 Cross-cutting issues”.

Add the following subheading and legislative mandate:

*Security Council resolution*

2272 (2016) United Nations peacekeeping operations

**Programme 5  
Peaceful uses of outer space**

132. At its 20th meeting, on 13 June 2016, the Committee considered programme 5, Peaceful uses of outer space, of the proposed strategic framework for the period 2018-2019 (A/71/6 (Prog. 5)). The Committee also had before it a note by the Secretariat on the proposed strategic framework, contained in conference room paper E/AC.51/2016/CRP.1/Rev.1.

133. The representative of the Secretary-General introduced the programme and responded to queries raised during the Committee’s consideration of the programme.

**Discussion**

134. Delegations expressed support for the programme and appreciation for the work carried out by the Office for Outer Space Affairs. That outer space should be used exclusively for peaceful and research purposes, as opposed to political, economic or armament purposes, was emphasized.

135. Emphasis was placed on the common interest of humankind in promoting and expanding the exploration and use of outer space exclusively for peaceful purposes and in continuing efforts to extend to all States the benefits derived therefrom, and

on the importance of international cooperation in the field, for which the United Nations should continue to provide a focal point.

136. It was pointed out that no reference had been made to the 2030 Agenda for Sustainable Development in the proposed strategic framework, and that, in an effort to mainstream the transformative agenda in all programmes, a reference needed to be included in the list of legislative mandates for the programme.

137. It was observed that some of the expected accomplishments and indicators of achievement had been revised or deleted, while no changes in the mandate of the programme had occurred. An explanation was sought as to why the reference to prioritizing assistance to developing countries in building or enhancing their capacity in space law and policy for the peaceful use of outer space had been removed (para. 5.7 and indicator of achievement (b) (i)). An enquiry was also made as to why indicator of achievement (d) (ii) had been removed. Clarification was sought on the criteria that had been used in revising the existing expected accomplishments and indicators of achievement, and on whether unforeseen impediments had affected the programme, which was otherwise delivering well on its existing mandates. Questions were raised as to whether the reformulation of the proposed strategic framework was justified, in the absence of new mandates and any substantive changes. That the proposed changes would have an impact on the allocation of resources (for example, on building national capacity in developing countries) during the budget formulation phase was underlined.

#### **Conclusions and recommendations**

138. **The Committee recommended that the General Assembly should approve the programme narrative of programme 5, Peaceful uses of outer space, of the proposed strategic framework for the period 2018-2019, subject to the following modifications:**

##### *Expected accomplishments of the Secretariat*

**Replace expected accomplishment (b) with the following:**

**(b) Strengthened capacity of countries, including developing countries and countries with economies in transition, in using space science and technology and related applications, including global navigation satellite systems, particularly in areas related to sustainable development**

##### *Indicators of achievement*

**Replace indicator of achievement (b) (i) with the following:**

**(i) Increased number of countries, in particular developing countries, receiving training, facilitated by the programme, in space science and technology and related applications**

**Replace indicator of achievement (b) (ii) with the following:**

**(ii) Increased number of countries, in particular developing countries, receiving support in using space science and technology and related applications**

**Add a new indicator of achievement (d) (ii), reading:**

**(ii) Increased number of countries, in particular developing countries, requesting and receiving systematic and continuous technical advisory assistance for using space-based solutions in disaster management plans and policies and in the implementation of risk reduction activities**

**Renumber existing indicator of achievement (d) as (d) (i).**

#### **Legislative mandates**

**Add “70/1 Transforming our world: the 2030 Agenda for Sustainable Development”.**

### **Programme 6 Legal affairs**

139. At its 20th meeting, on 13 June 2016, the Committee considered programme 6, Legal affairs, of the proposed strategic framework for the period 2018-2019 ([A/71/6 \(Prog. 6\)](#) and Corr.1 and 2). The Committee also had before it a note by the Secretariat on the proposed strategic framework, contained in conference room paper [E/AC.51/2016/CRP.1/Rev.1](#).

140. The Under-Secretary-General for Legal Affairs, Legal Counsel, introduced the programme and responded to queries raised during the Committee’s consideration of the programme.

#### **Discussion**

141. Views were expressed in support and appreciation of the important work carried out by the Office of Legal Affairs. Delegations underscored the importance of the International Law Fellowship Programme and the regional courses in international law, as well as the dissemination of legal publications and information. In that regard, the usefulness of the Audiovisual Library of International Law was recognized. At the same time, emphasis was placed on the need to continue the dissemination of hard copies, in particular to lawyers in developing countries.

142. Delegations noted the contribution of the United Nations Programme of Assistance in the Teaching, Study, Dissemination and Wider Appreciation of International Law to the understanding of international law and emphasized the need for Member States to continue to support it, including by ensuring the continuation of stable funding so as to avoid any disruption of the Programme.

143. Reference was made to paragraph 6.10 in relation to the strategy of subprogramme 1, Provision of legal services to the United Nations system as a whole, stating that the Secretary-General, as the custodian of the Headquarters Agreement, should reinforce the implementation of the Agreement, in particular its article IV, section 11 and section 13 (a), governing the host country’s legal obligation to grant entry visas to the officials of all Member States attending United Nations meetings. In that regard, a delegation expressed concern at repeated difficulties faced by some Member States in obtaining the necessary visas and information was sought on how the Office of Legal Affairs was dealing with the situation, including whether there existed any report on the matter. It was pointed

out that there were no expected accomplishments or indicators of achievement that related to the implementation of the Agreement.

144. Also with regard to subprogramme 1, the view was expressed that the indicator of achievement needed to be refined, given that the way in which it was presented would not provide for comparison with data from previous periods. Clarification was requested on what the indicator, namely, “a high percentage of legal instruments are finalized in respect of the activities of the United Nations”, was intended to measure. With regard to paragraphs 6.6 and 6.7, clarification was sought as to the specific quantities of legal advice and services that would be provided to principal and subsidiary organs of the United Nations.

145. With respect to subprogramme 3, Progressive development and codification of international law, the view was expressed that the strategic framework needed to include a narrative on cooperation between the Office of Legal Affairs and other legal institutions, including the international tribunals and the International Residual Mechanism for Criminal Tribunals in Arusha, United Republic of Tanzania, which contributed significantly to international peace and the rule of law. Information was sought on the substantive support provided to the International Law Commission, in particular what the Office of Legal Affairs was doing in the light of the recommendation of the Fifth Committee in December 2015 that the financial requirements of the Commission emanating from the work of its sixty-seventh session had to be absorbed (see [A/C.5/70/L.17](#), sect. F). With regard to indicator of achievement (b) (ii), replacing “end users” of legal publications, documents and information with “beneficiaries, especially from developing nations”, was suggested. Furthermore, clarification was sought as to the role of and measures being taken by the Office to increase the access of developing countries to the Audiovisual Library of International Law.

146. Regarding subprogramme 4, Law of the sea and ocean affairs, the ongoing efforts of the Office of Legal Affairs were welcomed and commended. Clarification was sought on the implementation of General Assembly resolution 70/235 on oceans and the law of the sea and the steps that the Office was taking towards meeting the ocean-related goals of the 2030 Agenda for Sustainable Development, including whether any additional initiatives were planned. Questions were raised regarding the efforts made to reprioritize its work to implement the 2030 Agenda within existing resources.

147. Concerning subprogramme 5, Progressive harmonization, modernization and unification of the law of international trade, the view was expressed that, while providing useful information, indicator of achievement (a) (i), concerning an increased number of legislative decisions (ratifications and national enactments), did not measure achievements of the Secretariat but rather those of Member States. The view was also expressed that the indicators of achievement under expected accomplishment (a) should have reflected the improved timeliness in legislative decisions rather than the increase in the number of legislative decisions.

148. With regard to subprogramme 6, Custody, registration and publication of treaties, the view was expressed that consideration should be given to making all agreements available online, including texts identified as being “for limited publication”. Clarification was also sought as to the relevant mandate for the Treaty Section’s computerization programme, as outlined in paragraph 6.31, notably the new treaty reporting tools and the mobile-friendly website.



## Conclusions and recommendations

149. The Committee recommended that the General Assembly approve the programme narrative of programme 6, Legal affairs, of the proposed strategic framework for the period 2018-2019, subject to the following modifications:

### Subprogramme 1

Provision of legal services to the United Nations system as a whole

#### *Indicators of achievement*

Replace the existing indicator of achievement with the following:

**Maintenance of a high percentage of legal instruments finalized in respect of the activities of the United Nations**

Add a new indicator of achievement (ii), reading:

**(ii) Number of pieces of advice on questions relating to the interpretation and application of the Charter of the United Nations, legal agreements, United Nations resolutions and general questions of public international law to ensure uniform and consistent practice of the law**

Renumber the existing indicator of achievement as (i).

### Subprogramme 3

Progressive development and codification of international law

#### *Indicators of achievement*

Replace existing indicator of achievement (b) (ii) with the following:

**(ii) Increasing number of end users of legal publications, training materials, documents and information disseminated in hard copy and online in various languages, in accordance with current practice"**

Add new indicators of achievement (b) (iv), (v) and (vi), reading:

**(iv) Increased number of beneficiaries of the training and fellowship programmes**

**(v) Timely issuance of legal publications, including hard copies, in accordance with current practice**

**(vi) Increased number of Audiovisual Library of International Law users in developing countries**

### Subprogramme 4

Law of the sea and ocean affairs

#### *Indicators of achievement*

At the end of indicator of achievement (b) (ii), delete "and the implementation of the oceans-related goals of the 2030 Agenda for Sustainable Development".

## **Strategy**

### ***Paragraph 6.19***

**At the end of the paragraph, delete “, and the implementation of the oceans-related goals of the 2030 Agenda for Sustainable Development”.**

## **Programme 7**

### **Economic and social affairs**

150. At its 19th meeting, on 10 June 2016, the Committee considered programme 7, Economic and social affairs, of the proposed strategic framework for the period 2018-2019 (*A/71/6 (Prog. 7)*). The Committee also had before it a note by the Secretariat on the proposed strategic framework, contained in conference room paper *E/AC.51/2016/CRP.1/Rev.1*.

151. The Assistant Secretary-General for Policy Coordination and Inter-Agency Affairs, Department of Economic and Social Affairs, introduced the programme and responded to queries raised during the Committee's consideration of the programme.

### **Discussion**

152. Support and appreciation were expressed for the work of the Department of Economic and Social Affairs and for the development pillar as a whole. Reference was made to important milestones reached in the course of the previous year, in particular the agreement on the 2030 Agenda for Sustainable Development, including the Sustainable Development Goals, and the Addis Ababa Action Agenda of the Third International Conference on Financing for Development. Delegations welcomed the inclusion of the two Agendas into the proposed strategic framework, and information was sought as to how the Department planned to reorient its activities and resources to support Member States in implementing the related activities. Taking into consideration complementarities and synergies between the various areas of work of the Department, information was sought on the potential to free up capacity to devote more attention to supporting Member States in their implementation of the Sustainable Development Goals.

153. The view was expressed that the implementation of the two Agendas needed to take into account uncompleted commitments, including the Millennium Development Goals, and that development was an ongoing process.

154. The role of the regional commissions was underlined, given their clear intermediary role in the promotion of development, and information was sought on the nature of coordination between the Department of Economic and Social Affairs and the regional commissions, particularly with regard to a coordinated implementation of the 2030 Agenda. Likewise, emphasis was placed on the implementation of the 2030 Agenda at the national level, including the preparation of national development plans.

155. Concern was expressed by a delegation at the seemingly unequal treatment of the activities related to the implementation of the Addis Ababa Action Agenda compared with that of the 2030 Agenda, and it was emphasized that both should be reflected throughout the programme. While recognizing common elements between the Addis Ababa Action Agenda and the 2030 Agenda, a delegation highlighted that

the former was an independent mandate and that, therefore, the strategic framework should clearly indicate the activities that the Secretariat intended to undertake for the two Agendas. In that respect, the suggestion was made to have a specific chapter on follow-up activities to the Addis Ababa Action Agenda. Concern was also expressed at the seeming overemphasis on Goal 16 of the Sustainable Development Goals, Promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective, accountable and inclusive institutions at all levels, and emphasis was placed on the fundamental principle of the Agenda that no one Goal had supremacy over the other.

156. Under subprogramme 1, Economic and Social Council support and coordination, a question was raised concerning the use of the term “global development emergencies and crises”, particularly since that concept was not part of the 2030 Agenda. While recognizing that post-conflict peacebuilding formed part of Goal 16, information was sought on the specific Council mandates relating to the issue.

157. Under subprogramme 3, Sustainable development, it was noted that the programme assigned the Secretariat a role in producing the *Global Sustainable Development Report*. In that connection, a question was raised as to whether the mandate for the Secretariat to carry out that output was still valid, particularly in view of plans by the Economic and Social Council to engage a group of independent experts to carry out a study leading to a report. Information was also sought on expected accomplishment (b), in particular how the Department would provide support to Member States.

158. Several clarifications were sought regarding subprogramme 4, Statistics, including (a) why, in the effort to avoid duplication of efforts, there was no mention of coordination or cooperation with other international organizations that either produced or disseminated statistics; (b) the definition of the word “race” in paragraph 7.10 (d) of the strategy; and (c) the reason for having multiple levels of disaggregation, including what the mandate was and what need it addressed.

159. Concern was expressed at changes made to subprogramme 4, with the argument that several important elements that had been included in the previous formulation had been deleted. While recognizing the urge to “aim higher”, a delegation cautioned against changing targets if previous goals had not yet been achieved. Concern was also expressed at the part of the strategy set out in paragraph 7.10 (b), namely that the Department would assist countries in building and managing sustainable national statistical systems with “appropriate governance structures”. It was stressed that this went beyond the mandate of the Statistics Division, as it was for Member States to assess if their governance structure was adequate, and the Division ought to provide assistance to all States requesting it.

#### **Conclusions and recommendations**

**160. The Committee recommended that the General Assembly request the Secretary-General to ensure that, in order to achieve its objective of assisting Member States in attaining the Sustainable Development Goals, the programme is realigned with the 2030 Agenda for Sustainable Development and the Addis Ababa Action Agenda, in line with established procedures.**

161. The Committee recommended that the General Assembly approve the programme narrative of programme 7, Economic and social affairs, of the proposed strategic framework for the period 2018-2019, subject to the following modifications:

**Overall orientation**

*Paragraph 7.3*

In the second sentence, replace “assistance in capacity development to support the implementation of global conference outcomes at the country level” with “assistance in capacity development to support, as requested, the implementation of global conference outcomes at the country level”.

**Subprogramme 1**

**Economic and Social Council support and coordination**

*Objective of the Organization*

At the end of the objective of the Organization, add “, and the Addis Ababa Action Agenda”.

*Expected accomplishments of the Secretariat*

At the end of expected accomplishment (a), insert “, including through the high-level political forum on sustainable development”.

At the end of expected accomplishment (b), insert “and the outcomes of the Addis Ababa Action Agenda on financing for development”.

*Indicators of achievement*

Add new indicators of achievement (a) (iv) and (v), reading:

(iv) Increased percentage of national focal points involved in United Nations country-level work participating in the operational activities segment

(v) Increase in the number of stakeholders participating in the Development Cooperation Forum

Add new indicators of achievement (b) (vi), (vii) and (viii), reading:

(vi) All subsidiary bodies of the Economic and Social Council take action in response to its policy coordination initiatives and documents, where appropriate

(vii) Increase in the number of subsidiary bodies and United Nations funds and programmes and specialized agencies that provide recommendations and technical guidance on how the Economic and Social Council can integrate their perspectives into the larger picture of sustainable development

(viii) Increase in the number of United Nations system organizations preparing an action plan for the implementation of General Assembly and Economic and Social Council guidance on operational

activities for development and developing strategic plans according to the General Assembly quadrennial comprehensive policy review

Replace indicator of achievement (c) (i) with the following:

(i) Increase in the number of recommendations and decisions of the Economic and Social Council on long-term development situations of post-conflict countries

## Strategy

### *Paragraph 7.7*

In subparagraph (a), after “2030 Agenda for Sustainable Development”, insert “and the Addis Ababa Action Agenda on financing for development”.

Replace subparagraph (b) with the following:

(b) Promoting policy coherence and effectiveness among the development activities of different development actors and strengthening the links between the normative and operational work of the United Nations, and contributing to enhanced monitoring and accountability with respect to development cooperation commitments, through the Development Cooperation Forum;

Replace subparagraph (i) with the following:

(i) Promoting a comprehensive and integrated approach to the follow-up to and implementation of the major United Nations conferences and summits, especially the 2030 Agenda for Sustainable Development and the Addis Ababa Action Agenda, in the work of the high-level political forum and the subsidiary bodies of the Economic and Social Council, by supporting the Council’s oversight and coordination role over the work of its subsidiary bodies and its functional commissions;

Delete subparagraph (j) and renumber the subsequent subparagraph accordingly.

## Subprogramme 2

### Social policy and development

#### *Objective of the Organization*

Replace the existing text with the following:

To strengthen international cooperation in the area of social development and promote greater social inclusion and well-being for all

#### *Expected accomplishments of the Secretariat*

Replace expected accomplishment (b) with the following:

(b) Increased knowledge of and acquired skills for implementing social policies at the national and community levels with a view to strengthening the capacity of Member States in this regard

**Replace expected accomplishment (c) with the following:**

**(c) Increased awareness by Governments, civil society, the United Nations system and the private sector of social development analysis**

***Indicators of achievement***

**Insert new indicator of achievement (b) (i), reading:**

**(i) Increase in the number of national personnel trained to implement social policies at the national and community levels and the number of persons declaring intent to use the knowledge and skills acquired in their work**

**Renumber existing indicator of achievement (b) as (b) (ii).**

**Add two new indicators of achievement (c) (iii) and (iv), reading:**

**(iii) Increase in the number of visits to and downloads from the website of the Division for Social Policy and Development to obtain United Nations research and analysis information**

**(iv) Increase in the number of citations of the two flagship reports of the Division in major international newspapers and academic journals, as well as in publications of other entities of the United Nations system**

**Strategy**

***Paragraph 7.8***

**In subparagraph (b), after “2030 Agenda for Sustainable Development,”, add “the Addis Ababa Action Agenda,”.**

**Add a new subparagraph (f), reading:**

**(f) Facilitating deliberations and actions of the high-level political forum on sustainable development, the Permanent Forum on Indigenous Issues, the Conference of States Parties to the Convention on the Rights of Persons with Disabilities, the Economic and Social Council and the General Assembly; facilitating agreements on policy recommendations for eradicating poverty, generating employment, reducing inequality and promoting social integration; and directing increased attention to the social pillar of sustainable development.**

**Subprogramme 3**

**Sustainable development**

***Objective of the Organization***

**At the end of the objective of the Organization, add “, and the commitments in the Addis Ababa Action Agenda”.**

*Expected accomplishments of the Secretariat*

Replace expected accomplishment (a) with the following:

(a) Effective review of an agreement by Member States on actions to advance the implementation of agreed outcomes of major United Nations conferences on sustainable development, particularly the 2030 Agenda for Sustainable Development, the Addis Ababa Action Agenda and the United Nations Conference on Sustainable Development

Replace expected accomplishment (c) with the following:

(c) Enhanced capacity of developing countries, including small island developing States and countries with economies in transition, to formulate and implement strategies, policies, frameworks and programmes in support of sustainable development, with a special focus on gender equality and empowerment of women

Add a new expected accomplishment (d), reading:

(d) Increased accessibility of information, understanding and knowledge of policy options, practical measures and concrete actions needed for the adoption and implementation of sustainable development at the local, national, regional and international levels.

*Indicators of achievement*

Add a new indicator of achievement (c) (ii), reading:

(ii) Increased percentage of participants from Member States providing positive feedback on the support provided by the Secretariat

Renumber existing indicator of achievement (c) as (c) (i).

Add two new indicators of achievement (d) (i) and (ii), reading:

(i) Increase in the number of inputs by Member States into databases on partnerships, voluntary commitments, best practices and lessons learned

(ii) Increase in the number of visits to and downloads from the website of the Sustainable Development Knowledge Platform and its related social media forums to obtain information, documentation and publications

*Strategy**Paragraph 7.9*

In subparagraph (a), after “Sustainable Development Goals,” insert “the Addis Ababa Action Agenda,”.

In subparagraph (b), after “2030 Agenda for Sustainable Development”, insert “, the Addis Ababa Action Agenda”.

In subparagraph (f), replace “culminating in” with “aimed at supporting the elaboration of”.

**Subprogramme 4  
Statistics**

*Objective of the Organization*

Replace the existing text with the following:

To advance the global statistical and geospatial information system in order to produce high-quality, easily accessible comparable national statistics and geospatial information systems for policymakers and other users at the national and international levels

*Expected accomplishments of the Secretariat*

At the end of expected accomplishment (b), add “, including by coordinating with national statistical entities of Member States”.

Replace expected accomplishment (c) with the following:

(c) Strengthened capacity of developing countries, in particular the least developed countries as well as countries with economies in transition, to routinely collect, compile, store, analyse and disseminate official statistics and indicators in the economic, social, demographic and environmental fields, in order to produce high-quality data, including data disaggregated by sex, for policymakers and the public in general

*Indicators of achievement*

At the end of indicator of achievement (a) (i), add “, high-level forums, workshops, expert group meetings and seminars”.

Replace indicator of achievement (c) (ii) with the following:

(ii) Increase in the number of countries that have received guidelines and capacity development support for developing and implementing sustainable national statistical systems”

**Strategy**

*Paragraph 7.10*

Replace subparagraph (g) with the following:

(g) Coordinating international statistical activities by cooperating with other international organizations to enhance the coordinated system of international statistical work, including the development of standards and methods, the provision of technical support services and the dissemination of consistent, high-quality data and indicators; and, in particular, enhancing coherence in the statistical data work of the entire United Nations system.



**Subprogramme 5  
Population**

*Objective of the Organization*

Replace the existing text with the following:

To strengthen the international community's capacity to effectively address current and emerging population issues and to integrate the population dimension into the international development agenda

*Expected accomplishments of the Secretariat*

Replace expected accomplishment (b) with the following:

(b) Effectively facilitate reviews by Member States and other stakeholders of progress made in the further implementation of the Programme of Action of the International Conference on Population and Development and of relevant instruments of the United Nations development agenda, including the 2030 Agenda for Sustainable Development and the Addis Ababa Action Agenda

Strategy

*Paragraph 7.11*

Replace subparagraph (d) with the following:

(d) Disseminating population information and policy-relevant findings in the area of population through the Population Division's website, including by coordinating with national statistical entities of Member States;

**Subprogramme 6  
Development policy and analysis**

*Objective of the Organization*

Replace the existing text with the following:

To facilitate the reaching of intergovernmental agreement on the economic policies and actions necessary at the national and international levels to improve long-term development prospects by strengthening the international debate on new and emerging economic development issues and challenges and on the world economic situation

Strategy

*Paragraph 7.12*

In subparagraph (a), after "Sustainable Development Goals," insert "and the Addis Ababa Action Agenda,".

Replace subparagraph (f) with the following:

(f) Analysing macroeconomic policies for development; providing assistance to developing countries in strengthening their capacity to apply instruments for policy analysis and monitoring systems in support of their

national development strategies aimed at achieving the internationally agreed development goals, including the United Nations development agenda beyond 2015, the 2030 Agenda for Sustainable Development and the Addis Ababa Action Agenda, with adequate consideration given to promoting gender equality; and supporting the integrated implementation framework through monitoring of the commitments made in support of the internationally agreed development goals by Member States and other international stakeholders;

**Subprogramme 7**

**Public administration and development management**

*Objective of the Organization*

Replace the existing text with the following:

To foster effective, efficient, transparent, accountable, innovative and citizen-centred public governance, administration and services for sustainable development

*Expected accomplishments of the Secretariat*

Replace expected accomplishment (a) with the following:

(a) Increased capacities of Member States for the implementation of policies and programmes in public administration

Replace expected accomplishment (c) with the following:

(c) Increased capacities of Member States for the implementation of the Sustainable Development Goals and the Addis Ababa Action Agenda, with a focus on gender equality and the empowerment of women in public policy

**Subprogramme 9**

**Financing for development**

*Objective of the Organization*

Replace the existing text with the following:

Sustained follow-up to and review of the implementation of the outcomes of the International Conferences on Financing for Development, the Addis Ababa Action Agenda and the delivery of the means of implementation of the 2030 Agenda for Sustainable Development

**Strategy**

*Paragraph 7.15*

Add a new subparagraph (g), reading:

(g) Providing secretariat support for the work of the Economic and Social Council forum on financing for development follow-up

**Legislative mandates****Subprogramme 5****Population*****Commission on Population and Development resolutions***

**Add “2016/1 Strengthening the demographic evidence base for the 2030 Agenda for Sustainable Development”.**

**Programme 8****Least developed countries, landlocked developing countries and small island developing States**

162. At its 11th meeting, on 6 June 2016, the Committee considered programme 8, Least developed countries, landlocked developing countries and small island developing States, of the proposed strategic framework for the period 2018-2019 (A/71/6 (Prog. 8)). The Committee also had before it a note by the Secretariat on the proposed strategic framework, contained in conference room paper E/AC.51/2016/CRP.1/Rev.1.

163. The representatives of the Secretary-General introduced the programme and responded to queries raised during the Committee’s consideration of the programme.

**Discussion**

164. Delegations expressed general support for the programme and emphasized the importance of the role of the Office of the High Representative for the Least Developed Countries, Landlocked Developing Countries and Small Island Developing States in monitoring, reporting on and implementing the programmes of action, including graduation from the least developed country category. Delegations commended the Office on the strategic articulation of the special needs of countries in that category by mobilizing and coordinating international support and resources, and by undertaking advocacy work in partnership with development partners and the relevant parts of the United Nations system.

165. Clarification was sought on whether the Paris Agreement under the United Nations Framework Convention on Climate Change (para. 8.3) included any reference to the landlocked developing countries.

166. There was a reiteration of the complementary contribution of South-South cooperation to the development of the three groups of countries. Clarification was sought on how the programme had helped to translate that into reality.

167. Clarifications were also sought on whether any General Assembly resolution underpinned the provisions in paragraph 8.5 (g) on maximizing synergies among the three subprogrammes.

168. Clarifications were sought on the implementation of the decisions arising from the Comprehensive High-level Midterm Review of the Implementation of the Istanbul Programme of Action for the Least Developed Countries for the Decade 2011-2020, notably how the Office would incorporate the provisions of the outcome document of the Midterm Review into the strategic framework for the period 2018-2019 and, more specifically, how to facilitate the operationalization of the

technology bank. Several delegations enquired as to what kind of technical and financial support would be required from the Office for the operation of the technology bank for the least developed countries. Clarification was sought on whether governing and monitoring bodies had been set up and if Member States had approved that initiative.

169. Some delegations called for a modification of language under subprogramme 1, Least developed countries, notably indicator of achievement (b) (ii), on the implementation of duty-free and quota-free market access, questioning whether those issues fell within the mandate of the Office. Clarification was sought on the effectiveness of indicator of achievement (a) (ii) relating to the “increased number of visits by unique end users to the website”. Furthermore, a delegation noted that, with regard to indicators of achievement (c) (i) and (c) (ii), there was a need to strengthen the indicators and incorporate measures to address the needs and challenges of the least developed countries and others.

170. Under subprogramme 2, Landlocked developing countries, clarification was sought on whether the Office did in fact have a mandate to undertake research and present policy recommendations on the impact of “landlockedness” on economic growth and the effective participation of landlocked developing countries in international and regional trade (para. 8.7 (e)).

171. Under subprogramme 3, Small island developing States, questions were raised concerning the undertaking of a comprehensive midterm review on the implementation of the SIDS Accelerated Modalities of Action (SAMOA) Pathway, in the absence of a decision by the General Assembly on the matter. In addition, concerns were expressed regarding the premature nature of the inclusion of the text in paragraph 8.8 (e) and the inclusion of resolution 70/202 in the list of mandates ahead of any decision on the way forward by the Assembly.

172. Clarification was sought on progress achieved by countries in meeting the criteria for graduation from the least developed country category since the adoption of the Istanbul Programme of Action in 2011. Further questions were raised on how graduation brackets could improve in the future.

173. Clarification was sought on whether any resource mobilization strategy had been undertaken by the Office and why no references could be found to those activities in the strategic framework. Clarification was also sought on whether a donor fund existed for crisis situations arising in the least developed countries.

### **Conclusions and recommendations**

**174. The Committee recommended that the General Assembly request the Secretary-General to ensure that, in order to achieve its objective of assisting Member States in attaining the Sustainable Development Goals, the programme is realigned with the 2030 Agenda for Sustainable Development and the Addis Ababa Action Agenda, in line with established procedures.**

**175. The Committee recommended that the General Assembly approve the programme narrative of programme 8, Least developed countries, landlocked developing countries and small island developing States, of the proposed strategic framework for the period 2018-2019, subject to the following modifications:**

**Overall orientation*****Paragraph 8.5***

In subparagraph (c), replace “ensure” with “promote”.

**Subprogramme 1****Least developed countries*****Expected accomplishments of the Secretariat***

Replace expected accomplishment (b) with the following:

(b) **Effective implementation of the Istanbul Programme of Action and other internationally agreed development goals related to the least developed countries, greater commitment from the least developed countries and increased international support for graduation**

***Indicators of achievement***

Replace indicator of achievement (b) (ii) with the following:

(ii) **Increased number of development partners supporting the least developed countries in implementing the provisions of the Istanbul Programme of Action**

Add a new indicator of achievement (b) (iii), reading:

(iii) **Increased number of development partners supporting the least developed countries in meeting the graduation criteria, in line with the principles of the Istanbul Programme of Action**

**Subprogramme 2****Landlocked developing countries*****Indicators of achievement***

Replace indicator of achievement (b) (i) with the following:

(i) **Increased number of initiatives implemented by landlocked developing countries and transit countries that aim at improving sustainable development and inclusive growth, including trade facilitation and transport systems, diversification of production and export bases and integration into regional and global value chains**

Add a new indicator of achievement (b) (iii), reading:

(iii) **Increased number of development partners supporting landlocked developing countries in implementing the provisions of the Vienna Programme of Action**

**Strategy*****Paragraph 8.7***

Replace subparagraph (d) with the following:

(d) **Contributing to global follow-up and review of the implementation of the 2030 Agenda for Sustainable Development and the**

**Addis Ababa Action Agenda, as well as advocating for effective linkages and synergies between that follow-up and review process and that of the Vienna Programme of Action;**

**Replace subparagraph (e) with the following:**

**(e) Undertaking research and analysis on the impact of “landlockedness” on sustainable development, economic growth and the effective participation of landlocked developing countries in international and regional trade, and developing policy recommendations;**

**Subprogramme 3  
Small island developing States**

*Indicators of achievement*

**Replace indicator of achievement (b) with the following:**

**Increased number of development partners that pledge support for small island developing States, including through the climate change financing mechanisms, such as the Green Climate Fund, the Global Environment Facility and the Climate Investment Funds**

**Replace indicator of achievement (c) with the following:**

**Increased number of joint programmes and activities by development partners, the United Nations system, the private sector, academia and non-governmental organizations, including triangular cooperation with South-South development partners, that have an impact on small island developing States, including capacity-building workshops and technical and financial assistance**

**Strategy**

*Paragraph 8.8*

**Replace subparagraph (e) with the following:**

**(e) Supporting Member States in the review of the implementation of the SAMOA Pathway and identifying ways of accelerating its implementation.**

**Programme 9  
United Nations support for the New Partnership for  
Africa’s Development**

176. At its 12th meeting, on 7 June 2016, the Committee considered programme 9, United Nations support for the New Partnership for Africa’s Development, of the proposed strategic framework for the period 2018-2019 (A/71/6 (Prog. 9)). The Committee also had before it a note by the Secretariat on the proposed strategic framework, contained in conference room paper [E/AC.51/2016/CRP.1/Rev.1](#).

177. The Under-Secretary-General and Special Adviser on Africa introduced the programme and together with other representatives of the Secretariat responded to queries raised during the Committee’s consideration of the programme.

## Discussion

178. Delegations welcomed the complex and ambitious nature of the programme and expressed their support for it, recognizing the important role it played in coordinating the efforts of the United Nations system in support of development in Africa. Delegations made reference to processes such as the Tokyo International Conference on African Development, the Forum on China-Africa Cooperation, which engaged with the programme, and more generally to South-South cooperation initiatives, such as those in support of the response to the 2014 Ebola disease outbreak in West Africa. The systematic inclusion of measures to support the autonomy and empowerment of women in the programme was welcomed.

179. Some delegations considered Agenda 2063 a priority for the African Union. At the same time, some delegations recalled that, unlike the New Partnership for Africa's Development (NEPAD), Agenda 2063 was neither a United Nations document nor had it been endorsed by the General Assembly and should, therefore, not be given the same weight as the 2030 Agenda for Sustainable Development, which had resulted from a global process and had reason to be reflected in the proposed plan outline and strategic framework for the period 2018-2019.

180. The view was expressed that resources approved by the General Assembly for programmes such as NEPAD should be used to deliver on the goals and objectives outlined in approved mandates and relevant activities carried out by the appropriate offices. It was emphasized that in paragraph 8 of Assembly resolution 69/313 (on the Addis Ababa Action Agenda), the Assembly had in essence supported the implementation of the Istanbul Declaration and Programme of Action and the Vienna Programme of Action for Landlocked Developing Countries for the Decade 2014-2024, and had reaffirmed the importance of supporting the new development framework and Agenda 2063. Clarification was sought as to whether that reference explained why Agenda 2063 had been included in the strategic framework of the programme.

181. It was pointed out that compared to other programmes, United Nations support for the New Partnership for Africa's Development was being carried out by three different entities, namely the Office of the Special Adviser on Africa, the Economic Commission for Africa and the Department of Public Information. In that regard, the importance of strengthened cooperation between those entities was emphasized and further clarification on the coordination of work between those entities was sought.

182. On subprogramme 1, Coordination of global advocacy of and support for the New Partnership for Africa's Development, clarification was sought on the formulation of expected accomplishments (a) and (d), which made reference to "Increased international community support" and "Increased international awareness", respectively. The corresponding indicators of achievement made reference to an "Increased number" of activities or visits to relevant websites. It was suggested that the language of those expected accomplishments be modified to read "Improved" rather than "Increased", in order to ensure coherence between the expected accomplishments and the indicators of achievement.

183. Concerns were expressed regarding how the priorities under Agenda 2063 had been reflected in paragraphs 9.4 in the overall orientation and paragraph 9.12 under subprogramme 1. Further, clarification was sought on how the priorities could be more directly linked with NEPAD activities. The choice of the priorities was

questioned, and clarification was sought as to their mandate. Moreover, the fact that there were no references to “good governance” or “democracy” in those paragraphs reflecting the programme’s priorities raised concern.

184. Concerns were raised and clarification sought regarding the impact of specific obstacles that had impeded the implementation of the work of the subprogramme during the period 2014-2015, and whether those could be reflected and identified within the strategic framework for the period 2018-2019. Additionally, details were requested regarding specific obstacles that had impeded the work of the subprogramme in relation to overcoming the Ebola disease outbreak and improving conditions within Africa.

185. A delegation expressed its support for Africa’s development through its cooperation with the Office of the Special Adviser on Africa and the African Union Commission as part of the Tokyo International Conference on African Development process and also recognized the importance of the priorities of Agenda 2063. The same delegation further stated that implementing Agenda 2063 was not a mandate of the United Nations and that the 2030 Agenda and Agenda 2063 should not have been addressed equally in the programme narrative since, while the 2030 Agenda was global, Agenda 2063 was only a mandate for the African Union.

#### **Conclusions and recommendations**

**186. The Committee recommended that the General Assembly request the Secretary-General to ensure that, in order to achieve its objective of assisting Member States in attaining the Sustainable Development Goals, the programme is realigned with the 2030 Agenda for Sustainable Development and the Addis Ababa Action Agenda, in line with established procedures.**

**187. The Committee recommended that the General Assembly approve the programme narrative of programme 9, United Nations support for the New Partnership for Africa’s Development, of the proposed strategic framework for the period 2018-2019, subject to the following modifications:**

##### **Overall orientation**

###### ***Paragraph 9.4***

**Replace the last sentence with the following: “Like the 2030 Agenda and its Sustainable Development Goals, the Addis Ababa Action Agenda, Agenda 2063 and its first 10-year implementation plan, which covers the period 2014-2023, take a people-centred approach that aims to ensure that no one is left behind by emphasizing, inter alia, agriculture, health, education, infrastructure development, good governance and respect for human rights, gender equality and women’s empowerment, nutrition, peace and security.”**

##### **Subprogramme 1**

**Coordination of global advocacy of and support for the New Partnership for Africa’s Development**



## Strategy

### *Paragraph 9.12*

Replace the last sentence with the following: “It will endeavour to raise international awareness of Africa’s development issues through its policy, review, analytical, monitoring and advocacy activities in areas that are major African priorities and that are central to the continent’s transformative development agenda, including, inter alia, agriculture, capacity-building, diversification of economies, youth empowerment, food security and nutrition, industrialization, infrastructure development, including energy, health, peace and security, good governance and respect for human rights, all with a focus on gender equality and women’s empowerment.”

### **Subprogramme 2**

#### **Regional coordination of and support for the New Partnership for Africa’s Development**

##### *Objective of the Organization*

Replace “and its Agenda 2063” with “and Agenda 2063”.

At the end of the existing text, add “, in coherence with the 2030 Agenda for Sustainable Development and the Addis Ababa Action Agenda”.

##### *Expected accomplishments of the Secretariat*

Replace expected accomplishment (a) with the following:

(a) Enhanced coherence, coordination and cooperation among United Nations agencies and organizations, within the context of PAIDA

##### *Indicators of achievement*

Replace indicator of achievement (a) with the following:

Increased number of joint projects implemented by the United Nations organizations, through PAIDA and in the context of the Regional Coordination Mechanism for Africa.

## **Programme 10**

### **Trade and development**

188. At its 18th meeting, on 10 June 2016, the Committee considered programme 10, Trade and development, of the proposed strategic framework for the period 2018-2019 ([A/71/6 \(Prog. 10\)](#)). The Committee also had before it a note by the Secretariat on the proposed strategic framework, contained in conference room paper [E/AC.51/2016/CRP.1/Rev.1](#).

189. The representatives of the Secretary-General introduced the programme and responded to queries raised during the Committee’s consideration of the programme.

**Discussion**

190. Appreciation and support were expressed for the balanced elaboration of the proposals of the Secretary-General for programme 10, Trade and development, and the work of the United Nations Conference on Trade and Development (UNCTAD) and the International Trade Centre (ITC). It was pointed out that the programme reflected the important link between trade and development and the Sustainable Development Goals.

191. Support was expressed for the efforts of UNCTAD to increase capacities of developing countries in international trade, to address trade-related challenges in developing countries through the provision of technical assistance, and to ensure that the concerns and interests of developing countries were adequately reflected in the work of the Organization.

192. The view was expressed that the activities planned for the programme were in accordance with the Addis Ababa Action Agenda of the Third International Conference on Financing for Development, the Istanbul and Vienna Programmes of Action and the outcome of the Comprehensive High-level Midterm Review of the Implementation of the Istanbul Programme of Action for Least Developed Countries for the Decade 2011-2020.

193. Some delegations noted the following areas of emphasis for the work of the programme: trade negotiations and the assistance provided to countries by the programme in that regard, World Trade Organization (WTO) accession, protectionism and trade facilitation.

194. The continued implementation of the three pillars of UNCTAD activities was welcomed. Reference was made to the report of the Office of Internal Oversight Services on the evaluation of the United Nations Conference on Trade and Development (E/AC.51/2015/4), which had been considered by the Committee at its previous session, and the view was reiterated that that report was not comprehensive, as it did not cover all three pillars of activities referenced in paragraph 10.2 of the overall orientation.

195. Clarification was sought on the measures to be undertaken by UNCTAD to enhance its “effectiveness” and “transparency”, as indicated in paragraph 10.4 of the overall orientation. It was also pointed out that the reference to the Doha Ministerial Declaration of the Fourth Ministerial Conference of WTO in paragraph 10.11 should be updated and replaced with a reference to the Tenth Ministerial Conference, held in Nairobi in December 2015.

196. A delegation noted that ITC was moving in the right direction and expressed support for the work of the Centre, particularly in connection with the least developed countries and countries with economies in transition. It was noted, however, that there was a need to increase assistance to countries in Central Asia and that attention should be paid to a more efficient monitoring and evaluation of the activities of the Centre.

197. It was pointed out that the problem of debt was highlighted in expected accomplishment (b) under subprogramme 1, Globalization, interdependence and development. Given the importance of debt, a question was raised as to why a separate subprogramme component, or a subprogramme itself, was not devoted to the subject.

198. A delegation noted that the analytical products of UNCTAD could be disseminated through the Virtual Institute referenced under subprogramme 1, Globalization, interdependence and development.

199. Clarification was sought as to whether it would be difficult to measure the impact of the programme, in particular subprogramme 3, International trade, when commingling different groups of countries, such as the least developed countries, African countries, countries with economies in transition and other groups of countries in need of support, given that each had its own development needs. In that regard, it was suggested that each category of countries have its separate expected accomplishments and indicators of achievement.

200. With respect to the reference to “middle-income countries” under subprogramme 2, Investment and enterprise, the view was expressed that the subprogramme covered countries with medium income and that that group of countries had specific development tasks. It was requested that reference to middle-income countries be made in the overall orientation.

201. Emphasis was placed on the importance of referencing all forms of protectionism and barriers to trade, especially in the agricultural sector, under subprogramme 3, International trade. It was also pointed out that mention should be made of the convergence of bilateral and multilateral agreements. Clarification was sought on the reference to the notion of excessive price volatility in paragraph 10.19 of the strategy under Component 2, Commodities, of the subprogramme. The view was expressed that excessive price volatility had previously been used as an argument for barriers to trade, despite being inherent to the functioning of markets and being linked to transparency. Clarification was also sought on the reference to “international trade standards” in paragraph 10.19 (e) (iv) of the strategy.

202. It was pointed out that there was a strong link between trade and economic development, particularly in the agricultural sector, and that continued support from UNCTAD and ITC and other actors, such as the World Customs Organization and the World Bank, was central in supporting trade facilitation and the development of both soft and physical infrastructure in African developing countries. In that regard, appreciation was expressed for the work of UNCTAD and ITC in the area of customs modernization, and it was also noted that physical infrastructure development would be addressed in the context of African regional economic communities, including through the involvement of the African Development Bank and regional banks.

203. With regard to African countries specifically, a delegation noted that the work of UNCTAD and ITC should be extended to support countries in need, especially those emerging from conflict, by building capacity to negotiate trade agreements and to develop local productive capacity. It was also noted that other trade capacities, such as technical matters concerning trade, sanitary and phytosanitary measures, should be emphasized in the work of the programme.

204. Some delegations suggested that greater emphasis should be placed on the areas of investment and transfer of technology. The view was expressed that investment and technology transfer played an important role in inclusive development, as well as in environmental protection and climate change matters. In that connection, the question of whether budgetary resources had already been allocated for that purpose or whether additional financing would be required was raised. A delegation pointed out that references to the transfer of technology in

paragraph 10.20 (g) of the strategy for subprogramme 4, Technology and logistics, should be qualified with the phrase “on mutually agreed terms and conditions”.

205. With regard to subprogramme 5, Africa, least developed countries and special programmes, the view was expressed that the expected accomplishments and indicators of achievement needed to be more targeted for the individual categories of countries identified.

206. Regarding subprogramme 6, Operational aspects of trade promotion and export development, appreciation was expressed for the work of ITC in strengthening the competitiveness of enterprises in developing countries. It was added that the agriculture sector should continue to be the focus of attention within this strengthening effort.

### **Conclusions and recommendations**

**207. The Committee recommended that the General Assembly request the Secretary-General to ensure that, in order to achieve its objective of assisting Member States in attaining the Sustainable Development Goals, the programme is realigned with the 2030 Agenda for Sustainable Development and the Addis Ababa Action Agenda, in line with established procedures.**

**208. The Committee recommended that the General Assembly approve the programme narrative of programme 10, Trade and development, of the proposed strategic framework for the period 2018-2019, subject to the following modifications:**

#### **Overall orientation**

##### ***Paragraph 10.1***

**At the end of the paragraph, add the following: “The specific development needs of middle-income countries should also be addressed at both research and technical assistance levels in accordance with given mandates.”**

##### ***Paragraph 10.11***

**Replace the last sentence with the following: “UNCTAD will also promote further implementation of the World Trade Organization (WTO) ministerial declarations, in particular the ministerial declaration of the Tenth Ministerial Conference of WTO, held in Nairobi from 15 to 19 December 2015.”**

#### **Subprogramme 2**

##### **Investment and enterprise**

##### **Strategy**

##### ***Paragraph 10.16***

**At the end of the first sentence, replace “investment and enterprise development.” with “investment and enterprise development in line with the Addis Ababa Action Agenda.”**

**At the end of subparagraph (d), add “, in cooperation with ITC”.**

**Subprogramme 3  
International trade**

**Component 1  
International trade in goods and services**

**Strategy**

*Paragraph 10.17*

In the last sentence, after “through trade and development”, add “, in line with the Addis Ababa Action Agenda”.

*Paragraph 10.18*

In subparagraph (c), after “multilateral trade agreements”, insert “in a mutually supportive way”.

**Component 2  
Commodities**

**Strategy**

*Paragraph 10.19*

Replace subparagraph (e) (iv) with the following:

(iv) Comply with international trade standards, particularly non-tariff measures such as food standards and sanitary and phytosanitary measures;

**Subprogramme 5  
Africa, least developed countries and special programmes**

**Strategy**

*Paragraph 10.21*

In the fourth sentence, after “small island developing States, respectively” add “, as well as in the 2030 Agenda for Sustainable Development”.

**Programme 11  
Environment**

209. At its 14th meeting, on 8 June 2016, the Committee considered programme 11, Environment, of the proposed strategic framework for the period 2018-2019 ([A/71/6 \(Prog. 11\)](#)). The Committee also had before it a note by the Secretariat on the proposed strategic framework, contained in conference room paper [E/AC.51/2016/CRP.1/Rev.1](#).

210. The Assistant Secretary-General of the United Nations Environment Programme (UNEP) introduced the programme and responded to queries raised during the Committee’s consideration of the programme.

**Discussion**

211. Delegations expressed support and appreciation for programme 11, Environment, of the proposed strategic framework for the period 2018-2019 and commended the overall work of UNEP. It was recalled that the United Nations Environment Assembly of UNEP had considered the programme of work, and appreciation was expressed for the opportunity given to Member States to be actively involved in that process. Clarification was sought on the status of the transformation process of the United Nations Environment Assembly and where UNEP was at present.

212. It was noted that the proposed strategic framework tracked closely with the programme of work and medium-term strategy of UNEP for the period 2018-2021 of UNEP. Delegations expressed their satisfaction with the plan and strategy. Some delegations welcomed changes and improvement to the framework, while other delegations expressed concern at specific changes and sought information on the reasons for the changes and the related mandates. Information was sought as to why the proposed strategic framework did not indicate the individual divisions responsible for the implementation of each subprogramme.

213. The view was expressed that the technical work of UNEP could assist countries in the implementation of the 2030 Agenda for Sustainable Development.

214. Clarification was sought on how regional coordination was addressed, as the document appeared to focus on the global dimension. The importance of regional coordination was highlighted, as was its role in avoiding duplication of effort.

215. Some delegations noted the specific challenges reflected in paragraph 11.4 in connection with the UNEP medium-term strategy for the period 2018-2021, which had been built on the outcome document of the United Nations Conference on Sustainable Development (see General Assembly resolution 66/288).

216. Regarding subprogramme 1, Climate change, the view was expressed that there was a conceptual difference between social and environmental benefits and non-carbon benefits. In that regard, decision 18/CP.21 of the Conference of the Parties to the United Nations Framework Convention on Climate Change on the issues related to non-carbon benefits (see [FCCC/CP/2015/10/Add.3](#)) was recalled in relation to the focus on decreasing greenhouse gas emissions and the United Nations Programme on Reducing Emissions from Deforestation and Forest Degradation and the Role of Conservation, Sustainable Management of Forests and Enhancement of Forest Carbon Stocks in Developing Countries (REDD-plus). It was stressed that indicator of achievement (c) (ii) did not conform with agreed language and that indicator of achievement (c) (i) seemed to have a restrictive approach, as greenhouse emission reduction was not limited only to REDD-plus.

217. Queries were raised on the relationship between UNEP and the United Nations Framework Convention on Climate Change and the role of UNEP in the Conference of the Parties. The convening of the twenty-first session of the Conference of the Parties in Paris and the signing of the Paris Agreement were recalled.

218. As regards several paragraphs, including paragraphs 11.16 and 11.28, which referred to the collaboration between UNEP and a number of other organizations, clarification was sought as to whether partnerships had been developed with the United Nations Conference on Trade and Development and the secretariat of the

United Nations Convention to Combat Desertification in Those Countries Experiencing Serious Drought and/or Desertification, Particularly in Africa, and, if that was not the case, it was suggested that such partnerships be developed. It was also suggested that the Economic Cooperation Organization, of particular importance to Central Asia and the question of the pollution of the Caspian Sea, be included in paragraph 11.16 of the strategy of subprogramme 2, Resilience to disasters and conflicts. In paragraph 11.28, collaboration with the Rule of Law Unit was highlighted and clarification sought on the nature of the collaboration.

219. It was noted that the title of subprogramme 3 had been changed from “Ecosystem management” to “Healthy and productive ecosystems”. The view was expressed that the previous title was geared towards activity and projects, whereas the new title focused more on the end results. The content of the subprogramme had also changed, with the focus more towards indicators than activity and projects. Clarification was sought on the reason for the change in approach. Queries were also raised on transboundary collaboration frameworks. As regards expected accomplishment (a), the view was expressed that the question of transboundary collaboration frameworks would be better addressed in the context of existing frameworks.

220. The Committee noted that the concept of transboundary collaboration frameworks was vague and needed to be better defined. The institutional framework of such cooperation among States was clearly defined by environmental international organizations; mentions of transboundary cooperation frameworks should take into consideration the respective frameworks of those organizations.

221. With respect to subprogramme 4, Environmental governance, in particular paragraph 11.26 of the strategy, which indicated that UNEP would promote stronger national institutions, better enforcement capacities and enhanced policies and laws, the view was expressed that it would be more appropriate to use the phrase “support the promotion of” instead of “promote”, as it appeared to go beyond the mandate of UNEP.

222. With respect to subprogramme 5, Chemicals, waste and air quality, the incorporation of the issue of air quality was welcomed, and the view was expressed that UNEP was ideally positioned to implement related activities. A positive view was expressed by a delegation on the strengthening of the science-policy interface.

223. It was pointed out that subprogramme 6, Resource efficiency, included the issue of trade, and the view was expressed that the trade dimension should be discussed in other relevant contexts and not brought into the discussions in the context of UNEP.

224. Concerns were raised on the use of the term “green economy”, with references being made to the outcome document of the United Nations Conference on Sustainable Development. Delegations expressed the view that the green economy concept was only one of the tools available to achieve sustainable development and that it did not address all three pillars of sustainable development. Questions were also raised about the use of the phrase “inclusive green economy”. Delegations stressed that intergovernmentally agreed concepts should not be reopened by the Secretariat and that the nomenclature used in the programme must adhere strictly to agreed concepts, in particular the wording “green economy in the context of sustainable development”, as agreed by the United Nations Conference on Sustainable Development. Similarly, concern was raised at the use of the concept

“decoupling economic growth,” considering the technical difficulties in the measurement of that concept.

225. With respect to subprogramme 7, Environment under review, the need to enhance and open access to data was stressed. It was stated that subprogramme 7 for the period 2016-2017 had included activities on sustainable consumption and production, and clarification was sought as to whether the related activities had been moved to another subprogramme for the period 2018-2019 under review.

226. Information was sought on how the strengthening of the regular budget had allowed UNEP to increase its efficiency, become more results-based and improve regional programme delivery.

227. Clarification was sought on whether, should the resolution on sand and dust storms be approved by the General Assembly, it could be added to the list of mandates.

### **Conclusions and recommendations**

**228. The Committee recommended that the General Assembly approve the programme narrative of programme 11, Environment, of the proposed strategic framework for the period 2018-2019, subject to the following modifications:**

#### **Subprogramme 1 Climate change**

##### ***Objective of the Organization***

**Replace the existing text with the following:**

**To strengthen the ability of countries to transition to low-emission economic development and enhance their adaptation and resilience to climate change**

##### ***Expected accomplishments of the Secretariat***

**Replace expected accomplishment (b) with the following:**

**(b) Energy efficiency is improved and the use of renewable energy is increased in countries to help reduce greenhouse gas emissions and other pollutants as part of their low-emission development**

**In expected accomplishment (c), replace “as well as social and environmental benefits” with “, recognizing the importance of non-carbon benefits resulting from such policies and measures, including social and environmental co-benefits”.**

##### ***Indicators of achievement***

**Delete indicator of achievement (c) (ii).**

#### **Strategy**

##### ***Paragraph 11.7***

**Replace the second sentence with the following: “During the biennium 2018-2019, UNEP will support countries in: (a) building technical capacity, accessing adaptation finance and setting up institutions to coordinate**



national adaptation plans that integrate ecosystem-based adaptation; and (b) developing policies and standards to transform their markets and promote investment in clean energy and high-efficiency products.”

*Paragraph 11.11*

Replace the existing text with the following:

11.11 UNEP and its partners in the Programme on Reducing Emissions from Deforestation and Forest Degradation in Developing Countries (REDD), the Food and Agriculture Organization of the United Nations (FAO) and the United Nations Development Programme (UNDP) will continue to help countries to respond to the Warsaw Framework for REDD-plus for accessing results-based payments. UNEP will work to support countries on carbon stock management in terrestrial ecosystems for better and multiple benefits. It will also work with the private sector to support the development of innovative financing options. It will facilitate knowledge-sharing mechanisms and communication and outreach across sectors, including for better and multiple benefits. Through this, UNEP will support the integration of non-carbon benefits from REDD-plus and other natural solutions for climate change mitigation.

**Subprogramme 2**

**Resilience to disasters and conflicts**

*Objective of the Organization*

Replace the existing text with the following:

To support countries in increasingly preventing and reducing the environmental impacts of disasters and conflicts, while building resilience to future crises

**Subprogramme 4**

**Environmental governance**

*Objective of the Organization*

Replace “Policy coherence and strong legal and institutional frameworks” with “To foster policy coherence and strong legal and institutional frameworks to”.

**Strategy**

*Paragraph 11.26*

In the first sentence, replace “promote” with “support the promotion of”.

*Paragraph 11.28*

In the first sentence, after “FAO”, insert “the United Nations Conference on Trade and Development, the secretariat of the United Nations Convention to Combat Desertification in Those Countries Experiencing Serious Drought and/or Desertification, Particularly in Africa,”.

**Subprogramme 5  
Chemicals, waste and air quality**

***Objective of the Organization***

**Replace the existing text with the following:**

**To promote sound management of chemicals and waste and to improve air quality in order to enable a healthier environment and better health for all**

**Subprogramme 6  
Resource efficiency**

***Objective of the Organization***

**Replace the existing text with the following:**

**To support countries' transition to sustainable development through multiple pathways, including green economy in the context of sustainable development and poverty eradication, and the adoption of sustainable consumption and production patterns**

***Expected accomplishments of the Secretariat***

**In expected accomplishment (a), replace “inclusive green economy and sustainable trade” with “green economy in the context of sustainable development and poverty eradication.”.**

***Indicators of achievement***

**In indicator of achievement (a) (i), replace “inclusive green economy, sustainable consumption and production, and sustainable trade policies” with “green economy in the context of sustainable development and poverty eradication”.**

**Strategy**

***Paragraph 11.44***

**In the first sentence, replace “inclusive green economy and sustainable trade” with “green economy in the context of sustainable development and poverty eradication”.**

**In the second sentence, replace “unsustainable resource use” with “environmental degradation”.**

***Paragraph 11.46***

**In the first sentence, replace “inclusive green economy, sustainable trade” with “green economy in the context of sustainable development and poverty eradication”.**

**Legislative mandates*****General Assembly resolutions***

Add “70/195 Combating sand and dust storms”.

**Subprogramme 1****Climate change**

Add the following subheading and legislative mandates:

***Decisions of the Conference of the Parties to the United Nations Framework Convention on Climate Change***

**9-15/CP.19 Warsaw Framework for REDD-plus**

**18/CP.21 Methodological issues related to non-carbon benefits resulting from the implementation of the activities referred to in decision 1/CP.16, paragraph 70**

**Programme 12****Human settlements**

229. At its 14th meeting, on 8 June 2016, the Committee considered programme 12, Human settlements, of the proposed strategic framework for the period 2018-2019 ([A/71/6 \(Prog. 12\)](#)). The Committee also had before it a note by the Secretariat on the proposed strategic framework, contained in conference room paper [E/AC.51/2016/CRP.1/Rev.1](#).

230. The Executive Director of the United Nations Human Settlements Programme (UN-Habitat) introduced the programme and responded to queries raised during the Committee’s consideration of the programme.

**Discussion**

231. Appreciation was expressed for the presentation of the report of the Secretary-General, which, it was noted, contained improved and well-articulated subprogrammes. While recognizing the challenge to find outcomes that were logically connected with the work of UN-Habitat, a delegation pointed out that some indicators of achievement could be more focused on outcomes rather than outputs.

232. The view was expressed that the programme was topical in the light of the 2030 Agenda for Sustainable Development, and it was noted that the document showed a clear linkage with Goal 11 of the Sustainable Development Goals and was consonant with the three pillars of urban development.

233. It was pointed out that the proposal for programme 12 would not be complete without reflecting the outcomes of the United Nations Conference on Housing and Sustainable Urban Development (Habitat III). It was also noted that, while the expectation to adjust the programme on the basis of the results of the Conference would be logical and reasonable, the Conference should not be seen as an opportunity to expand mandates and resources but rather as an opportunity to find effective ways to reallocate and use existing resources in order to target objectives agreed at the Conference and articulated in the 2030 Agenda.

234. The importance of an integrated and holistic approach to urbanization was emphasized, although it was noted that the work of UN-Habitat should not overlap with the work of other relevant United Nations entities, as well as national, multinational and governmental efforts in the area. Encouragement was expressed for the integration and alignment of the work of UN-Habitat with that of other relevant organizations.

235. Emphasis was made on the key role of States in bringing about the sustainable development of urban areas and on the importance of continued UN-Habitat support to national governing bodies in the area of urbanization. The view was also expressed that, in its work on data collection, monitoring and evaluation, as well as specifically under subprogramme 6, Risk reduction and rehabilitation, the role of UN-Habitat was not supervisory but must be one of guidance, assistance and support to country efforts.

236. On the strategy for subprogramme 1, Urban legislation, land and governance, clarification was requested on the UrbanLex database and the Global Land Tool Network. Clarification was also sought on the scope, content and mandated origins of the United Nations Advisory Committee on Local Authorities.

237. It was noted that the role of governments in providing adequate human settlements infrastructure had not been appropriately reflected in the indicators of achievement under subprogramme 2, Urban planning and design. The view was also expressed that contributions to come from international cooperation for that purpose had not been identified and that any proposals for private sector funding in that regard might lead to conflicts of interest, given the associated social challenges.

238. It was noted that paragraph 12.31 of the strategy for subprogramme 6, Risk reduction and rehabilitation, should specify which programme having to do with climate change would have the responsibility for carrying out the implementation of the referenced international frameworks.

239. With regard to the increased number of urban observatories referenced in indicator of achievement (a) (i) under subprogramme 7, Urban research and capacity development, the view was expressed that such a mechanism should be chosen freely by Member States in accordance with national legislation. It was also noted that indicators of achievement under subprogramme 7 should be identified by means of available statistical information. Clarification was sought on the use of statistical information from national publications or other United Nations organizations. It was also suggested that, rather than prioritize its own tools, UN-Habitat focus its work on making recommendations for specific tools and methods so that cities and countries could collect data on their own.

240. The view was expressed that the anticipated outcomes of the World Humanitarian Summit, referenced in paragraph 12.7 of the overall orientation, were not mandates of intergovernmental bodies per se. In that regard, delegations noted that amendments would be required to programme 12 once the relevant report of the Secretary-General was issued. The need to review which aspects of the event could be reflected at the present stage was also noted.

### **Conclusions and recommendations**

**241. The Committee recommended that the General Assembly request the Secretary-General to ensure that, in order to achieve its objective of assisting**

Member States in attaining the Sustainable Development Goals, the programme is realigned with the 2030 Agenda for Sustainable Development and the Addis Ababa Action Agenda, in line with established procedures.

242. The Committee welcomed the overall orientation of the programme, which takes into account the adoption of the 2030 Agenda and the Paris Agreement, and welcomed the references to the Sendai Framework for Disaster Risk Reduction 2015-2030 and the Addis Ababa Action Agenda.

243. The Committee welcomed the alignment of UN-Habitat and its strategic plan with Goal 11 and the urban targets of the Sustainable Development Goals.

244. The Committee recommended that the General Assembly approve the programme narrative of programme 12, Human settlements, of the proposed strategic framework for the period 2018-2019, subject to the following modifications:

**Overall orientation**

*Paragraph 12.6*

At the end of the paragraph, replace “vulnerable people such as the poor, people living with disabilities, older persons, young people and women” with “people in vulnerable situations”.

*Paragraph 12.7*

In the second sentence, replace “including the outcome of the twenty-first session of the Conference of the Parties to the United Nations Framework Convention on Climate Change and the 2030 Agenda” with “including the outcome of the twenty-first session of the Conference of the Parties to the United Nations Framework Convention on Climate Change, the 2030 Agenda, the Sendai Framework for Disaster Risk Reduction 2015-2030 and the Addis Ababa Action Agenda”.

*Paragraph 12.9*

Replace the existing text with the following:

UN-Habitat will increase outreach efforts and disseminate key messages to enhance global awareness and sensitization of sustainable urbanization issues.

*Paragraph 12.11*

Replace the last sentence with the following: “Special attention will be paid to promoting the principle of optimization of the population density and economic density of urban settlements and, where appropriate, mixed land use, diversity and better connectivity, in order to increase urban value and productivity, and equitable access to basic services.”

*Paragraph 12.16*

In the second sentence, after “to support”, insert “, upon request by appropriate authorities,”.

*Paragraph 12.22*

Insert “coordinate,” before “cooperate and collaborate”.

**Subprogramme 1**

**Urban legislation, land and governance**

**Strategy**

*Paragraph 12.24*

Replace the last sentence with the following: “This integrated approach is central to the effective delivery of the 2030 Agenda.”

**Subprogramme 2**

**Urban planning and design**

*Expected accomplishments of the Secretariat*

In expected accomplishment (a), after “inclusive cities”, insert “and for planned urban expansions”.

In expected accomplishment (b), after “and neighbourhoods”, insert “and for planned urban expansions”.

**Subprogramme 4**

**Urban basic services**

**Strategy**

*Paragraph 12.29*

Replace the existing text with the following:

A key focus of subprogramme 4 is on supporting local, regional and national authorities responsible for urban and human settlements issues in developing and implementing policies for increasing equitable access to urban basic services and improving the standard of living of the urban poor, including in collaboration, where appropriate, with the private sector as well as non-profit actors. The strategy for achieving the expected accomplishments is as follows:

In subparagraph (b), replace the fourth sentence with the following: “It will also continue to strengthen its work with governments and the private sector to channel financial support to expand access to urban basic services and to promote international cooperation in this regard as well.”

**Subprogramme 5  
Housing and slum upgrading**

**Strategy**

*Paragraph 12.30*

**In the third sentence of subparagraph (b), delete “, and meet the density and mixed-use requirements under the New Urban Agenda”.**

**Subprogramme 6  
Risk reduction and rehabilitation**

**Strategy**

*Paragraph 12.31*

**In the first sentence of subparagraph (a), replace “set and monitor” with “provide technical assistance for interested Member States on”.**

**At the end of subparagraph (a), delete “, along with the mandates emerging from the World Humanitarian Summit”.**

**Subprogramme 7  
Urban research and capacity development**

*Indicators of achievement*

**In indicator of achievement (a) (i), after “using”, insert “, upon approval by appropriate authorities,”.**

**Programme 13  
International drug control, crime and terrorism prevention and criminal justice**

245. At its 6th meeting, on 2 June 2016, the Committee considered programme 13, International drug control, crime and terrorism prevention and criminal justice, of the proposed strategic framework for the period 2018-2019 ([A/71/6 \(Prog. 13\)](#) and Corr.1). The Committee also had before it a note by the Secretariat on the proposed strategic framework, contained in conference room paper [E/AC.51/2016/CRP.1/Rev.1](#).

246. The representatives of the Secretary-General introduced the programme and responded to queries raised during the Committee’s consideration of the programme.

**Discussion**

247. Delegations expressed their appreciation for the framework and commended the important work carried out by the United Nations Office on Drugs and Crime (UNODC) and the efforts made to improve programme delivery. Delegations noted the role of UNODC as a key player in global efforts to enhance the capacity of Member States to counteract illicit drugs, transnational crime and international terrorism and in effectively enhancing coordination and cooperation in that regard within the United Nations system.

248. The view was expressed that the central role of UNODC should be clearly reflected in the objectives, expected accomplishments and indicators of achievement. A delegation expressed appreciation for the improved clarity and impact-oriented nature of the indicators but emphasized that they must focus on relevant objectives and significant outcomes rather than only relaying the number of activities undertaken.

249. Clarification was sought on the mandated basis for changes in the overall orientation portion of the framework, as set out in paragraphs 13.2 to 13.5.

250. With regard to paragraph 13.6, a delegation expressed the view that the assistance of UNODC to Member States in their pursuit of implementing drug control conventions should be reflected more prominently in the report. Clarification was sought regarding the reference in paragraph 13.6 to the support that UNODC provided to Member States to promote integrated strategies, joint responses and tools to address those transnational threats.

251. Clarification was sought as to the changes made to the objectives for subprogrammes 1 to 5. A delegation noted that the expected accomplishments under subprogramme 1, Countering transnational organized crime, and subprogramme 2, A comprehensive and balanced approach to counter the world drug problem, seemed to measure Member States and not the Secretariat.

252. Appreciation was expressed for changes made to the framework, in line with the recommendations of the Committee at its fifty-fourth session (see [A/69/16](#)), with respect to subprogramme 1, Countering transnational organized crime. In that regard, questions were raised as to whether the proposed changes would significantly alter the programme of work of UNODC and the corresponding organizational structure and allocation of resources and what their impact would be.

253. Regarding subprogramme 3, Countering corruption, questions were raised as to whether the UNODC mandate encompassed assisting Member States in detecting, investigating and prosecuting corruption. A delegation was of the view that UNODC should assist Member States, upon request, in enhancing their capacities to prevent corruption, instead of directly investigating and prosecuting corruption, and that UNODC did not itself have a role in detection.

254. With respect to subprogramme 4, Terrorism prevention, a question was raised as to whether working groups relevant to the subprogramme were cooperating with the Counter-Terrorism Implementation Task Force in the Department of Political Affairs of the Secretariat.

255. With respect to subprogramme 5, Justice, it was noted that there was a reference to the “Post-2015 Development Agenda” in paragraph 13.18, instead of the 2030 Agenda for Sustainable Development. Clarification was sought on the omission of references to the 2030 Agenda (General Assembly resolution 70/1) from the list of legislative mandates. In view of the ongoing deliberations on the implementation of the 2030 Agenda, questions were raised as to what activities UNODC would expect to carry out in that field, whether UNODC had a mandate to implement the outcomes of the 2030 Agenda and how those activities would be financed.

256. With respect to subprogramme 9, Provision of secretariat services and substantive support to the United Nations intergovernmental bodies and the



International Narcotics Control Board, it was noted that the United Nations Congress on Crime Prevention and Criminal Justice could not be characterized as an intergovernmental body or as a governing body of UNODC. Clarification was also sought regarding the intergovernmental body decision mandating the 2019 review of the implementation of the 2009 Political Declaration and Plan of Action on International Cooperation towards an Integrated and Balanced Strategy to Counter the World Drug Problem.

257. Questions were raised regarding the outcomes of the recently concluded special session of the General Assembly on the world drug problem and whether those would be reflected in the programme. It was pointed out that certain mandates of the Assembly, in particular resolutions 68/196 and 68/197, had not been adequately reflected in the framework.

### **Conclusions and recommendations**

258. **The Committee noted that the Secretary-General presented a new structure for programme 13 in the strategic framework by creating a new subprogramme 2 entitled “A comprehensive and balanced approach to counter the world drug problem”. The Committee recommended that the General Assembly welcome this structural change, as it would enable a holistic approach to the measures taken to counter the world drug problem.**

259. **The Committee noted with appreciation that the Office would continue promoting a comprehensive response to crime and drugs, embracing health, development and security and taking a human rights-based approach to programming.**

260. **The Committee also noted with appreciation the efforts to reformulate expected accomplishments and indicators of achievement so as to more clearly indicate the impact of the activities implemented. While noting the explanation by the Secretary-General that the thematic areas covered under programme 13 were by nature complex, making it difficult to measure the impact of the implemented activities, it recommended that the General Assembly request the Secretary-General to continue improving the formulation of objectives of the Organization, expected accomplishments of the Secretariat and indicators of achievement with the full involvement of the Commission on Narcotic Drugs, the Commission on Crime Prevention and Criminal Justice and other relevant intergovernmental bodies, within their respective mandates, to continue improving transparency towards Member States, particularly related to cost-efficiency and to the identification of achievements and results of each programme, as well as to continue implementing a results-oriented approach.**

261. **The Committee noted with concern that some intergovernmental meetings related to the work of UNODC in Vienna were organized without interpretation services and recommended that the General Assembly request the Secretary-General to ensure that efforts are made by the United Nations Office at Vienna, UNODC and the Department for General Assembly and Conference Management to ensure that all future intergovernmental meetings are conducted in full respect of the principle of multilingualism as a core value of the Organization.**

262. The Committee recommended that the General Assembly approve the programme narrative of programme 13, International drug control, crime and terrorism prevention and criminal justice, of the proposed strategic framework for the period 2018-2019, subject to the following modifications:

**Overall orientation**

*Paragraph 13.1*

In the first sentence, replace “cybercrime; piracy; and terrorism” with “cybercrime; piracy; terrorism; crimes that have an impact on the environment; and trafficking in cultural property”.

*Paragraph 13.4*

Replace the existing text with the following:

The advancement of the rule of law at the national and international levels is essential for the realization of sustained economic growth, sustainable development, the eradication of poverty and hunger and the protection of all human rights and fundamental freedoms.

*Paragraph 13.5*

In the first sentence, replace “new global development agenda explicitly affirms” with “2030 Agenda for Sustainable Development and the Sustainable Development Goals explicitly affirm”.

*Paragraph 13.6*

Replace the last sentence with the following: “Recognizing that the world drug problem is a common and shared responsibility, UNODC assists Member States in developing common strategies that are in full conformity with the purposes and principles of the Charter of the United Nations and international law, with full respect for the sovereignty, territorial integrity and political independence of States and the principle of non-intervention in matters which are essentially within the domestic jurisdiction of States, as well as for all human rights and fundamental freedoms.”

*Paragraph 13.7*

Replace the existing text with the following:

The activities of UNODC are rooted in a series of international instruments for which the Office acts as guardian and advocate. They include the three international drug control conventions (the Single Convention on Narcotic Drugs, the Convention on Psychotropic Substances and the United Nations Convention against Illicit Traffic in Narcotic Drugs and Psychotropic Substances), the United Nations Convention against Corruption, the United Nations Convention against Transnational Organized Crime and its protocols, the international legal instruments against terrorism and the United

Nations standards and norms in crime prevention and criminal justice. UNODC mandates represent universal aspirations embedded in the Sustainable Development Goals. Fostering adherence to the rule of law at the national and international levels, as a foundation for just and fair societies, is at the centre of the work of UNODC. The mission of the Office is to contribute to the achievement of security and justice for all by making the world safer from drugs, crime and terrorism (see [E/CN.7/2007/14-E/CN.15/2007/5](#)).

*Paragraph 13.8*

Replace “the twentieth special session” with “the twentieth and thirtieth special sessions”.

*Paragraph 13.9*

In the first sentence, replace “a shrinking resource base” with “unearmarked voluntary resources, including”.

*Paragraph 13.10*

Replace the second sentence with the following: “The Office will continue promoting a comprehensive response to crime and drugs, embracing health, development and security, as appropriate and in accordance with the relevant intergovernmental mandates, and applying an integrated human rights and development approach to programming.”

**Subprogramme 1**

**Countering transnational organized crime**

*Objective of the Organization*

At the beginning of the objective of the Organization, insert “To promote and support”.

*Expected accomplishments of the Secretariat*

Replace expected accomplishment (a) with the following:

(a) Increased technical assistance, implemented at the request of Member States, aimed at promoting the ratification and/or adoption of the international drug control conventions and the United Nations Convention against Transnational Organized Crime and its protocols and implementation by Member States of the Political Declaration and Plan of Action on International Cooperation towards an Integrated and Balanced Strategy to Counter the World Drug Problem and relevant operational provisions of the special session of the General Assembly on the world drug problem (see resolution S-30/1)

At the end of expected accomplishment (b), add “, with the assistance of UNODC in accordance with its mandate”.

In expected accomplishment (c), after “States”, insert “, with the assistance of UNODC,”.

In expected accomplishment (d), after “capacity of”, insert “UNODC to support”.

*Indicators of achievement*

At the end of indicators of achievement (a) (i) and (ii), add “, drawing on the assistance of UNODC”.

At the end of indicator of achievement (b) (i), add “, including trafficking in persons, through cooperation agreements facilitated and/or supported by UNODC”.

In indicator of achievement (b) (ii), after “strengthened” insert “, through UNODC and within the context of its mandates,”.

In indicator of achievement (c) (i), replace “illicit trafficking, transnational organized crime and illicit firearms trafficking” with “combating money laundering, illicit financial flows, trafficking in persons, smuggling of migrants, illicit trafficking of firearms, trafficking in cultural property and emerging crime”.

In indicator of achievement (c) (iii), delete “drugs and”.

Add a new indicator of achievement (c) (v), reading:

(v) Increased number of Member States requesting the assistance of UNODC on the implementation of the protocol against the illicit smuggling of migrants

At the end of indicator of achievement (d), add “supported by UNODC”.

*Strategy*

*Paragraph 13.14*

In subparagraph (a), delete “drugs and”.

In subparagraph (h), delete “illicit drug trafficking and”.

*Subprogramme 2*

**A comprehensive and balanced approach to counter the world drug problem**

*Objective of the Organization*

At the beginning of the objective of the Organization, replace “More effective” with “Effective”.

*Expected accomplishments of the Secretariat*

In expected accomplishment (a), after “Increased”, insert “, with the support of UNODC and upon the request of Member States,”.

At the end of expected accomplishment (b) add “, with the assistance of UNODC”.

In expected accomplishments (c), (d), (e) and (g), after “capacity of”, insert “UNODC to support”.

At the end of expected accomplishment (d), add “, as appropriate, in line with the United Nations Guiding Principles on Alternative Development”.

At the end of expected accomplishment (f), add “and the illicit trafficking and diversion of narcotic drugs and psychotropic substances, with the assistance of UNODC in accordance with its mandate”.

*Indicators of achievement*

Add a new indicator of achievement (a) (ii), reading:

(ii) Increased number of States parties ratifying the three international drug control conventions with the assistance of UNODC

Renumber existing indicator of achievement (a) as (a) (i).

At the end of indicators of achievement (b) (i), (ii) and (iii), add “, with the assistance of UNODC”.

At the end of indicator of achievement (c) (i), add “, with the assistance of UNODC”.

Replace indicator of achievement (c) (ii) with the following:

(ii) Additional countries assisted by UNODC in developing, adopting and implementing HIV/AIDS prevention, treatment, care and support policies and programmes in the criminal justice system, in line with relevant international treaties and based on scientific evidence on “HIV prevention, treatment and care in prisons and other closed settings: a comprehensive package of interventions”

At the end of indicator of achievement (d), add “and, as appropriate, in line with the United Nations Guiding Principles on Alternative Development”.

In indicator of achievement (e), after “crime,”, insert “within their national context and”.

In indicator of achievement (f) (ii), replace “criminal justice agencies” with “criminal justice and law enforcement agencies”.

At the end of indicator of achievement (f) (ii), add “, through the support of UNODC and within the context of its mandates”.

*Strategy*

*Paragraph 13.15*

In subparagraph (c), replace “people who inject drugs” with “drug users, including people who inject drugs,”.

Replace subparagraph (f) with the following:

(f) Foster and strengthen international cooperation, upon request, based on the principle of shared common responsibility in sustainable alternative development, including, where appropriate, preventive alternative development;

In subparagraph (g), replace “at the global, regional and national levels” with “at the global and regional levels and, upon request, at the national level”.

**Subprogramme 3  
Countering corruption**

*Expected accomplishments of the Secretariat*

Replace expected accomplishment (a) with the following:

(a) Technical assistance provided by UNODC, upon the request of Member States, to support ratifications of or accessions to the United Nations Convention against Corruption

Replace expected accomplishment (b) with the following:

(b) Enhanced support of UNODC to the Conference of the States Parties to the United Nations Convention against Corruption and its subsidiary bodies to facilitate decision-making and policy direction

*Indicators of achievement*

In indicator of achievement (a) (i), after “prepared”, insert “, with assistance from UNODC,”.

In indicator of achievement (b) (i), after “legislation”, insert “, with assistance from UNODC,”.

At the end of indicator of achievement (b) (ii), add “, supported by UNODC upon request”.

**Strategy**

*Paragraph 13.16*

In the third sentence, replace “recognized” with “reaffirmed”.

In the fourth sentence, after “United Nations Convention against Corruption and”, insert “taking fully into account”.

Replace subparagraph (a) with the following:

(a) Promote the ratification and implementation of the United Nations Convention against Corruption as well as follow-up to the recommendations made under the Implementation Review Mechanism by providing policy and legislative advice, building the capacities of relevant actors and facilitating transfer of expertise;

In subparagraph (c), replace “, upon request, in detecting, investigating and prosecuting” with “in enhancing their capacities to detect, investigate and prosecute”.

At the end of subparagraph (h), delete “, including the United Nations Congress on Crime Control and Criminal Justice”.

**Subprogramme 4  
Terrorism prevention**

***Objective of the Organization***

**Delete “more”.**

***Expected accomplishments of the Secretariat***

**Replace expected accomplishment (a) with the following:**

**(a) Increased technical assistance provided by UNODC, upon the request of Member States, to contribute to the ratification of the international legal instruments related to prevention and suppression of terrorism**

**In expected accomplishment (b), after “capacity of”, insert “UNODC to support”.**

**At the end of expected accomplishment (b), add “at the national and international levels”.**

**Strategy**

***Paragraph 13.17***

**Replace subparagraph (b) with the following:**

**(b) Providing, upon request, policy advice and legal advisory, legislative and capacity-building support and facilitating the transfer of specialized knowledge on, inter alia, transport-related terrorism offences; financing of terrorism; use of the Internet for terrorism purposes; support to victims of acts of terrorism and chemical, biological, radiological and nuclear terrorism;**

**Add a new subparagraph (g), reading:**

**(g) Supporting global, regional, interregional and international approaches in countering terrorism through, inter alia, promoting cooperation between prosecutorial and central authorities in the area of mutual legal assistance and extradition, as well as between law enforcement agencies and financial investigation units in sharing criminal intelligence and multilateral operations targeting international terrorism groups and financial flows related to their activities;**

**Add a new subparagraph (h), reading:**

**(h) Promoting cooperation in law enforcement activities (police, customs, specialized counter-terrorism agencies and others) and training institutions to stimulate exchange of training curricula, training methodologies, best practices and training materials.**

**Subprogramme 5  
Justice**

*Expected accomplishments of the Secretariat*

Replace expected accomplishment (a) with the following:

(a) Increased assistance provided by UNODC in support of the development and updating of international standards and norms in crime prevention and criminal justice, through the United Nations Commission on Crime Prevention and Criminal Justice

Replace expected accomplishment (b) with the following:

(b) Crime prevention and criminal justice system reform initiatives within the UNODC mandate are developed and implemented in accordance with international standards and norms in crime prevention and criminal justice

*Indicators of achievement*

Replace indicator of achievement (a) with the following:

Number of United Nations standards and norms relevant to specific areas of crime prevention and criminal justice developed or updated by countries with the support of UNODC, upon request

Replace indicator of achievement (b) (ii) with the following:

(ii) Number of additional countries assisted by UNODC in developing and implementing crime prevention and criminal justice reform initiatives

**Strategy**

*Paragraph 13.18*

Replace the existing text with the following:

Substantive responsibility for the subprogramme is vested in the Division of Operations. The objective will be achieved by:

**Subprogramme 6  
Research, trend analysis and forensics**

*Expected accomplishments of the Secretariat*

In expected accomplishment (b), replace “produce and analyse” with “produce, analyse and exchange”.

In expected accomplishment (c), replace “use of scientific information” with “use and dissemination of scientific information”.



*Indicators of achievement*

Add two new indicators of achievement (b) (ii) and (iii), reading:

(ii) Increased number of Member States receiving assistance on providing timely, accurate and reliable data through the relevant parts of the annual report questionnaire

(iii) Increased number of Member States receiving assistance aimed at the exchange of technical knowledge of experts in the area of data collection, analysis and evaluation

Renumber existing indicator of achievement (b) as (b) (i).

Replace indicator of achievement (c) (i) with the following:

(i) Increased percentage of institutions in receipt of UNODC assistance reporting enhanced scientific and forensic capacity

## Strategy

*Paragraph 13.19*

Replace subparagraph (e) with the following:

(e) Convening consultations with Member States and with international organizations, and other relevant stakeholders, on the global review mechanism for Sustainable Development Goals that fall under UNODC mandates;

## Subprogramme 7

## Policy support

*Expected accomplishments of the Secretariat*

At the end of expected accomplishment (b), add “with relevant civil society entities”.

*Indicators of achievement*

Replace indicator of achievement (b) (ii) with the following:

(ii) Increased number of partnership and/or funding agreements with Governments, foundations, non-governmental organizations, other relevant civil society organizations and private sector entities

## Strategy

*Paragraph 13.20*

Replace subparagraph (c) with the following:

(c) Strengthening strategic engagement with Member States, regional entities, United Nations system and multilateral bodies in promoting rules of law, security and justice under the framework of the 2030 Agenda for Sustainable Development, to support Member States in their implementation of the relevant goals and targets;

Delete subparagraph (f) and renumber subsequent subparagraphs accordingly.

**Subprogramme 8**  
**Technical cooperation and field support**

*Paragraph 13.21*

In the second sentence, after “Field Offices will”, insert “support, according to their mandates and upon request by interested Member States, and”, and replace “a larger number” with “the implementation of”.

**Subprogramme 9**  
**Provision of secretariat services and substantive support to the United Nations intergovernmental bodies and the International Narcotics Control Board**

Replace the title of the subprogramme with the following:

**Provision of secretariat services and substantive support to the United Nations intergovernmental bodies, the International Narcotics Control Board and the United Nations Congress on Crime Prevention and Criminal Justice**

*Objective of the Organization*

Replace the existing text with the following:

To enable the United Nations intergovernmental bodies dealing with drugs, crimes and terrorism issues to function effectively to fulfil their mandates; to enable the International Narcotics Control Board to fulfil its treaty-based mandate of monitoring and promoting implementation of and full compliance with the international drug control treaties; and to enable the United Nations Congress on Crime Prevention and Criminal Justice to fulfil its advisory role

*Expected accomplishments of the Secretariat*

In expected accomplishment (a), replace “drug” with “drugs”.

Replace expected accomplishment (c) with the following:

(c) Effective support to the 2019 review by Member States of the implementation of the 2009 Political Declaration and Plan of Action on International Cooperation towards an Integrated and Balanced Strategy to Counter the World Drug Problem

*Indicators of achievement*

In indicator of achievement (c), insert “the implementation of” before “the Political Declaration”.

At the end of indicator of achievement (d) (i), add “and data on recommendations of the Board addressed by Member States”.

**Strategy*****Paragraph 13.22***

**Delete subparagraph (a) (iv).**

**Renumber subsequent subparagraphs of paragraph 13.22 (a) accordingly.**

**Add a new subparagraph (d), reading:**

**(d) Providing substantive and technical support to the consultative United Nations Congress on Crime Prevention and Criminal Justice (including preparations for the Fourteenth Congress such as assistance to regional preparatory meetings).**

**Legislative mandates*****General Assembly resolutions***

**Add “68/196 United Nations Guiding Principles on Alternative Development”.**

**Add “68/197 International cooperation against the world drug problem”.**

**Add “69/314 Tackling illicit trafficking in wildlife”.**

**Add “70/1 Transforming our world: the 2030 Agenda for Sustainable Development”.**

**Add “70/179 Improving the coordination of efforts against trafficking in persons”.**

**Add “70/180 United Nations African Institute for the Prevention of Crime and the Treatment of Offenders”.**

**Add “S-30/1 Our joint commitment to effectively addressing and countering the world drug problem”.**

**Add the following subheading and legislative mandates:**

***Security Council resolutions***

**2133 (2014) Threats to international peace and security caused by terrorist acts**

**2178 (2014) Threats to international peace and security caused by terrorist acts**

**2195 (2014) Threats to international peace and security**

**2253 (2015) Threats to international peace and security caused by terrorist acts**

***Decisions and resolutions of the Conference of the States Parties to the United Nations Convention against Corruption***

- Add “6/3      Fostering effective asset recovery”.**
- Add “6/6      Follow-up to the Marrakech declaration on the prevention of corruption”.**
- Add “6/8      Prevention of corruption by promoting transparent, accountable and efficient public service delivery through the application of best practices and technological innovations”.**
- Add “6/10     Education and training in the context of anti-corruption”.**

**Programme 14  
Gender equality and empowerment of women**

263. At its 15th and 16th meetings, on 8 and 9 June 2016, the Committee considered programme 14, Gender equality and empowerment of women, of the proposed strategic framework for the period 2018-2019 (A/71/6 (Prog. 14)). The Committee also had before it a note by the Secretariat on the proposed strategic framework, contained in conference room paper [E/AC.51/2016/CRP.1/Rev.1](#).

264. The Assistant Secretary-General of the United Nations Entity for Gender Equality and the Empowerment of Women (UN-Women) introduced the programme and responded to queries raised during the Committee’s consideration of the programme.

**Discussion**

265. Delegations expressed appreciation and support for the programme. On the whole, they expressed positive views about the programme, emphasizing the high priority given to the implementation of the programme’s mandate on gender equality and the empowerment of women. A suggestion was made to consider renaming the programme “Gender equality and empowerment of women and girls”.

266. Stress was placed on gender equality being both an end in itself and a prerequisite for global development and just societies, and it was pointed out that gender equality and the empowerment of all women and girls were at the centre of the 2030 Agenda for Sustainable Development. The special role and responsibility of UN-Women in the implementation of Goal 5 of the Sustainable Development Goals was highlighted. In that regard, information was sought regarding the specific steps undertaken by UN-Women to reorient its activities and resources in support of the 2030 Agenda.

267. Full support was expressed for the work of UN-Women in the areas of advocacy, normative support and coordination. Support was also expressed for the six strategic plan goals listed in paragraph 14.4, and the view was expressed that it would have been useful if the six goals had been more “visible” throughout the framework.

268. Recalling General Assembly resolution 64/289 on system-wide coherence, a delegation stressed the importance of ensuring greater coherence and accountability and of the role of UN-Women in supporting the implementation of the accountability framework of the United Nations system on gender equality and the empowerment of women.

269. The view was expressed that the programme placed great emphasis on intergovernmental actors while focusing less on planning by individual States. In that regard, the importance of national development plans and related support by the Organization was emphasized. The articulation between the normative work and action at the country level was questioned, and it was emphasized that UN-Women should work at both the national and the international levels and that the universal mandate of UN-Women implied that activities encompassed both developing and developed countries. On that note, it was stressed that UN-Women should undertake its activities in coordination with the countries involved and that any assistance and support must be carried out only upon direct request by Member States.

270. Several delegations commented on the nature and scope of the indicators of achievement in the framework, including that they measured “process” rather than “impact” and “normative changes”, and that they should be strengthened in order to focus more on the level of support provided or actions undertaken by UN-Women rather than on actions by Member States.

271. With regard to subprogramme 1, Intergovernmental support, coordination and strategic partnerships, it was stressed that “intergovernmental support” should be understood as “secretariat support”. In that sense, it was reiterated that indicators of achievement must measure the work undertaken by the Organization and not that of Member States. For instance, a delegation pointed out, the increased percentage of resolutions adopted by the General Assembly that integrated gender perspectives as a result of the efforts of UN-Women (indicator of achievement (a) (ii)) was the prerogative of Member States and not an achievement of UN-Women.

272. Under the same subprogramme, information was sought on expected accomplishment (c), namely, whether the indicators of the United Nations system-wide action plan on gender equality and the empowerment of women were also being reflected in the indicators of achievement. Information was also sought regarding the scope and nature of the “partnerships” referred to in paragraph 14.7 (i) of the strategy.

273. Clarification was sought with regard to the meaning of indicator of achievement (b) under subprogramme 1, in particular the formulation “percentage of spaces and platforms”. In that regard, it was stressed that the involvement of civil society was the prerogative of Member States and that a special procedure existed for the participation of civil society in United Nations conferences.

274. Information was sought regarding the criteria for inclusion of legislative mandates in the text, in particular why agreed conclusions of the Commission on the Status of Women had been singled out and the latest mandates were missing.

### **Conclusions and recommendations**

**275. The Committee recommended that the General Assembly approve the programme narrative of programme 14, Gender equality and empowerment of women, of the proposed strategic framework for the period 2018-2019, subject to the following modifications:**

## **Overall orientation**

### ***Paragraph 14.2***

Replace the last sentence with the following: “The programme of work of UN-Women is based on the principle of universality. The achievement of gender equality and the empowerment of women is central to the mandate of UN-Women and is addressed across all its priority areas of work.”

### ***Paragraph 14.3***

In the last sentence, replace “recognizing that gender equality and the empowerment of women and girls are pivotal” with “and the Addis Ababa Action Agenda, recognizing that gender equality and the empowerment of all women and girls are essential”.

### ***Paragraph 14.4***

Replace both instances of “gender equality and the empowerment of women” with “gender equality and the empowerment of all women and girls”.

### ***Paragraph 14.6***

In the first sentence, replace “gender equality and the empowerment of women” with “gender equality and the empowerment of all women and girls”.

At the end of the paragraph, add a new sentence, reading: “Support for gender mainstreaming across the United Nations system is an integral part of the programme strategy.”

## **Subprogramme 1**

### **Intergovernmental support, coordination and strategic partnerships**

#### ***Expected accomplishments of the Secretariat***

Replace expected accomplishment (a) with the following:

(a) Enhanced support from UN-Women for the activities of intergovernmental bodies, especially the Commission on the Status of Women, for the promotion of gender equality and the empowerment of women, including the integration of gender perspectives into their spheres of activity, as appropriate

Replace expected accomplishment (d) with the following:

(d) Enhanced capacity to build partnerships for the accelerated achievement of gender equality and the empowerment of women through increased awareness

*Indicators of achievement*

Replace indicator of achievement (a) (i) with the following:

(i) Increased number of activities aimed at supporting the participation of Member States, upon their request, in the deliberations of intergovernmental bodies, with particular emphasis on the Commission on the Status of Women

Replace indicator of achievement (a) (ii) with the following:

(ii) Increased number of intergovernmental bodies integrating gender perspectives into their spheres of activity, including as a result of the efforts of UN-Women

Add a new indicator of achievement (a) (iii), reading:

(iii) Maintenance of the high percentage of required documents submitted by UN-Women on time for consideration by the relevant intergovernmental bodies, including the Commission on the Status of Women, in compliance with the relevant rules and regulations on the issuance of documentation

Replace indicator of achievement (b) with the following:

Increased number of activities of UN-Women aimed at supporting the contribution of non-governmental organizations accredited by the Economic and Social Council to the Commission on the Status of Women

Replace indicators of achievement (d) (i), (ii) and (iii) with the following:

(i) Increased percentage of media and social media coverage of UN-Women's programmatic work aimed at promoting gender equality and the empowerment of women

(ii) Increased number of activities of UN-Women developed with civil society and other stakeholders that contribute globally to the promotion of gender equality and women's empowerment

(iii) Increased amount of resources mobilized as voluntary contributions to UN-Women

**Strategy***Paragraph 14.7*

In subparagraph (a), after "obligations", insert "of the States parties".

Insert new subparagraph (b), reading:

(b) Promoting efforts to reach gender balance at all levels throughout the United Nations system, ensuring managerial and departmental accountability with respect to gender balance, including through appointments to senior positions;

Renumber subsequent subparagraphs accordingly.

Replace subparagraph (c) (formerly (b)) with the following:

(c) Providing effective support to intergovernmental processes, in particular the Commission on the Status of Women, by facilitating discussion on key gender equality and empowerment of women issues by Governments and other stakeholders;

In subparagraph (h) (formerly (g)), after “as well as”, insert “, where appropriate, “.

In subparagraph (j) (formerly (i)), after “strategic partnerships”, insert “with relevant stakeholders”.

## **Subprogramme 2**

### **Policy and programme activities**

#### ***Objective of the Organization***

Replace the existing text with the following:

To enhance efforts in the elimination of discrimination against women and girls and the achievement of gender equality in, inter alia, the fields of development, human rights and peace and security, including by leading, coordinating and promoting the accountability of the United Nations system in this regard

#### ***Expected accomplishments of the Secretariat***

Replace expected accomplishment (b) with the following:

(b) Enhanced capacity of UN-Women to effectively support, upon the request of Member States, national mechanisms for gender equality, service delivery institutions and civil society organizations in order to advance gender equality and women’s empowerment and to protect women’s human rights

Replace expected accomplishment (c) with the following:

(c) Increased capacity to lead and coordinate the United Nations system at the country level in supporting Member States, upon their request, in the implementation of commitments to eliminate discrimination against women and girls, empower women and achieve gender equality

#### ***Indicators of achievement***

Replace indicator of achievement (a) with the following:

Increased number of policies and actions taken and/or supported by UN-Women, upon the request of Member States, at the national and regional levels to implement the Beijing Declaration and Platform for Action, the outcome of the twenty-third special session of the General Assembly, the Convention on the Elimination of All Forms of Discrimination against Women and other United Nations instruments, standards and resolutions that contribute to gender equality and the empowerment of women



Replace indicator of achievement (b) with the following:

**Increased number of UN-Women activities related to strengthening capacity development provided, upon the request of Member States, to national mechanisms for gender equality, service delivery institutions and civil society organizations**

In indicator of achievement (c) (i), after “participation”, insert “and/or assistance”.

In indicator of achievement (c) (ii), replace “implement” with “apply”.

### Strategy

#### *Paragraph 14.8*

Replace subparagraph (b) with the following:

**(b) Providing advice and support to Member States, upon their request, including through field offices, to enhance capacity to develop, implement, monitor and evaluate their gender equality and empowerment of women policies;**

In subparagraph (c), replace “as requested” with “upon their request”.

### Legislative mandates

#### *Agreed conclusions of the Commission on the Status of Women*

Add “2016 Women’s empowerment and the link to sustainable development”.

#### *Executive Board decisions*

Add “2014/1 Harmonization of reporting cycles”.

## **Programme 15 Economic and social development in Africa**

276. At its 12th meeting, on 7 June 2016, the Committee considered programme 15, Economic and social development in Africa, of the proposed strategic framework for the period 2018-2019 ([A/71/6 \(Prog. 15\)](#)). The Committee also had before it a note by the Secretariat on the proposed strategic framework, contained in conference room paper [E/AC.51/2016/CRP.1/Rev.1](#).

277. The representative of the Secretary-General introduced the programme and responded to queries raised during the Committee’s consideration of the programme.

### **Discussion**

278. Delegations expressed support and appreciation for the programme and commended the overall work of the Economic Commission for Africa (ECA).

279. The view was expressed that the proposed strategic framework captured critical areas in which Africa's structural transformation was possible and could be accelerated by ensuring inclusive and sustainable economic and social development. The fact that those priority areas were also articulated in critical regional and global outcomes would give United Nations entities the impetus necessary to address them in an effective and timely manner. It was noted that, in that context, ECA had provided support to member States by focusing on collecting up-to-date and original regional statistics in order to base policy research and advocacy on clear and objective evidence, by promoting policy consensus and by providing meaningful capacity development.

280. Delegations recognized that African countries needed to make progress in the implementation of the 2030 Agenda for Sustainable Development and the Addis Ababa Action Agenda (para. 15.11). Questions were raised concerning the key elements to be taken into account by national actors and the activities implemented. Clarification was sought on the challenges that ECA encountered in supporting member States, for example in mainstreaming the Sustainable Development Goals into national policies and strategies.

281. The need to further strengthen the programme was emphasized. Specifically, with regard to subprogramme 1, Macroeconomic policy, indicator of achievement (a) (i) would be considered both measurable and impact-oriented if it were crafted in a manner to reflect the reception by member States of the tools and products put forward. It was proposed that the indicator be drafted following the format of indicators of achievement (a) (i) and (ii) under subprogramme 2, Regional integration and trade, which effectively intended to measure the number of member States that adopted or utilized the Commission's forecasting models, planning tools and knowledge products.

282. Under subprogramme 2, Regional integration and trade, further clarifications were sought on indicator of achievement (a) (ii), specifically on whether there were member States that had still not integrated industrialization into their national development policies and planning frameworks; and the formulation of indicator of achievement (b) (ii), since participation in the Continental Free Trade Area was a strictly political decision.

283. Appreciation was expressed for the manner in which the issue of gender was captured, both under subprogramme 3, Innovations, technologies and management of Africa's natural resources, and as subprogramme 6, Gender and women in development, which showed the commitment of ECA to further advance gender-related activities. In that connection, clarification was sought on the lack of reference to the gender dimension under subprogramme 1, Macroeconomic policy. The question was raised as to why no reference had been made to the elimination of all forms of violence against women in the strategic framework.

284. Subprogramme 4, Statistics, was considered one of the Commission's strongest areas of work and one in which important progress had been made. In that connection, it was considered that the implementation of the subprogramme would strengthen the capacity of member States to enter the data revolution age and produce, disseminate and use data and statistics to facilitate evidence-based policymaking, planning, implementation, monitoring and reporting. The important role of the regional commissions, in coordination with the United Nations country teams, was underlined in the implementation of activities relating to statistics

capacity development at the national level. On the basis of the previous report of the Committee on Contributions (A/70/11), it was pointed out that many African countries still used the 1978 or the 1993 statistical systems. In that connection, clarification was sought on the targets established in the subprogramme to measure member State alignment with the 2008 System of National Accounts.

285. Under component 4, Subregional activities in East Africa, of subprogramme 7, Subregional activities for development, emphasis was placed on collaboration with regional and subregional organizations, such as the Intergovernmental Authority on Development, which played a pivotal role in the political and economic development of the region by strengthening coordination at the policy and operational levels. However, the view was expressed that modifications to the elements of the strategic framework might be required to reflect the manner in which regional organizations could leverage the resources available from ECA.

286. The view was expressed that the Commission's flagship publications brought to the foreground issues relating to development in the region.

287. The Commission's programme accountability framework and executive performance management dashboard were considered innovative (para. 15.19). Clarification was sought as to how experiences were shared with other regional commissions and entities, including lessons learned. Questions were raised concerning the data revolution and the accountability framework, and specifically as to how ECA would work with relevant national, local and regional stakeholders to improve awareness of the data framework and to ensure that data collection was of high quality and was comparable, harmonized and suitable to the resources available in countries of the region. With regard to the integration of capacity strengthening within a national framework, the question was raised as to whether ECA had already initiated activities and what had been carried out specifically, and whether guidelines had been provided to member States.

288. Under subprogramme 8, Development planning and administration, specifically indicator of achievement (a) (i), clarification was sought as to how it would be determined whether a member State was carrying out appropriate planning, including what would be considered as appropriate planning. In addition, under indicator of achievement (b) (i), the question was raised as to whether the Commission's recommendations were considered new or enhanced.

289. Delegations noted that most of the proposed indicators of achievement would be measuring the increase in the number of member States carrying out certain activities or using tools provided under the different subprogrammes. In that connection, clarification was sought as to how ECA would conceptualize those achievements, as it was recognized that not all achievements could be growth-oriented and that some would need to be gauged otherwise. It was also noted that no figures had been provided in the strategic framework to show how achievements would be measured.

### **Conclusions and recommendations**

**290. The Committee recommended that the General Assembly request the Secretary-General to ensure that, in order to achieve its objective of assisting Member States in attaining the Sustainable Development Goals, the programme is realigned with the 2030 Agenda for Sustainable Development and the Addis Ababa Action Agenda, in line with established procedures.**

291. The Committee recommended that the General Assembly approve the programme narrative of programme 15, Economic and social development in Africa, of the proposed strategic framework for the period 2018-2019, subject to the following modifications:

**Overall orientation**

**Insert new paragraph 15.10, reading:**

**Structural transformation in Africa's economies remains the highest priority, and industrialization is the top strategy for achieving it in practice. Achieving the African Union's Agenda 2063 and fulfilling the Sustainable Development Goals demand a major redesign of growth strategies across the continent.**

**Insert new paragraph 15.11, reading:**

**The time has never been better for African countries to follow the right path towards sustainable development. In 2015, three landmark global agreements were reached that align well with Africa's need to industrialize by generating greener and more inclusive growth. The Sustainable Development Goals place equality, sustainability and universal basic needs at the heart of our common global economic strategy. The Addis Ababa Action Agenda offers a comprehensive framework for financing Africa's industrialization and structural transformation, with an emphasis on domestic resource mobilization, and the Paris Agreement adopted at the twenty-first session of the Conference of the Parties to the United Nations Framework Convention on Climate Change leads to a shift to low emissions and puts the global economy on course for transforming its energy systems.**

**Renumber subsequent paragraphs accordingly.**

**Programme 16  
Economic and social development in Asia and the Pacific**

292. At its 16th meeting, on 9 June 2016, the Committee considered programme 16, Economic and social development in Asia and the Pacific, of the proposed strategic framework for the period 2018-2019 ([A/71/6 \(Prog. 16\)](#)). The Committee also had before it a note by the Secretariat on the proposed strategic framework, contained in conference room paper [E/AC.51/2016/CRP.1/Rev.1](#).

293. The representative of the Secretary-General introduced the programme and responded to queries raised during the Committee's consideration of the programme.

**Discussion**

294. Support was expressed for the work of the Economic and Social Commission for Asia and the Pacific (ESCAP) in its efforts to expand regional capacity development in preparation for the implementation of the 2030 Agenda for Sustainable Development. In that regard, clarification was sought on the specific steps taken by ESCAP to reorient its activities and resources in support of the 2030 Agenda.

295. It was emphasized that the regional level was essential for the implementation of the Sustainable Development Goals, and support was expressed for ESCAP to play a greater role in promoting regional economic integration and coordinated development.

296. Delegations pointed out that the ESCAP portfolio covered a wide range of issues and had been further supplemented with a new subprogramme on energy, for which several delegations expressed their support and appreciation. It was also noted that the creation of the subprogramme was appropriate and reflective of the mandates contained in the 2030 Agenda for Sustainable Development and the Addis Ababa Action Agenda.

297. With regard to subprogramme 1, Macroeconomic policy, poverty reduction and financing for development, clarification was sought on the mandated basis for replacement of the term “inclusive development” with “financing for development”. In that regard, information was sought on what had been done by ESCAP to foster financing for development.

298. The view was expressed that consensus did not yet exist on what efforts to undertake in the area of paperless trade systems and arrangements, as referenced in paragraph 16.19 (b) of the strategy under subprogramme 2, Trade, investment and innovation. It was requested that ESCAP focus its work on other areas of its mandate.

299. Also with regard to subprogramme 2, clarification was sought as to how “covering the aspects of enhanced representation and voice of developing countries” in paragraph 16.17 of the strategy could lead to the achievement of results. With regard to the reference to the “effective transfer of technology” in paragraph 16.18, a delegation pointed out that the term should be qualified with the phrase “on mutually agreed terms”. Furthermore, regarding paragraph 16.19 (b) and the reference to “with a particular focus on paperless trade systems and arrangements”, a delegation noted that there was no mandate for such actions.

300. With regard to subprogramme 3, Transport, information was sought on what specific challenges existed in terms of strengthening mobility and transport connectivity and what steps the Commission was taking to address those challenges.

301. With regard to subprogramme 7, Statistics, the view was expressed that the formulation of expected accomplishments and indicators of achievement was methodologically incorrect from a results-based-budgeting standpoint.

302. A delegation requested clarification on and questioned whether alternatives existed for several terms, namely “better understanding of the associated trade-offs involved” in paragraph 16.13 of the strategy under subprogramme 1, Macroeconomic policy, poverty reduction and financing for development; “[countries] in special situations” in paragraph 16.41 of the strategy under subprogramme 6, Social development; “bilateral organizations” in paragraph 16.45 of the strategy under subprogramme 7, Statistics; and “appropriate fuel mix” in paragraph 16.57 of the strategy under subprogramme 9, Energy.

303. The view was expressed that, despite the overall scope of issues covered by the activities of ESCAP and the region’s large size, the proposed document could have been more concise. It was pointed out that duplicative wording could have been avoided in references to collaboration with other United Nations entities under several subprogramme strategy sections, as well as in the five identical subregional components mentioned under subprogramme 8, Subregional activities for development.

304. Clarification was requested with regard to the interpretation of the indicators of achievement for subprogramme 9, Energy, showing an “increased” number of activities. A delegation expressed the view that, as the subprogramme was newly established, it was unclear what the baseline used in conducting a trend analysis would be.

#### **Conclusions and recommendations**

305. **The Committee recommended that the General Assembly request the Secretary-General to ensure that, in order to achieve its objective of assisting Member States in attaining the Sustainable Development Goals, the programme is realigned with the 2030 Agenda for Sustainable Development and the Addis Ababa Action Agenda, in line with established procedures.**

306. **The Committee recommended that the General Assembly approve the programme narrative of programme 16, Economic and social development in Asia and the Pacific, of the proposed strategic framework for the period 2018-2019, subject to the following modifications:**

#### **Subprogramme 2 Trade, investment and innovation**

##### **Strategy**

##### ***Paragraph 16.18***

**At the end of the first sentence, add “on mutually agreed terms and conditions”.**

##### ***Paragraph 16.19***

**Replace subparagraph (b) with the following:**

**(b) Designing and implementing trade facilitation policies and measures, including paperless trade systems;**

**At the end of subparagraph (e), add “on mutually agreed terms and conditions”.**

#### **Programme 17 Economic development in Europe**

307. At its 10th meeting, on 6 June 2016, the Committee considered programme 17, Economic development in Europe, of the proposed strategic framework for the period 2018-2019 ([A/71/6 \(Prog. 17\)](#)). The Committee also had before it a note by the Secretariat on the proposed strategic framework, contained in conference room paper [E/AC.51/2016/CRP.1/Rev.1](#).

308. The Executive Secretary of the Economic Commission for Europe (ECE) introduced the programme and responded to queries raised during the Committee’s consideration of the programme.

## Discussion

309. Appreciation and support were expressed for the programme. ECE was commended for its activities aimed at facilitating greater economic integration and cooperation among its member States through policy dialogue and technical cooperation, the development of regulations and norms and the exchange and application of best practices. The increased interaction between ECE and other international organizations and regional commissions was highlighted as a means to promote the 2030 Agenda for Sustainable Development.

310. It was noted that changes had been made in the proposed strategic framework for the period 2018-2019 compared with the framework for the period 2016-2017. The programme was commended for its efforts to promote the development of sustainable Euro-Asian transport links, especially through the regulation of the transport framework and the identification of road and rail routes for priority development and cooperation.

311. Clarification was sought on why migration appeared only under subprogramme 3, Statistics, while no reference to migration or migrants was made under subprogramme 4, Economic cooperation and integration.

312. The view was expressed that trade barriers constituted an impediment to the further economic integration of the ECE region. With regard to subprogramme 6, Trade, clarification was sought regarding paragraph 17.29 (b) under the strategy of the subprogramme, notably the normative work to develop standards and recommendations in the areas of trade facilitation, agricultural quality standards and regulatory cooperation. The view was expressed that, unlike the World Trade Organization, regional commissions were not mandated to develop standards and recommendations in the area of international trade facilitation and agricultural quality standards.

313. It was recalled that consultations were held in December 2015 and January 2016 between the five regional commissions and the United Nations Development Group. In that connection, clarification was sought on the results of the consultations and on how interregional cooperation among the five commissions could be strengthened in the future and resources could be leveraged.

## Conclusions and recommendations

314. **The Committee recommended that the General Assembly request the Secretary-General to ensure that, in order to achieve its objective of assisting Member States in attaining the Sustainable Development Goals, the programme is realigned with the 2030 Agenda for Sustainable Development and the Addis Ababa Action Agenda, in line with established procedures.**

315. **The Committee recommended that the General Assembly approve the programme narrative of programme 17, Economic development in Europe, of the proposed strategic framework for the period 2018-2019, subject to the following modifications:**

### **Overall orientation**

#### ***Paragraph 17.5***

**In the second sentence, after “relevant”, insert “regional”.**

**Subprogramme 6****Trade****Strategy*****Paragraph 17.29***

**In subparagraph (b), after “Normative work”, insert “to support member States”.**

**Programme 18****Economic and social development in Latin America and the Caribbean**

316. At its 13th meeting, on 7 June 2016, the Committee considered programme 18, Economic and social development in Latin America and the Caribbean, of the proposed strategic framework for the period 2018-2019 ([A/71/6 \(Prog. 18\)](#)). The Committee also had before it a note by the Secretariat on the proposed strategic framework, contained in conference room paper [E/AC.51/2016/CRP.1/Rev.1](#).

317. The representative of the Secretary-General introduced the programme and responded to queries raised during the Committee’s consideration of the programme.

**Discussion**

318. Delegations expressed appreciation for the work of the Economic Commission for Latin America and the Caribbean (ECLAC) in supporting and advancing the development pillar of the Organization, the implementation of the 2030 Agenda for Sustainable Development, including the Sustainable Development Goals and their linkages at the national and global levels, and the Addis Ababa Action Agenda. It was recognized that ECLAC played a vital role in the region and that that role should be supported and strengthened. It was noted that ECLAC carried out important normative and analytical work in formulating macroeconomic policies — fiscal, monetary and financial — geared towards mobilizing domestic and external resources in line with the Goals and targets outlined in the 2030 Agenda.

319. Delegations expressed the view that the programme accurately pinpointed the challenges faced by the region and that it remained of concern that the region was still one of the most unequal in the attainment of development goals among countries of the region. Emphasis was placed on the need to narrow the economic gaps between countries in the region.

320. The comment was made that education remained a paradigm for sustainable development in Latin America and the Caribbean, and it was requested that ECLAC illustrate how the programme reflected efforts in supporting the improvement and advancement of education in the region and how ECLAC addressed the problem of illiteracy.

321. Clarifications were sought on the increasing demands from member States for analysis and policy proposals to tackle new challenges for macroeconomic policymaking within the framework and targets of the 2030 Agenda for Sustainable



Development (para. 18.6) and on the institutional arrangements in place to reach the expected coordination level (para. 18.15).

322. As regards the proposed merging of subprogramme 3, Macroeconomic policies and growth, and subprogramme 4, Financing for development, previously presented in the strategic framework for the period 2016-2017 as separate subprogrammes, the view was expressed that that could curtail the area of financing for development. Accordingly, information was sought on how the integration of the two subprogrammes would help to address the issues.

323. Under subprogramme 10, Statistics, clarification was sought concerning the linkages between the proposed expected accomplishment (b) and its indicator of achievement (i), and the view was expressed that the proposed indicator seemed too narrow to reflect the expected accomplishment.

324. The view was expressed that there existed linkages between subprogramme 1, Linkages with the global economy, regional integration and cooperation, and subprogramme 13, Support for regional and subregional integration and cooperation processes and organizations, particularly the emphasis placed on integration and regional cooperation and the means used by countries of the region to ensure that they became a successful part of the global economy. Delegations welcomed the efforts by ECLAC in supporting and advancing regional coordination, and the view was expressed that interregional cooperation should be reflected more clearly across the programme. Noting the work of the Commission with integration mechanisms in the region, clarification was sought on how ECLAC ensured such cooperation, including whether regular meetings between ECLAC and such mechanisms were held.

325. Delegations noted the importance of the activities carried out by ECLAC in the subregions, particularly under subprogramme 11, Subregional activities in Central America, Cuba, the Dominican Republic, Haiti and Mexico. In that connection, it was recognized that the subregion was rather diverse, and clarifications were sought as to what ECLAC did to reflect those diverging realities on the ground. Information was sought on whether ECLAC documents were issued in different languages to take into account the language specificity of member States of the region. As regards the programmatic elements of the subprogramme, it was suggested that elements of the strategic framework be reviewed further to enhance the link between the objective and the expected accomplishments.

326. Note was taken of the conclusions of the plenary of ECLAC, which had recently convened its thirty-sixth biennial session at the ministerial level in Mexico City, including requested changes to paragraph 18.12 of the overall orientation of the programme. In that connection, the view was expressed that said change should be reflected in the final version of the approved programme.

327. Delegations enquired about the establishment of the Forum of the Countries of Latin America and the Caribbean on Sustainable Development during the thirty-sixth biennial session of the Commission, including whether the outcome would lead to a request for additional resources upon approval of the resolution by the Economic and Social Council. In that connection, the comment was made that, in general, the establishment of new entities should be carried out within existing resources approved for the programme.

### **Conclusions and recommendations**

328. **The Committee recommended that the General Assembly request the Secretary-General to ensure that, in order to achieve its objective of assisting Member States in attaining the Sustainable Development Goals, the programme is realigned with the 2030 Agenda for Sustainable Development and the Addis Ababa Action Agenda, in line with established procedures.**

329. **The Committee recommended that the General Assembly approve the programme narrative of programme 18, Economic and social development in Latin America and the Caribbean, of the proposed strategic framework for the period 2018-2019, subject to the following modifications:**

#### **Overall orientation**

##### *Paragraph 18.12*

**Replace the first sentence with the following: “In that regard, ECLAC advocates a single universal sustainable development agenda, with equality at its core.”**

### **Programme 19**

#### **Economic and social development in Western Asia**

330. At its 16th meeting, on 9 June 2016, the Committee considered programme 19, Economic and social development in Western Asia, of the proposed strategic framework for the period 2018-2019 (A/71/6 (Prog. 19)). The Committee also had before it a note by the Secretariat on the proposed strategic framework, contained in conference room paper [E/AC.51/2016/CRP.1/Rev.1](#).

331. The representative of the Secretary-General introduced the programme and responded to queries raised during the Committee’s consideration of the programme.

#### **Discussion**

332. Support and appreciation were expressed for programme 19 and for the overall work of the Economic and Social Commission for Western Asia.

333. A delegation noted that subprogramme 2, Social development, contained a reference to the 2030 Agenda for Sustainable Development. It was also noted that indicator of achievement (a) (ii) included a reference to the social inclusion of vulnerable groups. In that connection, clarification was sought as to whether that formulation reflected language agreed upon in the context of the 2030 Agenda, with the view expressed that the indicator of achievement should be phrased in line with the language agreed upon in the 2030 Agenda.

### **Conclusions and recommendations**

334. **The Committee recommended that the General Assembly request the Secretary-General to ensure that, in order to achieve its objective of assisting Member States in attaining the Sustainable Development Goals, the programme is realigned with the 2030 Agenda for Sustainable Development and the Addis Ababa Action Agenda, in line with established procedures.**

335. The Committee recommended that the General Assembly approve the programme narrative of programme 19, Economic and social development in Western Asia, of the proposed strategic framework for the period 2018-2019.

## **Programme 20**

### **Human rights**

336. At its 10th meeting, on 6 June 2016, the Committee considered programme 20, Human rights, of the proposed strategic framework for the period 2018-2019 (A/71/6 (Prog. 20)). The Committee also had before it a note by the Secretariat on the proposed strategic framework, contained in conference room paper E/AC.51/2016/CRP.1/Rev.1.

337. The United Nations High Commissioner for Human Rights introduced the programme and responded to queries raised during the Committee's consideration of the programme.

### **Discussion**

338. Delegations expressed support and appreciation to the High Commissioner for the presentation of the proposed strategic framework for the period 2018-2019 and recognized the important role of human rights as one of the three pillars of the work of the United Nations, as well as the important role of the Office of the United Nations High Commissioner for Human Rights (OHCHR). Delegations also emphasized the principles of universality, objectivity, impartiality, indivisibility and non-selectivity that guided the programme.

339. Concerns were expressed over the procedural aspects of the programme review by relevant intergovernmental bodies. Some delegations made reference to paragraph 2 of Human Rights Council President's statement 15/2, in which the Council invited "the High Commissioner to present the Secretary-General's proposed strategic framework for programme 19, Human rights, to the Council prior to its submission to the Committee for Programme and Coordination, for the purpose of the High Commissioner to compile and submit the views of States and relevant stakeholders for transmission to the Committee for its consideration". Some delegations were of the view that that procedure had not been followed and that the proposed programme plan had not been officially reviewed by the Council prior to its submission to the Committee for consideration, given that only an informal briefing had been held by the High Commissioner. Some delegations stressed that, in future, the established procedure should be followed. Delegations stressed that the effective implementation of the proposed goals of the programme was possible only through strengthened dialogue with Member States and that such a dialogue should not be limited to a compilation of Member State opinions and comments, but rather should form the groundwork to improve the content of the proposed framework. The importance of defining priorities for future bienniums was stressed.

340. Some delegations expressed concern over the restructuring of OHCHR, which had taken place without the prior approval of the General Assembly. In particular, delegations raised the fact that regional hubs had been created and four divisions had been integrated into three. Clarification was sought as to the functions and resources of the three divisions and why the mandate for the restructuring had not been mentioned. It was noted that OHCHR had proceeded with the reform and the

advertising of posts without Member State approval, and it was recalled that the issue had been discussed by the Fifth Committee at the main part of the seventieth session of the Assembly and that, in paragraph 84 of Assembly resolution 70/247, the Assembly had requested the Secretary-General to present to it at its seventy-first session a revised proposal on the regional restructuring of OHCHR for consideration and approval. Concern was expressed by some delegations that the changes presented a *fait accompli*, and were not in line with the Regulations and Rules Governing Programme Planning, the Programme Aspects of the Budget, the Monitoring of Implementation and the Methods of Evaluation ([ST/SGB/2016/6](#)) or with Assembly resolution 66/257.

341. Although the proposed strategic framework was in essence a continuation of the strategic framework for the biennium 2016-2017, it was noted that changes had been made to the text, such as the deletion of the references to the individual divisions responsible for the implementation of each subprogramme. That led to expressions of concern by some delegations over the absence of a clear organizational structure to guide the overall implementation of the programme. Some delegations were of the view that the omission was not in line with rule 104.5 (c) of the Regulations and Rules Governing Programme Planning, the Programme Aspects of the Budget, the Monitoring of Implementation and the Methods of Evaluation, which states that the subprogramme structure should, to the extent possible, be in the remit of an organizational unit, normally at the divisional level.

342. A request was made for an updated organization chart to be made available, which would include the posts at headquarters and in the field funded from the regular budget as well as from extrabudgetary resources and the support account for peacekeeping operations. In that regard, clarification was sought on the increase of capacity on the ground, whether that increase was linked to an increase in demand, and, if so, which activities were being implemented involving which entities. In addition, with regard to human resources management, a delegation expressed the view that the principle of equitable geographical representation did not seem apparent in the staffing structure of OHCHR.

343. A delegation expressed surprise that the changes in the proposed strategic framework, which seemed administrative in nature and which were raised at every session, had generated such concern in the Committee. It was suggested that discussions of this nature were best suited for other forums, such as the Fifth Committee. Another delegation expressed the view that it was the sovereign right of each delegation to seek clarification and raise issues of concern.

344. It was recalled that the programme should be in line with the mandates given in General Assembly resolutions 48/141, 60/251, 65/281 and 68/268, which should be fully implemented by States parties. Some delegations shared the view that the work of OHCHR was not balanced, in that it went beyond existing mandates.

345. Some delegations raised the issue of the Human Rights Up Front initiative mentioned in the programme performance report of the United Nations for the biennium 2014-2015 ([A/71/75](#)), and sought clarification on the mandate for the implementation of that initiative.

346. Broad support was expressed regarding the updates to the programme pertaining to the 2030 Agenda for Sustainable Development. Queries were raised regarding the implications of the 2030 Agenda on the work of OHCHR, and how the Office would support its implementation.

347. Some delegations raised the concern that in many indicators of achievement the word “increased” had been removed and that many indicators seemed to measure the work of Member States rather than that of the Secretariat.

348. Emphasis was placed on the importance of country mandates, as well as of interactions between OHCHR and the Security Council. The activities to promote peace and security were highlighted. The importance of issues relating to gender, peace and security and cooperation with UN-Women was also raised. The importance of countering discrimination and advancing the rights of children and women, as indicated in paragraph 20.4, was highlighted.

349. Clarification was sought regarding which subprogramme covered the activities in support of the implementation of various instruments, ratifications and conventions. Particular emphasis was placed on the International Convention for the Protection of All Persons from Enforced Disappearance and the Optional Protocol to the Convention against Torture and Other Cruel, Inhuman or Degrading Treatment or Punishment. The issue of the social responsibility of private companies was also highlighted, as covered under the Committee on Economic, Social and Cultural Rights. A delegation highlighted that proposals would be forthcoming to balance the text of the strategic framework to include references to more specific rights, including the rights to freedom of assembly, freedom of peaceful association, freedom of expression and freedom of religion and belief, and to the responsibility to protect.

350. It was noted that OHCHR had supported activities carried out by non-governmental actors. Clarification was sought as to who the non-governmental actors were, as well as the guiding principles that OHCHR observed prior to supporting or sponsoring such events, and how the Office coordinated the activities with Member States, particularly in the African region.

351. With regard to subprogramme 1, Human rights mainstreaming, right to development, and research and analysis, some delegations sought clarification on how OHCHR ensured equal importance of all human rights and avoided overlap in integrating them into its various areas of work. Under part A of subprogramme 1, Human rights mainstreaming, questions were raised on indicator of achievement (c), regarding ways to systematically measure the integration of human rights into the Sustainable Development Goals.

352. Under part B of subprogramme 1, Right to development, some delegations expressed concern over the reduced focus on the right to development and in that regard stated that the 2030 Agenda for Sustainable Development should be mainstreamed as a matter of priority into the work of OHCHR through targeted and concrete measures. Questions were raised regarding the organizational structure of the office responsible for administering the implementation of the right to development framework, and whether any changes had taken place in that regard.

353. Under part C of subprogramme 1, Research and analysis, in expected accomplishment (a) on combating discrimination, some delegations pointed out that some text from the proposed strategic framework for the period 2016-2017 ([A/69/6/Rev.1](#), programme 20) had been deleted, and clarification was sought as to the reasons for the deletion. Clarification was sought as to why references to field activities and services on technical assistance and capacity-building had not been included, taking into account the importance of those areas of work. Under

paragraph 20.10 (b) of the strategy, clarification was sought with respect to the provision of human rights reference services. The inclusion of advisory services and technical support in the programme of activities for the implementation of the Durban Process and the International Decade for People of African Descent, as well as awareness-raising campaigns, was welcomed.

354. With respect to subprogramme 2, Supporting human rights treaty bodies, it was noted that some indicators of achievement stated an increased number of reports. Regarding indicator of achievement (a) (ii), questions were raised as to who would send the individual communications and how the process would work. Some delegations emphasized that General Assembly resolution 68/268, on strengthening and enhancing the effective functioning of the human rights treaty body system, should be fully implemented and strictly complied with, while clarifying the roles of States parties, signatories and the Secretariat. Concerning indicator of achievement (a) (ii), further details were requested on how the strengthening of support for treaty bodies was implemented and assessed.

355. With respect to subprogramme 3, Advisory services, technical cooperation and field activities, clarification was sought on the nature of the cooperation with remote areas of participating Member States. The need to provide assistance to Member States with the implementation of the universal periodic review was underlined. Clarification was also sought on the changes made to expected accomplishments (a) and (b).

356. With respect to subprogramme 4, Supporting the Human Rights Council, its subsidiary bodies and mechanisms, a delegation proposed to enhance efforts at promoting dialogue and cooperation in the Council and its subsidiary organs and providing timely and effective assistance to Member States for the universal periodic review mechanism of the Council.

357. Under the list of mandates, it was noted that a number of references had been deleted in the proposed strategic framework for the period 2018-2019, compared with the list of mandates for the period 2016-2017, and that the list was no longer grouped by subprogramme. Some delegations sought clarification as to why some mandates had been deleted and others had not; for example, why the resolution concerning the mandate of the Special Rapporteur on the situation of human rights in the Islamic Republic of Iran had been included in the list of mandates for 2018-2019, given that the mandate would be limited to one year only (see Human Rights Council resolution 28/21).

358. Clarification was sought as to which subprogramme covered issues on sexual orientation and gender identity, as well as why Human Rights Council resolution 27/32 on human rights, sexual orientation and gender identity was not included in the list of mandates.

359. Serious concerns were expressed over the ongoing restructuring of OHCHR, including the establishment of regional hubs, without prior consideration and approval by the Committee for Programme and Coordination and the Fifth Committee of the General Assembly. Some members insisted upon the urgent need to formally present at the Human Rights Council for consideration and approval the change management and the Human Rights Up Front initiatives.

360. Concerns were raised regarding procedural aspects of the programme. In particular, it was stressed that the programme, like all other programmes, must be

formulated in accordance with the Regulations and Rules Governing Programme Planning, the Programme Aspects of the Budget, the Monitoring of Implementation and the Methods of Evaluation, in particular regulation 4.8. In that regard, some delegations expressed the view that the agreed procedures of programme planning had not been followed, as the proposed biennial programme plan had not been officially reviewed by the Human Rights Council prior to its submission to the Committee at its fifty-sixth session.

361. It was underlined that OHCHR was part of the Secretariat of the United Nations and, consequently, was subject to the same policies, rules and regulations as the rest of the Secretariat. Therefore, OHCHR must ensure that its work was fully in line with related intergovernmental mandates and the biennial programme plan and priorities for the given biennium, as approved by the General Assembly.

362. Some delegations expressed strong support for the overall work of OHCHR and confidence in the High Commissioner's ability to address internal organizational issues. One delegation expressed surprise that the Committee for Programme and Coordination was devoting considerable attention, in its review of the draft strategic framework for programme 20, to relatively minor details about the way that OHCHR would be structured in the future. The same delegation considered it to be very clear that the Secretary-General had a mandate to put human rights at the forefront of the Organization's work.

363. Concerns were expressed about the focus of an entire section on the "right to development" when work was needed to reach a consensus definition of that term. Concerns were also expressed about the inclusion of the Durban Declaration and Programme of Action as part of the focus of the OHCHR strategy. A delegation expressed the view that the "right to development" lacked an internationally agreed understanding as a universal human right held and enjoyed by individuals, and suggested that OHCHR could best use its limited resources to focus on such individual rights as the rights to freedom of expression, freedom of association, freedom of peaceful assembly and freedom of thought, conscience, religion or belief.

364. Some delegations encouraged the programme to continue to focus on the International Decade for People of African Descent.

#### **Conclusions and recommendations**

**365. The Committee recommended that the General Assembly approve the programme narrative of programme 20, Human rights, of the proposed strategic framework for the period 2018-2019, subject to the following modifications:**

#### **Overall orientation**

##### ***Paragraph 20.2***

**Replace the existing text with the following:**

**The programme is guided by the principles of universality, objectivity, impartiality, indivisibility and non-selectivity in removing obstacles to the full realization of all human rights and in preventing the continuation of human rights violations, including with relevant parties. It**

undertakes to give practical effect to the will and resolve of the world community, as expressed through the United Nations, including in the Millennium Declaration, the 2005 World Summit Outcome and the 2030 Agenda for Sustainable Development, which acknowledged peace and security, development and human rights as interlinked and mutually reinforcing pillars of the United Nations system, providing foundations for collective security and well-being, and recognized that the respect for and promotion and protection of human rights is an integral part of effective work towards achieving the 2030 Agenda. The United Nations human rights programme has a role in making development equitable, sustainable and responsive to the needs of people and in relation to conflict prevention and resolution.

*Paragraph 20.3*

Delete the last sentence.

**Subprogramme 1**

**Human rights mainstreaming, right to development, and research and analysis**

Insert new paragraph 20.8, reading:

The responsibility for implementing the subprogramme lies with the Research and Right to Development Division.

Replace the objectives of the Organization, expected accomplishments of the Secretariat, indicators of achievement and strategies of subprogramme 1 with the following:

**A. Human rights mainstreaming**

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***Objective of the Organization:*** To advance the promotion and protection of all human rights and to further integrate all human rights into areas of work of the United Nations system, in accordance with the guiding principles of this programme

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***Expected accomplishments of the Secretariat    Indicators of achievement***

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(a) Further support for the integration of all human rights into areas of work of the United Nations system, such as economic and social development, humanitarian, peace and security, governance and rule of law programmes and activities

Increased number of United Nations projects and activities that further integrate human rights

(b) Strengthened capacity of the United Nations system to further integrate all human rights into their respective programmes and activities and to assist countries, at their request, in building and strengthening national human rights promotion and protection capacities

Increased number of United Nations activities, projects and programming documents that further integrate human rights



(c) Wider knowledge within the entire United Nations system of relevant human rights issues while taking into account disability and gender-mainstreaming issues	Increased percentage of resident and humanitarian coordinators, special representatives of the Secretary-General and United Nations officials at all levels trained and advised by OHCHR
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### Strategy

20.9 This part of the subprogramme will continue to play a leadership role in pursuing cooperation within the United Nations system for the integration of human rights into its development, environmental, humanitarian, peace and security, governance, democracy and rule of law programmes and activities, consistent with the existing and respective mandates in these areas, in order to contribute to the full and effective implementation of international human rights instruments by all States, including, upon States' request, through United Nations country teams. The strategy will focus on:

(a) Integrating human rights into United Nations programmes and activities in the development, environmental, humanitarian, peace and security, governance, democracy and rule of law areas, contributing to the promotion and protection of all human rights at all levels;

(b) Strengthening the engagement and partnership, at the international level, of OHCHR with the World Bank, the United Nations Development Programme, the United Nations Entity for Gender Equality and the Empowerment of Women (UN-Women) and other United Nations agencies, bearing in mind their respective mandates, as well as with civil society, including non-governmental organizations;

(c) Promoting the practical integration of all human rights into development programmes, as well as ensuring consistency and mutual reinforcement between United Nations-supported development activities and country engagement strategies which are jointly agreed upon by the concerned State and OHCHR;

(d) Developing methodologies to facilitate the inclusion of all human rights in United Nations policies, programmes and activities for development, peace and security, the rule of law, governance and humanitarian assistance, and to facilitate, where appropriate, the advancement of the practical applications of rights-based approaches in these policies, programmes and activities;

(e) Contributing to developing the capability of the United Nations system, including the United Nations country teams, through training, advice and methodological tools, to assist requesting States in building and enhancing national capacities to promote and protect all human rights and mainstream human rights into national policies.

## B. Right to development

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***Objective of the Organization:*** To advance the promotion and protection of the effective enjoyment by all of all human rights by contributing to the effective realization of the right to development

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***Expected accomplishments of the Secretariat***    ***Indicators of achievement***

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(a) Further integration of the promotion and protection of the right to development in global partnerships for development and, as appropriate, in the policies and operational activities of relevant actors at all levels	Increased number of projects and activities aimed at integrating the right to development, including in global partnerships for development
(b) Further promote and protect the realization of the right to development	Increased number of activities and projects in support of the realization of the right to development
(c) Enhanced awareness, knowledge and understanding of the right to development at all levels	Increased number of activities organized and analytical papers and information materials made available by OHCHR within the United Nations and for global development partners in contribution to increasing knowledge, awareness and understanding of the realization of the right to development

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### Strategy

**20.10** This part of the subprogramme will pursue a multidimensional strategy to support the implementation of the right to development in accordance with the Declaration on the Right to Development, the Vienna Declaration and Programme of Action and other relevant mandates. The strategy will focus on:

(a) Ensuring the realization of the right to development across the human rights programme and by the relevant bodies of the United Nations system through strengthened and effective evaluation and monitoring to that end, and taking into account the need for sustainable development;

(b) Enhancing substantive support to the Human Rights Council and its subsidiary mechanisms related to the right to development, including by fostering support to the Working Group on the Right to Development;

(c) Building stronger partnerships and collaboration with relevant actors, including Member States, multilateral institutions and civil society, including non-governmental organizations and the private sector, so that support given to human rights bodies relevant to the right to development, as well as funds and specialized agencies, will have increased focus on its practical implementation;

(d) Encouraging the promotion and protection of the right to development in global development partnerships, as reflected in the Sustainable Development Goals, through advocacy, networking, technical advice and the establishment of partnerships and other kinds of cooperation;

(e) Promoting the implementation of the right to development in technical assistance to requesting States and, taking into account a human rights-based approach, in national development strategies, such as poverty reduction strategy papers, where they exist, national Sustainable Development strategies and United Nations development frameworks, through close cooperation with Member States and United Nations agencies, funds and programmes;

(f) Identifying obstacles to the implementation of the right to development at the international, regional and national levels and promoting awareness about the content and importance of the right to development, including through increased engagement, research, advocacy and informational and educational activities;

(g) Promoting cooperation at the international and regional levels in mainstreaming the right to development, including by undertaking activities aimed at effectively strengthening the global partnership for development among Member States, development agencies and international development, financial and trade institutions.

### C. Research and analysis

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***Objective of the Organization:*** To advance the promotion and protection of the effective enjoyment by all of all human rights by increasing knowledge, awareness and understanding in accordance with the guiding principles of this programme

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***Expected accomplishments of the Secretariat***    ***Indicators of achievement***

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(a) Strengthened respect for the enjoyment of all human rights and fundamental freedoms by everyone, inter alia, by contributing to combating discrimination and supporting efforts of Member States to that end	Increased number of activities carried out and measures taken to promote and protect the enjoyment by all of all human rights and fundamental freedoms
(b) Strengthened efforts that contribute to the elimination of all forms of racism, racial discrimination, xenophobia and related intolerance, including contemporary forms of racism	Increased number of measures taken to eliminate all forms of racism, racial discrimination, xenophobia and related intolerance, including contemporary forms of racism
(c) Enhanced contribution of OHCHR to the effective achievement of the 2030 Agenda for Sustainable Development	Increased number of activities carried out and measures taken in contribution to the effective achievement of the 2030 Agenda for Sustainable Development

<b>(d) Enhanced promotion of knowledge, awareness and understanding of legal protection and advocacy for the full implementation of all human rights, including at the country level and through capacity-building and international cooperation</b>	<b>Increased number of activities carried out and measures taken to enhance the promotion of legal protection and advocacy in implementing all human rights</b>
<b>(e) More effective United Nations assistance to Member States and civil society, media and national human rights institutions, where they exist, at their request, in strengthening the rule of law and national democratic institutions for the promotion and protection of all human rights for all</b>	<b>Increased number of activities and measures taken to strengthen the rule of law and democratic institutions for the promotion and protection of all human rights for all</b>
<b>(f) Enhanced methodological expertise to implement human rights activities and to provide advice and assistance to requesting States, the United Nations system and other stakeholders</b>	<b>Increased number of methodological and operational guidelines and tools developed for the realization of all human rights</b>
<b>(g) Enhanced capacity of OHCHR to provide training and advice to promote human rights compliance with a view to protecting rights holders at the national level</b>	<b>Increased number of advisory and training activities provided by OHCHR and its partners, as appropriate, in relevant substantive areas</b>

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### Strategy

20.11 This part of the subprogramme will be responsible for enhancing the research and analysis of human rights issues, problems and challenges, and the development and application of expertise on human rights themes and methodologies. It will be responsible for the consolidation, further development and strengthening of substantive human rights expertise to support effective engagement with countries and global and national-level partnerships, and to lead efforts within the United Nations system to meet current human rights challenges. Strengthened expertise will be used to support States' efforts in overcoming human rights implementation gaps and will provide the basis for OHCHR to work on technical cooperation, advocacy, training, policy development, analysis, protection and advice to partners at all levels. The strategy will focus on:

(a) Advocacy for the indivisibility, interdependence and interrelatedness of all human rights by enhancing substantive and methodological expertise; the promotion and protection of all human rights; the development and consolidation of partnerships for strengthening national capacity in the areas of the rule of law, democracy and good governance at all levels; human rights-based approaches to development, counter-terrorism and anti-trafficking measures as well as to the implementation of the 2030 Agenda for Sustainable Development and poverty reduction strategies and programmes; the protection of human

rights in the context of the fight against terrorism; the protection of human rights in the context of business activities; contributing to the elimination of all forms of discrimination, racism, including its contemporary forms, racial discrimination, xenophobia and related intolerance; and strengthening respect for the enjoyment of all human rights and fundamental freedoms by everyone, inter alia, by combating discrimination;

(b) Advancing knowledge, awareness, understanding and the implementation of all human rights, including through research, policy-oriented analysis, support to standard-setting capacity-building, advocacy, best practices and the development of methodologies in the areas of human rights protection, institution-building and education, development and delivery of human rights training activities, including within the framework of the World Programme for Human Rights Education, provision of specialized human rights reference services and improved knowledge management;

(c) Wider inclusion in advisory services and training provided to requesting States of measures to be taken to combat all forms of racism, racial discrimination, xenophobia and related intolerance, including through the effective implementation of all relevant international instruments and standards, and enhancement of research and analysis in this area;

(d) Follow-up to the Durban Declaration and Programme of Action, the Outcome Document of the Durban Review Conference and the political declaration of the High-level Meeting of the General Assembly to commemorate the tenth anniversary of the adoption of the Durban Declaration and Programme of Action and the programme of activities for the implementation of the International Decade for People of African Descent (2015-2024), as well as organizing awareness-raising campaigns and disseminating information to that effect.

## Subprogramme 2

### Supporting human rights treaty bodies

Replace the objective of the Organization, expected accomplishments of the Secretariat, indicators of achievement and strategy of subprogramme 2 with the following:

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***Objective of the Organization:*** To advance the promotion and protection of the effective enjoyment by all of all human rights by providing support and advice to the human rights treaty bodies, ensuring that the guiding principles of this programme are adhered to and increasing the knowledge and awareness of the international human rights treaties and the work of all treaty bodies among national and international actors

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### ***Expected accomplishments of the Secretariat Indicators of achievement***

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|---------------------------------------|--|
| (a) Fully support treaty bodies' work | (i) Increased percentage of documents submitted on time and in compliance with relevant rules and regulations for the issuance of documentation for consideration by treaty bodies |
|---------------------------------------|--|

	(ii) Number of measures taken to strengthen support for treaty bodies and to assist States parties upon agreement to implement treaty body recommendations and concluding observations, to consider their views on individual communications, as well as to promote their follow-up
(b) Support treaty bodies in their efforts to improve and enhance their working methods	Increased number of States parties' reports considered by treaty bodies based on improved working methods
(c) Support States parties, upon request, in the preparation and timely submission of their national reports to the treaty bodies	Number of activities to support States parties, upon request, during the preparation and submission of their reports to the treaty bodies
(d) Enhanced awareness, knowledge and understanding of treaty body outputs	Increased percentage of uses of treaty body outputs
(e) Enhanced cooperation with relevant stakeholders at all levels with respect to the work of treaty bodies in accordance with their working methods and mandates	Increased number of activities carried out and measures taken in cooperation with relevant stakeholders at all levels in accordance with their working methods and mandates

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### Strategy

**20.12 The subprogramme is under the responsibility of the Human Rights Treaties Division. The strategy will include:**

(a) **Assisting the Committee on the Elimination of Racial Discrimination; the Committee on Economic, Social and Cultural Rights; the Human Rights Committee; the Committee on the Elimination of Discrimination against Women; the Committee against Torture; the Committee on the Rights of the Child; the Committee on the Protection of the Rights of All Migrant Workers and Members of Their Families; the Subcommittee on Prevention of Torture; the Committee on the Rights of Persons with Disabilities; and the Committee on Enforced Disappearances in their efforts to make their work more effective;**

(b) **Fully supporting treaty bodies in their efforts to improve their working methods, including by making their deliberations and decision-making more effective, in order to enhance their efficient and effective functioning;**

(c) **Drawing on all available in-house resources and expertise to provide support, including analytical capacity, for the review of State reports on the conduct of country visits by human rights treaty bodies, where provided for in the treaty or upon the request of States, and for the processing of individual complaints, in accordance with the guiding principles of this programme;**

(d) Enhancing and coordinating in-house efforts more effectively and expanding partnerships with United Nations agencies, non-governmental organizations, national human rights institutions, where they exist, and the media to promote awareness and knowledge, including through new and effective methods of dissemination, such as better use of information and communications technologies, of all international human rights treaties and the work of all treaty bodies;

(e) Promoting the ratification of human rights treaties.

### Subprogramme 3

#### Advisory services, technical cooperation and field activities

Replace the objective of the Organization, expected accomplishments of the Secretariat, indicators of achievement and strategy of subprogramme 3 with the following:

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***Objective of the Organization:*** To advance the promotion and protection of the effective enjoyment by all of all human rights through enhanced capacity-building, including through assistance to requesting States, in accordance with the guiding principles of this programme

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<b><i>Expected accomplishments of the Secretariat</i></b>	<b><i>Indicators of achievement</i></b>
(a) Enhanced capacity of the United Nations to assist any country, at its request, in its efforts to translate its international human rights obligations into effective laws, regulations and policies	Increased number of legislative and policy changes in accordance with relevant international human rights standards and instruments as a result of OHCHR assistance to requesting countries
(b) Enhanced institutional capacity at the national level through engagement with requesting States to meet the challenges to the full realization of all human rights	Increased number of institutions established or strengthened in the field of human rights at the national level through assistance and training provided by OHCHR
(c) Increased outreach in the provision of mutually agreed assistance, including to remote areas in countries from all regions, through advisory services and technical cooperation, to promote and protect all human rights	Increased mutually agreed assistance, including to remote areas in countries from all regions, through advisory services and technical cooperation
(d) Enhanced support of OHCHR to human rights education and awareness-raising, including at the national level, at the request of States	Increased number of institutionalized human rights training and education programmes for all relevant actors introduced at the regional, subregional and national levels, with the support of the United Nations human rights programme

<b>(e) Enhanced capacity of United Nations country teams, peacekeeping operations and peacebuilding activities to assist requesting countries in their efforts to develop national human rights protection systems</b>	<b>Increased number of activities implemented by United Nations country teams and human rights components of United Nations peacekeeping operations and peacebuilding activities in support of national human rights protection systems, in cooperation with requesting countries</b>
<b>(f) Enhanced role of OHCHR in contributing to the prevention of the continuation of human rights violations in accordance with the mandate of the High Commissioner for Human Rights</b>	<b>Increased number of activities undertaken by OHCHR contributing to resolving identified situations of large-scale human rights violations at short notice</b>
<b>(g) Timely and effective assistance to requesting States in the implementation of the recommendations they have agreed to in the universal periodic review process, including through the provision of assistance from the Voluntary Fund for Financial and Technical Assistance for the implementation of the universal periodic review</b>	<b>Increased number of assistance programmes and activities provided to requesting States in the implementation of universal periodic review recommendations</b>

### Strategy

**20.13 The subprogramme is under the responsibility of the Field Operations and Technical Cooperation Division. The strategy will include:**

**(a) Providing States and stakeholders at the national level with human rights legal advice, education and training through mutually agreed technical cooperation programmes aimed at strengthening the administration of justice and developing effective national human rights institutions, human rights education programmes and comprehensive national plans of action;**

**(b) Strengthening cooperation within the United Nations system at the regional and subregional levels for the protection and promotion of human rights, including interaction between OHCHR programmes in the field and relevant United Nations human rights mechanisms;**

**(c) Strengthening United Nations efforts for peace, security and development by enhancing the capacity of United Nations country teams, peacekeeping operations and peacebuilding activities, and other United Nations field presences to assist countries, at their request, in the development of national human rights protection systems guided, inter alia, by the recommendations of human rights treaty bodies, the Human Rights Council and its subsidiary bodies and mechanisms. This will be achieved through joint activities with the United Nations offices or missions, where they exist, and the deployment of human rights officers and the provision of expert advice from Headquarters and regional and country offices, in accordance with the guiding principles of this programme;**



(d) Rapidly deploying human rights observers and fact-finding missions in crisis situations, at the specific request of an affected country or as mandated by the Human Rights Council and other United Nations policymaking bodies;

(e) Assisting the Human Rights Council and its mechanisms, in particular the universal periodic review and special procedures, as well as other United Nations policymaking bodies and treaty bodies, in preparing for and following up on their dialogue with countries in the implementation of their mandates, and ensuring the efficient and effective functioning of the thematic and country-specific special procedures of the Human Rights Council by following human rights developments.

#### Subprogramme 4

Supporting the Human Rights Council, its subsidiary bodies and mechanisms

Replace the objective of the Organization, expected accomplishments of the Secretariat, indicators of achievement and strategy of subprogramme 4 with the following:

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***Objective of the Organization:*** To advance the promotion and protection of the effective enjoyment by all of all human rights by providing strengthened support and advice, while ensuring that the guiding principles of this programme are adhered to, to the Human Rights Council and its subsidiary bodies and mechanisms, including the Advisory Committee, the special procedures, the universal periodic review and the complaint procedure

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***Expected accomplishments of the Secretariat    Indicators of achievement***

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(a) Prompt and effective provision of strengthened support and advice to the Human Rights Council and its subsidiary bodies and mechanisms

(i) Increased percentage of documents submitted on time for consideration by the Human Rights Council in compliance with the relevant rules and regulations on the issuance of documentation

(ii) Increased percentage of Member States providing feedback as a result of the support provided by the Secretariat

(b) Full support to the universal periodic review mechanism, including timely and effective assistance, as appropriate, to States within the universal periodic review framework

Number of activities for the effective preparation to the universal periodic review

(c) Enhanced support to improve the impact of the work of special procedures through the analysis of gaps in the implementation of international human

(i) Increased number of plans and activities supported by OHCHR in follow-up to reports and recommendations made by the thematic mandate holders

rights instruments, the promotion of observance for international human rights standards and the provision of timely advice for addressing gross and systematic violations of human rights	(ii) Increased number of responses and feedback from States
(d) Enhanced support to the complaint procedure established to address consistent patterns of gross and reliably attested violations of all human rights and all fundamental freedoms occurring in any part of the world and under any circumstances	(i) Increased percentage of documents submitted on time for consideration (ii) Increased percentage of communications considered by the implementing bodies as a result of timely and effective support by the Secretariat
(e) Enhanced cooperation at all levels with stakeholders who can benefit from and/or contribute to the work of the Human Rights Council and its subsidiary bodies and mechanisms	Increased number of joint activities, including with Governments, civil society organizations, United Nations agencies and programmes and the United Nations human rights machinery, including treaty bodies and policymaking bodies cooperating in the implementation of special procedures' findings and universal periodic review outcomes, in accordance with their respective mandates

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### Strategy

20.14 The Human Rights Council and Special Procedures Division of OHCHR is responsible for implementing the subprogramme. The strategy will include:

- (a) Providing adequate strengthened technical and expert support, while ensuring that the guiding principles of this programme are adhered to, to the Human Rights Council and its subsidiary bodies and mechanisms, including the universal periodic review, the special procedures, the Advisory Committee and the complaint procedure;
- (b) Enhancing the effective functioning of the Human Rights Council and its subsidiary bodies and mechanisms, including in their efforts to make their deliberations and decision-making processes more effective;
- (c) Strengthening partnerships, including with Governments, civil society organizations, United Nations agencies and programmes and the United Nations human rights machinery, including treaty bodies and cooperating policymaking bodies, in order to support, as appropriate, in accordance with the guiding principles of this programme, follow-up to special procedures, findings and recommendations, and universal periodic review outcomes;
- (d) Strengthening internal research and analytical information and education capability in support of the thematic special procedures and the universal periodic review mechanism, with a view to contributing to the enhancement of their effectiveness;

(e) Supporting and providing thematic expertise to fact-finding missions and special procedures mandate holders' country visits, including through enhanced cooperation within OHCHR;

(f) Disseminating knowledge of the conclusions, recommendations and other outcomes of the universal periodic review as well as the findings and methodology of the thematic special procedures, and improving coordination, where appropriate, among mandate holders, as well as between them and other mechanisms of the human rights machinery, in accordance with their respective mandates;

(g) Reinforcing dialogue and cooperation among the thematic special procedures, the universal periodic review mechanism and partners, including Member States, United Nations country teams, national human rights institutions, civil society organizations and the victims themselves;

(h) Strengthening the capacity and role of the OHCHR Documents Processing Unit, acting in close cooperation with the United Nations Office at Geneva, with a view to the more effective coordination and streamlining of OHCHR documentation.

#### Legislative mandates

Replace the existing text with the following:

##### *General Assembly resolutions*

47/135	<b>Declaration on the Rights of Persons Belonging to National or Ethnic, Religious and Linguistic Minorities</b>
48/121	<b>World Conference on Human Rights</b>
48/141	<b>High Commissioner for the promotion and protection of all human rights</b>
55/2	<b>United Nations Millennium Declaration</b>
56/266	<b>Comprehensive implementation of and follow-up to the World Conference against Racism, Racial Discrimination, Xenophobia and Related Intolerance</b>
57/300	<b>Strengthening of the United Nations: an agenda for further change</b>
58/269	<b>Strengthening of the United Nations: an agenda for further change</b>
60/1	<b>2005 World Summit Outcome</b>
60/251	<b>Human Rights Council</b>
61/159	<b>Composition of the staff of the Office of the United Nations High Commissioner for Human Rights</b>
61/166	<b>Promotion of equitable and mutually respectful dialogue on human rights</b>

- 61/295 United Nations Declaration on the Rights of Indigenous Peoples**
- 62/134 Eliminating rape and other forms of sexual violence in all their manifestations, including in conflict and related situations**
- 63/117 Optional Protocol to the International Covenant on Economic, Social and Cultural Rights (subprogrammes 1 and 2)**
- 65/1 Keeping the promise: united to achieve the Millennium Development Goals**
- 65/200 International Convention on the Elimination of All Forms of Racial Discrimination (subprogrammes 1, 2 and 4)**
- 65/281 Review of the Human Rights Council**
- 65/312 Outcome document of the High-level Meeting of the General Assembly on Youth: Dialogue and Mutual Understanding (subprogrammes 1 and 4)**
- 66/3 United against racism, racial discrimination, xenophobia and related intolerance (subprogrammes 1 and 4)**
- 67/1 Declaration of the High-level Meeting of the General Assembly on the Rule of Law at the National and International Levels (subprogrammes 1 and 4)**
- 67/144 Intensification of efforts to eliminate all forms of violence against women (subprogrammes 1 and 4)**
- 67/164 Human rights and extreme poverty (subprogrammes 1 and 4)**
- 68/134 Follow-up to the Second World Assembly on Ageing**
- 68/165 Right to the truth**
- 68/181 Promotion of the Declaration on the Right and Responsibility of Individuals, Groups and Organs of Society to Promote and Protect Universally Recognized Human Rights and Fundamental Freedoms: protecting women human rights defenders**
- 69/166 The right to privacy in the digital age**
- 69/172 Human rights in the administration of justice (subprogrammes 1 and 4)**
- 69/186 Moratorium on the use of the death penalty**
- 70/1 Transforming our world: the 2030 Agenda for Sustainable Development**
- 70/133 Follow-up to the Fourth World Conference on Women and full implementation of the Beijing Declaration and Platform for Action and the outcome of the twenty-third special session of the General Assembly (subprogrammes 1, 2 and 4)**

- 70/136 **Report of the Human Rights Council**
- 70/137 **Rights of the child (subprogrammes 2 and 4)**
- 70/139 **Combating glorification of Nazism, neo-Nazism and other practices that contribute to fuelling contemporary forms of racism, racial discrimination, xenophobia and related intolerance**
- 70/140 **A global call for concrete action for the total elimination of racism, racial discrimination, xenophobia and related intolerance and the comprehensive implementation of and follow-up to the Durban Declaration and Programme of Action (subprogrammes 1 and 4)**
- 70/146 **Torture and other cruel, inhuman or degrading treatment or punishment (subprogrammes 1 and 4)**
- 70/147 **Protection of migrants**
- 70/149 **Promotion of a democratic and equitable international order (subprogrammes 1 and 4)**
- 70/150 **Strengthening United Nations action in the field of human rights through the promotion of international cooperation and the importance of non-selectivity, impartiality and objectivity (subprogrammes 1 and 4)**
- 70/151 **Human rights and unilateral coercive measures (subprogrammes 1 and 4)**
- 70/154 **The right to food (subprogrammes 1 and 4)**
- 70/157 **Combating intolerance, negative stereotyping, stigmatization, discrimination, incitement to violence and violence against persons, based on religion or belief (subprogrammes 1 and 4)**
- 70/160 **International Convention for the Protection of All Persons from Enforced Disappearance (subprogrammes 1, 2 and 4)**
- 70/162 **The safety of journalists and the issue of impunity**
- 70/166 **Effective promotion of the Declaration on the Rights of Persons Belonging to National or Ethnic, Religious and Linguistic Minorities**
- 70/169 **The human rights to safe drinking water and sanitation (subprogrammes 1 and 4)**
- 70/170 **Towards the full realization of an inclusive and accessible United Nations for persons with disabilities (subprogrammes 1 and 4)**
- 70/176 **Taking action against gender-related killing of women and girls (subprogrammes 1 and 4)**
- 70/179 **Improving the coordination of efforts against trafficking in persons (subprogrammes 1 and 4)**
- 70/232 **Rights of indigenous peoples (subprogrammes 1 and 4)**

*Human Rights Council resolutions and decisions*

- 2/102** Reports and studies of mechanisms and mandates (subprogramme 3)
- 4/1** Question of the realization in all countries of economic, social and cultural rights (subprogrammes 1 and 4)
- 4/6** Strengthening of the Office of the United Nations High Commissioner for Human Rights
- 4/7** Rectification of the legal status of the Committee on Economic, Social and Cultural Rights (subprogrammes 1 and 2)
- 5/1** Institution-building of the United Nations Human Rights Council
- 5/2** Code of Conduct for Special Procedures Mandate-holders of the Human Rights Council (subprogrammes 1 and 4)
- 6/9** Development of public information activities in the field of human rights, including the World Public Information Campaign on Human Rights
- 6/30** Integrating the human rights of women throughout the United Nations system
- 6/36** Expert mechanism on the rights of indigenous peoples (subprogrammes 1 and 4)
- 7/11** The role of good governance in the promotion and protection of human rights
- 8/4** The right to education
- 10/5** Composition of staff of the Office of the United Nations High Commissioner for Human Rights
- 12/10** Follow-up to the seventh special session of the Human Rights Council on the negative impact of the worsening of the world food crisis on the realization of the right to food for all (subprogrammes 1 and 4)
- 16/1** United Nations Declaration on Human Rights Education and Training (subprogrammes 1 and 4)
- 16/15** Role of international cooperation in support of national efforts for the realization of the rights of persons with disabilities (subprogrammes 1 and 4)
- 16/21** Review of the work and functioning of the Human Rights Council
- 17/14** Right of everyone to the enjoyment of the highest attainable standard of physical and mental health in the context of development and access to medicines (subprogrammes 1 and 4)

- 17/119 **Follow-up to Human Rights Council resolution 16/21 with regard to the universal periodic review (subprogrammes 3 and 4)**
- 18/117 **Reporting by the Secretary-General on the question of the death penalty (subprogrammes 1 and 3)**
- 19/5 **Question of the realization in all countries of economic, social and cultural rights (subprogrammes 1, 2 and 4)**
- 19/7 **The right to food (subprogrammes 1 and 4)**
- 19/23 **Forum on Minority Issues (subprogrammes 1 and 4)**
- 19/35 **The promotion and protection of human rights in the context of peaceful protests (subprogrammes 1 and 4)**
- 19/37 **Rights of the child (subprogrammes 1, 2 and 4)**
- 19/38 **The negative impact of the non-repatriation of funds of illicit origin to the countries of origin on the enjoyment of human rights, and the importance of improving international cooperation (subprogrammes 1 and 4)**
- 19/119 **Task force on secretariat services, accessibility for persons with disabilities and use of information technology (subprogrammes 1 and 4)**
- 20/4 **The right to a nationality: women and children (subprogrammes 1, 2 and 4)**
- 21/2 **The human right to safe drinking water and sanitation (subprogrammes 1 and 4)**
- 21/5 **Contribution of the United Nations system as a whole to the advancement of the business and human rights agenda and the dissemination and implementation of the Guiding Principles on Business and Human Rights**
- 21/11 **Guiding principles on extreme poverty and human rights (subprogrammes 1 and 4)**
- 21/15 **Human rights and transitional justice (subprogrammes 1 and 4)**
- 21/18 **Human rights and issues related to terrorist hostage-taking (subprogrammes 1 and 4)**
- 22/9 **The right to food (subprogrammes 1 and 4) (to be reconsidered in 2016)**
- 23/12 **Human rights and international solidarity**
- 23/25 **Accelerating efforts to eliminate all forms of violence against women: preventing and responding to rape and other forms of sexual violence (to be reconsidered in 2016)**
- 24/18 **The human right to safe drinking water and sanitation (to be reconsidered in 2016)**

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24/20	<b>The human rights of older persons (to be reconsidered in 2016)</b>
24/35	<b>Impact of arms transfers on human rights in armed conflicts (subprogrammes 2 and 4)</b>
24/118	<b>Establishment of a special fund for the participation of civil society in the Social Forum, the Forum on Minority Issues and the Forum on Business and Human Rights (subprogrammes 1 and 4)</b>
25/6	<b>Rights of the child: access to justice for children (subprogrammes 1 and 4) (to be reconsidered in 2017)</b>
25/8	<b>The role of good governance in the promotion and protection of human rights (subprogrammes 1 and 4)</b>
25/117	<b>Panel on the right to privacy in the digital age</b>
26/9	<b>Elaboration of an international legally binding instrument on transnational corporations and other business enterprises with respect to human rights</b>
26/17	<b>The right to education: follow-up to Human Rights Council resolution 8/4 (subprogrammes 1 and 4) (to be reconsidered in 2017)</b>
26/22	<b>Human rights and transnational corporations and other business enterprises (to be reconsidered in 2017)</b>
27/5	<b>The safety of journalists (subprogrammes 1 and 4)</b>
27/21	<b>Human rights and unilateral coercive measures (subprogrammes 1 and 4)</b>
28/3	<b>Ensuring use of remotely piloted aircraft or armed drones in counter-terrorism and military operations in accordance with international law, including international human rights and humanitarian law</b>
28/17	<b>Effects of terrorism on the enjoyment of human rights</b>
29/9	<b>Protection of human rights and fundamental freedoms while countering terrorism (subprogrammes 1 and 4)</b>
29/10	<b>Human rights and the regulation of civilian acquisition, possession and use of firearms</b>
29/11	<b>The negative impact of corruption on the enjoyment of human rights</b>
30/4	<b>Human rights and indigenous peoples (subprogrammes 1 and 4)</b>
30/11	<b>Review of the mandate of the Expert Mechanism on the Rights of Indigenous Peoples (subprogrammes 1 and 4)</b>
30/15	<b>Human rights and preventing and countering violent extremism</b>



**30/21            Enhancement of technical cooperation and capacity-  
building in the field of human rights**

*Resolutions adopted by the Human Rights Council at special sessions*

- S-7/1            The negative impact of the worsening of the world food crisis on the realization of the right to food for all (subprogrammes 1 and 4)
- S-10/1          The impact of the global economic and financial crises on the universal realization and effective enjoyment of human rights (subprogrammes 1 and 4)
- S-12/1          The human rights situation in the Occupied Palestinian Territory, including East Jerusalem (subprogrammes 3 and 4)
- S-15/1          Situation of human rights in the Libyan Arab Jamahiriya (subprogrammes 3 and 4)
- S-16/1          The current human rights situation in the Syrian Arab Republic in the context of recent events (subprogrammes 3 and 4)
- S-17/1          Situation of human rights in the Syrian Arab Republic (subprogrammes 3 and 4)
- S-18/1          The human rights situation in the Syrian Arab Republic (subprogrammes 3 and 4)
- S-19/1          The deteriorating situation of human rights in the Syrian Arab Republic, and the recent killings in El-Houleh (subprogrammes 3 and 4)
- S-20/1          Situation of human rights in the Central African Republic and technical assistance in the field of human rights
- S-21/1          Ensuring respect for international law in the Occupied Palestinian Territory, including East Jerusalem
- S-22/1          The human rights situation in Iraq in the light of abuses committed by the so-called Islamic State in Iraq and the Levant and associated groups
- S-23/1          Atrocities committed by the terrorist group Boko Haram and its effects on human rights in the affected States
- S-24/1          Preventing the deterioration of the human rights situation in Burundi

**Subprogramme 1**

**Human rights mainstreaming, right to development, and research and analysis**

*General Assembly resolutions*

- 41/128            Declaration on the Right to Development**

- 46/122 United Nations Voluntary Trust Fund on Contemporary Forms of Slavery**
- 59/113 A and B World Programme for Human Rights Education**
- 59/174 Second International Decade of the World's Indigenous People**
- 60/142 Programme of Action for the Second International Decade of the World's Indigenous People**
- 60/147 Basic Principles and Guidelines on the Right to a Remedy and Reparation for Victims of Gross Violations of International Human Rights Law and Serious Violations of International Humanitarian Law**
- 62/163 Promotion of peace as a vital requirement for the full enjoyment of all human rights by all**
- 64/12 Support by the United Nations system of the efforts of Governments to promote and consolidate new or restored democracies**
- 64/290 The right to education in emergency situations**
- 65/186 Realizing the Millennium Development Goals for persons with disabilities towards 2015 and beyond**
- 65/224 Combating defamation of religions**
- 65/277 Political Declaration on HIV and AIDS: Intensifying our Efforts to Eliminate HIV and AIDS**
- 66/124 High-level Meeting of the General Assembly on the realization of the Millennium Development Goals and other internationally agreed development goals for persons with disabilities**
- 66/137 United Nations Declaration on Human Rights Education and Training**
- 66/149 World Down Syndrome Day**
- 66/288 The future we want**
- 67/139 Towards a comprehensive and integral international legal instrument to promote and protect the rights and dignity of older persons**
- 67/145 Trafficking in women and girls**
- 67/226 Quadrennial comprehensive policy review of operational activities for development of the United Nations system**
- 68/116 The rule of law at the national and international levels**
- 68/135 Implementation of the outcome of the World Summit for Social Development and of the twenty-fourth special session of the General Assembly**

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- 68/173 **Follow-up to the International Year of Human Rights Learning**
- 68/192 **Improving the coordination of efforts against trafficking in persons**
- 68/224 **Follow-up to the Fourth United Nations Conference on the Least Developed Countries**
- 68/225 **Specific actions related to the particular needs and problems of landlocked developing countries: outcome of the International Ministerial Conference of Landlocked and Transit Developing Countries and Donor Countries and International Financial and Development Institutions on Transit Transport Cooperation**
- 68/237 **Proclamation of the International Decade for People of African Descent**
- 68/238 **Follow-up to and implementation of the Mauritius Strategy for the Further Implementation of the Programme of Action for the Sustainable Development of Small Island Developing States**
- 69/2 **Outcome document of the high-level plenary meeting of the General Assembly known as the World Conference on Indigenous Peoples**
- 69/162 **A global call for concrete action for the total elimination of racism, racial discrimination, xenophobia and related intolerance and the comprehensive implementation of and follow-up to the Durban Declaration and Programme of Action**
- 69/170 **International Albinism Awareness Day**
- 69/184 **Missing persons**
- 69/205 **International trade and development**
- 69/313 **Addis Ababa Action Agenda of the Third International Conference on Financing for Development (Addis Ababa Action Agenda)**
- 70/143 **Universal realization of the right of peoples to self-determination**
- 70/148 **Protection of human rights and fundamental freedoms while countering terrorism**
- 70/153 **Enhancement of international cooperation in the field of human rights**
- 70/155 **The right to development**
- 70/156 **Human rights and cultural diversity**
- 70/159 **Globalization and its impact on the full enjoyment of all human rights**

- 70/164 Measures to enhance the promotion and protection of the human rights and dignity of older persons
- 70/177 Technical assistance for implementing the international conventions and protocols related to counter-terrorism
- 70/229 Persons with albinism

*Economic and Social Council resolutions and decisions*

- 1997/30 Administration of juvenile justice
- 2005/30 Basic Principles and Guidelines on the Right to a Remedy and Reparation for Victims of Gross Violations of International Human Rights Law and Serious Violations of International Humanitarian Law
- 2006/4 Sustained economic growth for social development, including the eradication of poverty and hunger
- 2007/33 Mainstreaming a gender perspective into all policies and programmes in the United Nations system
- 2011/27 Further promotion of equalization of opportunities by, for and with persons with disabilities and mainstreaming disability in the development agenda
- 2015/23 Implementation of the United Nations Global Plan of Action to Combat Trafficking in Persons

*Human Rights Council resolutions and decisions*

- 3/103 Global efforts for the total elimination of racism, racial discrimination, xenophobia and related intolerance and the comprehensive follow-up to the World Conference against Racism, Racial Discrimination, Xenophobia and Related Intolerance and the effective implementation of the Durban Declaration and Programme of Action
- 4/5 Globalization and its impact on the full enjoyment of all human rights
- 6/1 Protection of cultural rights and property in situations of armed conflict
- 6/6 Promotion of the enjoyment of the cultural rights of everyone and respect for different cultural identities
- 6/11 Protection of cultural heritage as an important component of the promotion and protection of cultural rights
- 8/2 Optional Protocol to the International Covenant on Economic, Social and Cultural Rights
- 8/5 Promotion of a democratic and equitable international order
- 8/11 Human rights and extreme poverty

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9/9	<b>Protection of the human rights of civilians in armed conflict</b>
11/4	<b>Promotion of the right of peoples to peace</b>
11/12	<b>Intergovernmental Working Group on the Effective Implementation of the Durban Declaration and Programme of Action</b>
12/6	<b>Human rights of migrants: migration and human rights of the child</b>
12/7	<b>Elimination of discrimination against persons affected by leprosy and their family members</b>
12/17	<b>Elimination of discrimination against women</b>
13/10	<b>Adequate housing as a component of the right to an adequate standard of living, in the context of mega-events</b>
14/12	<b>Accelerating efforts to eliminate all forms of violence against women: ensuring due diligence in prevention</b>
15/5	<b>Forensic genetics and human rights</b>
16/11	<b>Human rights and the environment</b>
16/12	<b>Rights of the child: a holistic approach to the protection and promotion of the rights of children working and/or living on the street</b>
16/28	<b>The protection of human rights in the context of human immunodeficiency virus (HIV) and acquired immunodeficiency syndrome (AIDS)</b>
17/22	<b>Migrants and asylum-seekers fleeing recent events in North Africa</b>
18/2	<b>Preventable maternal mortality and morbidity and human rights</b>
18/15	<b>The incompatibility between democracy and racism</b>
18/28	<b>Mandate of the Working Group of Experts on People of African Descent (to be reconsidered in 2016)</b>
19/11	<b>Rights of persons with disabilities: participation in political and public life</b>
21/3	<b>Promoting human rights and fundamental freedoms through a better understanding of traditional values of humankind: best practices</b>
21/7	<b>Right to the truth</b>
21/19	<b>Promotion of the human rights of peasants and other people working in rural areas</b>
21/30	<b>Elaboration of complementary standards to the International Convention on the Elimination of All Forms of Racial Discrimination</b>

- 22/3            **The work and employment of persons with disabilities**
- 22/4            **Rights of persons belonging to national or ethnic, religious and linguistic minorities**
- 22/5            **Question of the realization in all countries of economic, social and cultural rights**
- 22/7            **Birth registration and the right of everyone to recognition everywhere as a person before the law**
- 22/10          **The promotion and protection of human rights in the context of peaceful protests**
- 22/11          **Panel on the human rights of children of parents sentenced to the death penalty or executed**
- 22/30          **Intergovernmental Working Group on the Effective Implementation of the Durban Declaration and Programme of Action**
- 22/32          **Rights of the child: the right of the child to the enjoyment of the highest attainable standard of health**
- 22/34          **Education as a tool to prevent racism, racial discrimination, xenophobia and related intolerance**
- 23/4            **The right to education: follow-up to Human Rights Council resolution 8/4**
- 23/5            **Trafficking in persons, especially women and children: efforts to combat human trafficking in supply chains of businesses**
- 24/8            **Equal political participation**
- 24/11          **Preventable mortality and morbidity of children under 5 years of age as a human rights concern**
- 24/15          **World Programme for Human Rights Education**
- 24/16          **The role of prevention in the promotion and protection of human rights**
- 24/17          **Conscientious objection to military service**
- 24/23          **Strengthening efforts to prevent and eliminate child, early and forced marriage: challenges, achievements, best practices and implementation gaps**
- 24/26          **From rhetoric to reality: a global call for concrete action against racism, racial discrimination, xenophobia and related intolerance**
- 24/117        **High-level panel on the identification of good practices in combating female genital mutilation**
- 26/14          **Human rights and arbitrary deprivation of nationality**

- 28/7            **Renewal of the mandate of the open-ended intergovernmental working group to consider the possibility of elaborating an international regulatory framework on the regulation, monitoring and oversight of the activities of private military and security companies**
- 28/14           **Human rights, democracy and the rule of law**
- 28/28           **Contribution of the Human Rights Council to the special session of the General Assembly on the world drug problem of 2016**
- 28/29           **Combating intolerance, negative stereotyping and stigmatization of, and discrimination, incitement to violence and violence against, persons based on religion or belief**
- 28/34           **Prevention of genocide**
- 29/2            **Protection of the human rights of migrants: migrants in transit**
- 29/15           **Human rights and climate change**
- 29/19           **The Social Forum**
- 29/20           **The incompatibility between democracy and racism**
- 30/5            **The question of the death penalty**
- 30/7            **Human rights in the administration of justice, including juvenile justice**
- 30/16           **From rhetoric to reality: a global call for concrete action against racism, racial discrimination, xenophobia and related intolerance**
- 30/17           **Forum on people of African descent in diaspora**
- 30/28           **The right to development**

*President's statements agreed upon by the Human Rights Council*

- PRST/22/1      **Mainstreaming human rights throughout the United Nations system**

**Subprogramme 2**

**Supporting human rights treaty bodies**

*General Assembly resolutions*

- 2106 A (XX)    **International Convention on the Elimination of All Forms of Racial Discrimination**
- 2200 (XXI)     **International Covenant on Economic, Social and Cultural Rights, International Covenant on Civil and Political Rights and Optional Protocol to the International Covenant on Civil and Political Rights**

- 34/180 **Convention on the Elimination of All Forms of Discrimination against Women**
- 36/151 **United Nations Voluntary Fund for Victims of Torture**
- 39/46 **Convention against Torture and Other Cruel, Inhuman or Degrading Treatment or Punishment**
- 45/158 **International Convention on the Protection of the Rights of All Migrant Workers and Members of Their Families**
- 49/178 **Effective implementation of international instruments on human rights, including reporting obligations under international instruments on human rights**
- 54/4 **Optional Protocol to the Convention on the Elimination of All Forms of Discrimination against Women**
- 54/263 **Optional Protocols to the Convention on the Rights of the Child on the involvement of children in armed conflict and on the sale of children, child prostitution and child pornography**
- 61/106 **Convention on the Rights of Persons with Disabilities**
- 65/204 **Committee against Torture**
- 66/138 **Optional Protocol to the Convention on the Rights of the Child on a communications procedure**
- 68/156 **Torture and other cruel, inhuman or degrading treatment or punishment**
- 68/268 **Strengthening and enhancing the effective functioning of the human rights treaty body system**
- 69/169 **International Convention for the Protection of All Persons from Enforced Disappearance**
- 70/131 **Convention on the Elimination of All Forms of Discrimination against Women**
- 70/144 **International Covenants on Human Rights**
- 70/145 **Convention on the Rights of Persons with Disabilities and the Optional Protocol thereto**
- 70/152 **Promotion of equitable geographical distribution in the membership of the human rights treaty bodies**
- Human Rights Council resolution*
- 9/8 **Effective implementation of international human rights instruments**



**Subprogramme 3****Advisory services, technical cooperation and field activities***General Assembly resolutions*

- 63/170**            **Regional arrangements for the promotion and protection of human rights**
- 69/18**            **The situation in Afghanistan (to be reconsidered in 2016)**
- 69/90**            **Work of the Special Committee to Investigate Israeli Practices Affecting the Human Rights of the Palestinian People and Other Arabs of the Occupied Territories (to be reconsidered in 2016)**
- 69/91**            **Applicability of the Geneva Convention relative to the Protection of Civilian Persons in Time of War, of 12 August 1949, to the Occupied Palestinian Territory, including East Jerusalem, and the other occupied Arab territories**
- 69/92**            **Israeli settlements in the Occupied Palestinian Territory, including East Jerusalem, and the occupied Syrian Golan (to be reconsidered in 2016)**
- 69/93**            **Israeli practices affecting the human rights of the Palestinian people in the Occupied Palestinian Territory, including East Jerusalem (to be reconsidered in 2016)**
- 69/94**            **The occupied Syrian Golan (to be reconsidered in 2016)**
- 70/141**           **The right of the Palestinian people to self-determination**
- 70/163**           **National institutions for the promotion and protection of human rights**
- 70/167**           **Subregional Centre for Human Rights and Democracy in Central Africa (to be reconsidered in 2016)**
- 70/171**           **United Nations Human Rights Training and Documentation Centre for South-West Asia and the Arab Region (to be reconsidered in 2016)**
- 70/172**           **Situation of human rights in the Democratic People's Republic of Korea (to be reconsidered in 2016)**
- 70/173**           **Situation of human rights in the Islamic Republic of Iran (to be reconsidered in 2016)**
- 70/233**           **Situation of human rights in Myanmar (to be reconsidered in 2016)**
- 70/234**           **Situation of human rights in the Syrian Arab Republic (to be reconsidered in 2016)**

*Human Rights Council resolutions and decisions*

- 2/113**            **Cooperation with the Office of the United Nations High Commissioner for Human Rights: Afghanistan**

- 14/5            **The role of prevention in the promotion and protection of human rights**
- 23/17           **National institutions for the promotion and protection of human rights**
- 28/21           **Situation of human rights in the Islamic Republic of Iran (to be reconsidered in 2016)**
- 28/22           **Situation of human rights in the Democratic People's Republic of Korea (to be reconsidered in 2016)**
- 28/23           **Situation of human rights in Myanmar (to be reconsidered in 2016)**
- 28/24           **Human rights in the occupied Syrian Golan (to be reconsidered in 2016)**
- 28/25           **Right of the Palestinian people to self-determination (to be reconsidered in 2016)**
- 28/26           **Israeli settlements in the Occupied Palestinian Territory, including East Jerusalem, and in the occupied Syrian Golan (to be reconsidered in 2016)**
- 28/27           **Human rights situation in the Occupied Palestinian Territory, including East Jerusalem (to be reconsidered in 2016)**
- 28/30           **Technical assistance and capacity-building to improve human rights in Libya (to be reconsidered in 2016)**
- 28/31           **Technical assistance and capacity-building for Mali in the field of human rights (to be reconsidered in 2016)**
- 28/32           **Technical assistance and capacity-building in strengthening human rights in Iraq in the light of the abuses committed by Daesh and associated terrorist groups**
- 28/33           **Strengthening of technical cooperation and consultative services in Guinea (to be reconsidered in 2016)**
- 29/18           **Situation of human rights in Eritrea (to be reconsidered in 2016)**
- 29/21           **Situation of human rights of Rohingya Muslims and other minorities in Myanmar**
- 29/23           **Cooperation and assistance to Ukraine in the field of human rights**
- 29/24           **Capacity-building and technical cooperation with Côte d'Ivoire in the field of human rights (to be reconsidered in 2016)**
- 29/25           **Ensuring accountability and justice for all violations of international law in the Occupied Palestinian Territory, including East Jerusalem**

- 30/1            **Promoting reconciliation, accountability and human rights in Sri Lanka**
- 30/3            **Regional arrangements for the promotion and protection of human rights**
- 30/10          **The grave and deteriorating human rights and humanitarian situation in the Syrian Arab Republic**
- 30/18          **Technical assistance and capacity-building for Yemen in the field of human rights (to be reconsidered in 2016)**
- 30/19          **Technical assistance and capacity-building in the field of human rights in the Central African Republic (to be reconsidered in 2016)**
- 30/20          **Assistance to Somalia in the field of human rights (to be reconsidered in 2016)**
- 30/22          **Technical assistance and capacity-building to improve human rights in the Sudan**
- 30/23          **Advisory services and technical assistance for Cambodia (to be reconsidered in 2017)**
- 30/24          **National policies and human rights**
- 30/26          **Technical assistance and capacity-building for human rights in the Democratic Republic of the Congo (to be reconsidered in 2016)**

*President's statement agreed upon by the Human Rights Council*

- PRST/28/3      **Situation of human rights in Haiti (to be reconsidered in 2016)**

**Subprogramme 4  
Supporting the Human Rights Council, its subsidiary bodies  
and mechanisms**

*General Assembly resolutions*

- 66/130          **Women and political participation**
- 67/168          **Extrajudicial, summary or arbitrary executions**
- 70/130          **Violence against women migrant workers**
- 70/142          **Use of mercenaries as a means of violating human rights and impeding the exercise of the right of peoples to self-determination**
- 70/158          **Freedom of religion or belief**
- 70/161          **Human rights defenders in the context of the Declaration on the Right and Responsibility of Individuals, Groups and Organs of Society to Promote and Protect Universally Recognized Human Rights and Fundamental Freedoms**

**70/165 Protection of and assistance to internally displaced persons**

*Human Rights Council resolutions and decisions*

- 6/17 Establishment of funds for the universal periodic review mechanism of the Human Rights Council**
- 6/102 Follow-up to Human Rights Council resolution 5/1**
- 11/11 System of special procedures**
- 12/2 Cooperation with the United Nations, its representatives and mechanisms in the field of human rights**
- 19/26 Terms of reference for the Voluntary Technical Assistance Trust Fund to Support the Participation of Least Developed Countries and Small Island Developing States in the Work of the Human Rights Council**
- 20/8 The promotion, protection and enjoyment of human rights on the Internet**
- 21/8 Use of mercenaries as a means of violating human rights and impeding the exercise of the right of peoples to self-determination**
- 22/8 Protection of human rights and fundamental freedoms while countering terrorism: mandate of the Special Rapporteur on the promotion and protection of human rights and fundamental freedoms while countering terrorism (to be reconsidered in 2016)**
- 22/16 Promotion and protection of human rights in post-disaster and post-conflict situations**
- 22/20 Freedom of religion or belief (to be reconsidered in 2016)**
- 22/115 Human Rights Council webcast**
- 23/3 Enhancement of international cooperation in the field of human rights**
- 23/7 Elimination of discrimination against women (to be reconsidered in 2016)**
- 23/8 Mandate of the Special Rapporteur on the human rights of internally displaced persons (to be reconsidered in 2016)**
- 23/16 Promotion of the right to peace**
- 24/3 Special Rapporteur on contemporary forms of slavery, including its causes and consequences (to be reconsidered in 2016)**
- 24/5 The rights to freedom of peaceful assembly and of association (to be reconsidered in 2016)**

- 24/6 **The right of everyone to the enjoyment of the highest attainable standard of physical and mental health (to be reconsidered in 2016)**
- 24/7 **Arbitrary detention (to be reconsidered in 2016)**
- 24/9 **Human rights and indigenous peoples: mandate of the Special Rapporteur on the rights of indigenous peoples (to be reconsidered in 2016)**
- 24/13 **The use of mercenaries as a means of violating human rights and impeding the exercise of the right of peoples to self-determination (to be reconsidered in 2016)**
- 25/5 **Mandate of the Independent Expert on minority issues (to be reconsidered in 2017)**
- 25/13 **Torture and other cruel, inhuman or degrading treatment or punishment: mandate of the Special Rapporteur (to be reconsidered in 2017)**
- 25/16 **Mandate of the Independent Expert on the effects of foreign debt and other related international financial obligations of States on the full enjoyment of all human rights, particularly economic, social and cultural rights (to be reconsidered in 2017)**
- 25/17 **Adequate housing as a component of the right to an adequate standard of living (to be reconsidered in 2017)**
- 25/18 **Mandate of the Special Rapporteur on the situation of human rights defenders (to be reconsidered in 2017)**
- 25/32 **Mandate of the Special Rapporteur on contemporary forms of racism, racial discrimination, xenophobia and related intolerance (to be reconsidered in 2017)**
- 26/3 **Extreme poverty and human rights (to be reconsidered in 2017)**
- 26/7 **Mandate of the Special Rapporteur on the independence of judges and lawyers (to be reconsidered in 2017)**
- 26/8 **Mandate of the Special Rapporteur on trafficking in persons, especially women and children (to be reconsidered in 2017)**
- 26/12 **Mandate of the Special Rapporteur on extrajudicial, summary or arbitrary executions (to be reconsidered in 2017)**
- 26/19 **Human rights of migrants: mandate of the Special Rapporteur on the human rights of migrants (to be reconsidered in 2017)**
- 26/20 **Special Rapporteur on the rights of persons with disabilities (to be reconsidered in 2018)**

- 27/1 **Enforced or involuntary disappearances (to be reconsidered in 2017)**
- 27/3 **Special Rapporteur on the promotion of truth, justice, reparation and guarantees of non-recurrence (to be reconsidered in 2017)**
- 27/9 **Mandate of the Independent Expert on the promotion of a democratic and equitable international order (to be reconsidered in 2017)**
- 27/23 **Mandate of the Special Rapporteur on the implications for human rights of the environmentally sound management and disposal of hazardous substances and wastes (to be reconsidered in 2017)**
- 27/30 **Effects of foreign debt and other related international financial obligations of States on the full enjoyment of all human rights, particularly economic, social and cultural rights: the activities of culture funds**
- 28/6 **Independent Expert on the enjoyment of human rights by persons with albinism (to be reconsidered in 2018)**
- 28/9 **Mandate of the Special Rapporteur in the field of cultural rights (to be reconsidered in 2018)**
- 28/11 **Human rights and the environment (to be reconsidered in 2018)**
- 28/16 **The right to privacy in the digital age (to be reconsidered in 2018)**
- 29/5 **Elimination of discrimination against persons affected by leprosy and their family members**
- 29/12 **Unaccompanied migrant children and adolescents and human rights**

*President's statements agreed upon by the Human Rights Council*

- PRST/1/1 **Entry into force of the Optional Protocol to the Convention against Torture and Other Cruel, Inhuman or Degrading Treatment or Punishment**
- PRST/6/2 **The twentieth anniversary of the entry into force of the Convention against Torture and Other Cruel, Inhuman or Degrading Treatment or Punishment**
- PRST/8/1 **Modalities and practices for the universal periodic review process**
- PRST/9/2 **Follow-up to President's statement 8/1**
- PRST/15/2 **President's statement**
- PRST/18/2 **Statement by the President**
- PRST/19/1 **Statement by the President**

PRST/20/1	<b>Reports of the Working Group on the Universal Periodic Review</b>
PRST/29/1	<b>Enhancing the efficiency of the Human Rights Council</b>

## **Programme 21**

### **International protection, durable solutions and assistance to refugees**

366. At its 18th meeting, on 10 June 2016, the Committee considered programme 21, International protection, durable solutions and assistance to refugees, of the proposed strategic framework for the period 2018-2019 (A/71/6 (Prog. 21)). The Committee also had before it a note by the Secretariat on the proposed strategic framework, contained in conference room paper E/AC.51/2016/CRP.1/Rev.1.

367. The Deputy High Commissioner for Refugees introduced the programme and responded to queries raised during the Committee's consideration of the programme.

#### **Discussion**

368. Appreciation and support were expressed for the programme and for the overall proposed strategic framework presented by the Office of the United Nations High Commissioner for Refugees (UNHCR). Delegations commended UNHCR for its important work in complex conditions, particularly in the field, and its efforts in providing international protection, durable solutions and assistance to refugees, stateless persons, internally displaced persons and others of concern.

369. The basic fundamental principles of impartiality, neutrality and humaneness were stressed, including the need for the work of the Office to be non-political. It was highlighted that the main focus of the Office must be to assist national Governments in dealing with their refugee populations and that, when operating in sovereign States' territories, all activities must be undertaken within the framework of national legislations.

370. Reference was made to the summit on the global refugee crisis, to be held in September 2016 at the sidelines of the General Assembly high-level plenary meeting on addressing large movements of refugees and migrants, and which would seek to secure new commitments towards increased and sustained support for United Nations humanitarian appeals, greater opportunities for resettlement and expanded opportunities for refugee self-reliance through access to education, legal employment and other measures. Given the increasing complexities of emergencies, the importance of partnerships and coordination of activities was highlighted, including the need for the United Nations system to ensure complementarity and cooperation. It was suggested that the Office should collaborate with other agencies, for example, with the United Nations Children's Fund and the World Food Programme.

371. It was highlighted that indicators of achievement should be outcome-oriented and should focus on results. The view was expressed that UNHCR should better track the indicators and, given the limited resources available, ensure the optimal alignment of operational resources with needs. In that regard, emphasis was placed

on the need to ensure adequate staff in the field and at headquarters, in other words, “to place the right people in the right place”.

372. Reference was made to the report of the Office of Internal Oversight Services (OIOS) on the review of the evaluation capacity of UNHCR ([E/AC.51/2013/5](#)). UNHCR was encouraged to continue to implement the recommendations of OIOS.

373. Continued support was expressed for the Office’s efforts to implement a naturalization programme for refugees, which was deemed to be an element essential to support displaced persons, together with local integration programmes. Likewise, the importance of registration of refugees, on an individual basis, was highlighted. Information was sought on the ways in which the Office was dealing with situations where host authorities did not cooperate in that process. In that regard, clarification was sought regarding ways to ensure that the basic needs of refugees were met and to ensure the link between basic needs and registration of refugees.

374. With regard to paragraph 21.6 (g) of the overall orientation, attention was drawn to editorial amendments and clarification was sought about the reason for those amendments. The view was expressed that the previous version, as contained in the biennial programme plan for the period 2016-2017, had been clearer with regard to the obligation of United Nations officials to observe fully both the laws and regulations of Member States.

375. Appreciation was expressed for expected accomplishment (c), Increased safety from violence and exploitation for refugees and others of concern, especially women and children, in the light of the particular vulnerability of the latter.

376. Information was sought on various indicators of achievement, including (c) (i), (d) (iv) and (e) (i), namely on whether baseline figures were already available so as to allow for comparisons, and (f) (ii), namely on the use and the meaning of the phrase “persons of concern”.

377. Diverging views were expressed on paragraph 21.10 of the strategy, in particular the recognition that gender-related forms of persecution and discrimination and violence against lesbian, gay, bisexual, transgender and intersex persons of concern required a concerted protection response and might also be grounds for granting refugee status.

378. The strongest concern raised by a number of delegations focused on the inclusion of the concept, with the argument that the issue was not unanimously acceptable to all delegations. Several delegations expressed the view that the formulation was not in accordance with the 1951 Convention relating to the Status of Refugees and the 1967 Protocol thereto, nor any other conventions or mandate, and information was requested on the exact legal basis for the inclusion. Information was also sought on the empiric basis for the concept, including data on the origin and present location of such persons, which had triggered UNHCR to include the formulation. Information was further sought on the countries where UNHCR would work and deliver the capacity-building activities to raise awareness of the issue and, in that regard, delegations highlighted that homosexuality was a crime in the national legislation of several countries and that the sovereignty and authority of States meant that UNHCR must strictly comply with host countries’ national legislation and fully respect local cultures, norms and beliefs. Delegations stressed that UNHCR should focus on humanitarian issues and not enter into



political discussion. Therefore, delegations stressed, any references to the concept must be deleted from the text.

379. Several other delegations welcomed and expressed strong support for a gender and diversity perspective and the inclusion of lesbian, gay, bisexual, transgender and intersex issues in the strategic framework. The delegations highlighted the great importance of actions against sexual and gender-based violence and concurred with the opinion of UNHCR that women, children, lesbian, gay, bisexual, transgender and intersex persons of concern and other persons with specific needs were most vulnerable and deserved support. As to the mandate for inclusion of the concept, the view was expressed that it was covered in the existing mandates and did not represent an extension of the mandate of the Office, which was founded on a human rights-based approach. Reference was made to the adoption of Human Rights Council resolution 27/32 on human rights, sexual orientation and gender identity, and emphasis was placed on the need for decriminalization of lesbian, gay, bisexual, transgender and intersex refugees and persons of concern.

380. Under the list of mandates, it was noted that General Assembly resolution 70/1, entitled “Transforming our world: the 2030 Agenda for Sustainable Development”, was not included. Clarification was sought as to the reason for that omission, particularly in the light of paragraphs 23 and 25 of the resolution, which contained references to refugees.

#### **Conclusions and recommendations**

381. **The Committee recommended that the General Assembly approve the programme narrative of programme 21, International protection, durable solutions and assistance to refugees, of the proposed strategic framework for the period 2018-2019, subject to the following modifications:**

##### **Overall orientation**

###### ***Paragraph 21.6***

**Replace subparagraph (g) with the following:**

**(g) Ensuring the security of refugee camps, settlements and areas of return, as well as their civilian and humanitarian character, and exploring further concrete ways of enhancing the safety and security of UNHCR staff and other humanitarian workers working with refugees and returnees. In this regard, due consideration should be given to the obligation of United Nations officials to observe fully both the laws and regulations of Member States and their duties and responsibilities to the Organization;**

###### ***Paragraph 21.7***

**In the third sentence, insert “General” before “Assembly”.**

###### ***Paragraph 21.8***

**In the third and fourth sentences, insert “General” before “Assembly”.**

##### ***Objective of the Organization***

**Delete “, as applicable,”.**

*Expected accomplishments of the Secretariat*

In expected accomplishment (g), after “Strengthened”, insert “partnership and”.

*Indicators of achievement*

In indicator of achievement (c) (i), insert “UNHCR” before “operations”.

Add a new indicator of achievement (e) (iii), reading:

(iii) Increased percentage of UNHCR operations implementing alternatives to camps

In indicator of achievement f (ii), replace “persons of concern” with “refugees”.

Replace indicator of achievement (f) (iii) with the following:

(iii) Increased percentage of UNHCR operations supporting national authorities with the local integration of refugees

**Strategy**

*Paragraph 21.10*

Replace the last sentence with the following: “UNHCR will work with Governments to raise awareness that gender-related forms of persecution may be grounds for refugee status. It will also work with Governments to raise awareness of the fact that gender-based violence against refugees and persons of concern requires a concerted protection response.”

*Paragraph 21.13*

In the first sentence, after “will undertake”, insert “, within its mandate,”.

**Legislative mandates**

*General Assembly resolutions*

Add “70/1 Transforming our world: the 2030 Agenda for Sustainable Development”.

Add “70/165 Protection of and assistance to internally displaced persons”.

**Programme 22  
Palestine refugees**

382. At its 19th meeting, on 10 June 2016, the Committee considered programme 22, Palestine refugees, of the proposed strategic framework for the period 2018-2019 (A/71/6 (Prog. 22)). The Committee also had before it a note by the Secretariat on

the proposed strategic framework, contained in conference room paper [E/AC.51/2016/CRP.1/Rev.1](#).

383. The representatives of the Secretary-General introduced the programme and responded to queries raised during the Committee's consideration of the programme.

### **Discussion**

384. Delegations expressed appreciation for the important work of the United Nations Relief and Works Agency for Palestine Refugees in the Near East (UNRWA) in alleviating the plight of the Palestine refugees, in particular women and children, and for the Agency's staff who carried out their work under difficult financial, political and economic conditions.

385. Questions were raised concerning the report of the Board of Auditors on the financial report and audited financial statements of UNRWA for the year ended 31 December 2014 ([A/70/5/Add.4](#) and Corr.1) and three of the issues raised therein: the lack of adequate education facilities for children with special needs, the inadequacy of health facilities for the general population and expired stocks of medicines. Information was sought on the strategy in place to rectify the issues cited by the Board, how the strategic framework addressed the identified weaknesses and what the Agency was specifically doing to improve its management of supplies.

386. Clarification was sought on whether the financial situation of UNRWA, including the chronic instability of financial resources, had had an impact on the goals set in the programme.

387. Note was taken of the change in the names of the various subprogrammes compared with the previous period and clarification was sought as to the underlying reasons therefor.

388. Under subprogramme 1, Palestine refugee rights under international law are protected and promoted, information was sought on the indicators of achievement, in particular on the experience of the Agency in the previous biennium. Furthermore, the view was expressed that the indicators were rather specific in the light of the broad scope of the subprogramme, and questions were raised as to whether there was a discrepancy between the two. Clarifications were sought on the use of the term "at-risk groups" in paragraph 22.9 (b) and what could be done to overcome the challenges facing such groups.

389. With regard to subprogramme 2, Palestine refugee health is protected and disease burden is reduced, delegations emphasized the importance of mental health care, in particular of children who were exposed to recurring situations of violence. Information was sought on how the Agency was addressing that particular need, especially in the aftermath of the situation in Gaza in 2014. Clarification was requested on the meaning of the term "behavioural change" in paragraph 22.10 (c).

390. With regard to indicators of achievement (a) (i) and (iii) under subprogramme 2, views were expressed that they could reflect either positive or negative developments, depending on the circumstances. For example, an increase in the number of patients per doctor could be due to a shortage of doctors and medicine.

391. In relation to subprogramme 3, School-age children complete quality, equitable and inclusive basic education, information was sought on how UNRWA

was addressing the education needs of children in the Syrian Arab Republic or those who had had to flee that country. As to the strategy, clarification was requested as to why paragraph 22.11 (b) had been restricted to Lebanon.

### **Conclusions and recommendations**

**392. The Committee recommended that the General Assembly approve the programme narrative of programme 22, Palestine refugees, of the proposed strategic framework for the period 2018-2019, subject to the following modifications:**

#### **Subprogramme 3**

#### **School-age children complete quality, equitable and inclusive basic education**

#### **Strategy**

#### ***Paragraph 22.11***

**In subparagraph (b), delete “in Lebanon”.**

### **Programme 23 Humanitarian assistance**

393. At its 9th meeting, on 3 June 2016, the Committee for Programme and Coordination considered programme 23, Humanitarian assistance, of the proposed strategic framework for the period 2018-2019 (A/71/6 (Prog. 23)). The Committee also had before it a note by the Secretariat on the review of the biennial programme plan, by sectoral, functional and regional bodies (E/AC.51/2016/CRP.1/Rev.1).

394. The representative of the Secretary-General introduced the programme and responded to queries raised during the Committee's consideration of the programme.

### **Discussion**

395. Views were expressed in support and appreciation of the programme and the profoundly important and invaluable work carried out by the Office for the Coordination of Humanitarian Affairs and its partners, in the face of challenging circumstances. It was underscored that it was necessary, however, to continue to build on the success achieved and to focus more on the population requiring humanitarian assistance. It was emphasized that timeliness in humanitarian response was of critical importance.

396. Information was sought on how the office-wide functional review, expected to be published in the third quarter of 2016, was going to impact the strategic framework of the programme.

397. Reference was made to the report of the Office of Internal Oversight Services on the triennial review of the implementation of recommendations on the programme evaluation of the Office (E/AC.51/2016/3), which had been discussed earlier. The Office was commended for its implementation of the recommendations.

398. Several delegations stressed that the strategic framework and all activities carried out by the Office must be in accordance with the framework of legislative mandates, in particular General Assembly resolution 46/182, and the agreed nomenclature. In that regard, it was pointed out that the use of the nomenclature “natural disasters” was too restrictive and not in line with agreed language. It appeared to exclude other types of disasters that were not necessarily natural, but attributable to other causes, man-made, technical and others. It was suggested that “crisis management” should be replaced by “humanitarian emergency management”.

399. Concerns were expressed about the methodological aspects of the proposed strategic framework. In particular, it was indicated that the proposed framework needed to follow the principle of results-based management and that indicators of achievement should have focused more on the impact and outcome of the Office’s work. The view was expressed that some of the existing indicators were clear and measurable and did not need to be revised, in particular when comparison of performance from one period to another was necessary. Other indicators, however, needed refinement. In particular, clarification was sought on how the use of “percentage” could be a useful indicator of achievement, given that it did not provide any information on a trend. It was emphasized that any changes to the strategic framework should be based on legislative mandates and should not be detrimental to the substance of the programme.

400. Regarding subprogramme 1, Policy and analysis, it was pointed out that, with regard to expected accomplishment (a), the engagement of other partners was certainly useful but should not be an end in itself. On expected accomplishment (c), clarification was sought on its origin and mandate, and the view was expressed that it needed to be properly linked to legislative mandates. In particular, it was stressed that the Office did not have a mandate related to the “protection of civilians”, the main responsibility of which lied with national Governments and the Security Council.

401. On the strategy of subprogramme 1, in particular the plan to increase the number of humanitarian policy priorities, as discussed in the report of the Secretary-General on strengthening coordination and by Member States in the annual Economic and Social Council and General Assembly humanitarian resolution negotiations, in order to increase the likelihood of such priorities being adopted as resolutions, it was stressed that a report of the Secretary-General did not constitute a mandate but was used only as a basis for discussion.

402. On subprogramme 2, Coordination of humanitarian action and emergency response, clarification was sought on the change made to the title of subprogramme 2 in the Spanish version.

403. Regarding subprogramme 3, Natural disaster risk reduction, it was noted that the subprogramme had been significantly revised and that it needed to be fully based on the Sendai Framework for Disaster Risk Reduction 2015-2030. It was pointed out that some of the proposals would likely have budget implications. It was also pointed out that clarity was needed on indicator of achievement (a) (i), given that it also related to disaster risk reduction strategies that confronted the root causes of social vulnerability, in particular taking into consideration that the question of the root causes of social vulnerability was not included in the Sendai Framework. Caution was expressed at the discussion of root causes, given that it quickly led to discussion of areas beyond the humanitarian mandate.

404. Regarding subprogramme 4, the usefulness of indicator of achievement (b) was questioned with the argument that all countries used some type of “disaster response and preparedness tools”.

#### **Conclusions and recommendations**

405. **The Committee recommended that the General Assembly approve the programme narrative of programme 23, Humanitarian assistance, of the proposed strategic framework for the period 2018-2019, subject to the following modifications:**

##### **Overall orientation**

###### *Paragraph 23.1*

**Replace the existing text with the following:**

**The overall purpose of the programme is to ensure the timely, coherent, coordinated and principled response of the international community to disasters and emergencies and to facilitate the transition from emergency relief to rehabilitation and sustainable development. The legislative authority and mandate for the programme are derived from General Assembly resolution 46/182, in which the Assembly set out the guiding principles of humanitarian response and which reinforced earlier decisions and resolutions adopted by the Assembly and by the Economic and Social Council concerning humanitarian assistance and the leadership role of the Secretary-General in responding to natural disasters and other humanitarian emergencies. This mandate has been confirmed and broadened through the normative developments of resolution 46/182 over the past 20 years.**

###### *Paragraph 23.2*

**At the end of the third sentence, add “, in compliance with the mandates emanating from the Sendai Declaration and the Sendai Framework for Disaster Risk Reduction 2015-2030”.**

##### **Subprogramme 1**

###### **Policy and analysis**

###### *Expected accomplishments of the Secretariat*

**Replace expected accomplishment (a) with the following:**

- (a) Decisions of Inter-Agency Standing Committee members and other partners are informed by humanitarian policy analysis and dialogue**

**Replace expected accomplishment (c) with the following:**

- (c) Improved capacity of United Nations coordinators for the protection of civilians**

*Indicators of achievement*

Replace indicator of achievement (a) (ii) with the following:

- (ii) Increased number of recommendations arising from humanitarian policy and programmatic studies and reports implemented

Replace indicator of achievement (b) with the following:

Increased percentage of inter-agency evaluation recommendations implemented by humanitarian agencies

Replace indicator of achievement (c) with the following:

Number of resident coordinators and humanitarian coordinators trained in the application of guidelines for the protection of civilians

## Strategy

*Paragraph 23.6*

In the second sentence, delete “that Member States discuss in the annual Economic and Social Council and General Assembly humanitarian resolution negotiations, in order to increase the likelihood of such priorities being adopted as resolutions”.

## Subprogramme 2

## Coordination of humanitarian action and emergency response

*Expected accomplishments of the Secretariat*

In expected accomplishment (d), insert “relevant” before “United Nations”.

*Indicators of achievement*

Replace indicator of achievement (c) with the following:

Increased percentage of project proposals under the rapid response window approved by the Emergency Relief Coordinator within three working days of their final submission

Replace indicator of achievement (d) with the following:

Increased percentage of new or escalating emergencies requiring international assistance in which coordination staff is deployed within seven days

## Strategy

*Paragraph 23.9*

In the second sentence, replace “grooming” with “training”.

At the end of the last sentence, delete “, as appropriate”.

**Subprogramme 3  
Natural disaster risk reduction**

*Indicators of achievement*

In indicator of achievement (a) (i), delete “, including those that confront the root causes of social vulnerability”.

In indicator of achievement (c), after “programmes”, insert “and projects”.

**Strategy**

*Paragraph 23.16*

Replace the existing text with the following:

The International Strategy for Disaster Reduction will strive to ensure full implementation of the Sendai Framework for Disaster Risk Reduction 2015-2030, which was adopted at the Third United Nations World Conference on Disaster Risk Reduction, in 2015, and endorsed by the General Assembly in resolution 69/283.

*Paragraph 23.17*

Delete the first sentence.

*Paragraph 23.18*

Replace the first sentence with the following: “The International Strategy for Disaster Reduction will support the implementation, follow-up and review of the Sendai Framework for Disaster Risk Reduction 2015-2030, as prescribed in resolution 69/283.”

**Subprogramme 4  
Emergency support services**

*Indicators of achievement*

Replace indicator of achievement (a) with the following:

- (i) International assistance is provided to the affected country within 48 hours of its request for international assistance
- (ii) Percentage of new or escalating emergencies in which coordination staff is deployed within seven days

Replace indicator of achievement (b) with the following:

Total number of interoperable international humanitarian response tools and services adapted



**Subprogramme 5**  
**Humanitarian emergency information and advocacy**

*Objective of the Organization*

**Replace the existing text with the following:**

**To ensure effective advocacy of humanitarian principles and knowledge-sharing, serving populations affected by disasters and emergencies**

**Strategy**

*Paragraph 23.25*

**At the end of the first sentence, add “and emergencies”.**

**Programme 24**  
**Public information**

406. At its 20th and 21st meetings, on 13 June 2016, the Committee considered programme 24, Public information, of the proposed strategic framework for the period 2018-2019 ([A/71/6 \(Prog. 24\)](#)). The Committee also had before it a note by the Secretariat on the proposed strategic framework, contained in conference room paper [E/AC.51/2016/CRP.1/Rev.1](#).

407. The representative of the Secretary-General introduced the programme and responded to queries raised during the Committee’s consideration of the programme.

**Discussion**

408. Views were expressed in support of the programme and the important work carried out by the Department of Public Information. It was emphasized that the dissemination of information on the work of the United Nations reinforced the support for and the importance of the work of the Organization. Particular appreciation was expressed for the regional and national presences of the Department and the important work of the United Nations information centres.

409. The special role and function of the Department was highlighted in that it cooperated with and worked for the benefit of not only Member States but also the entire Secretariat. In that regard, it was suggested that the collaboration between the Department in New York and offices away from Headquarters, in particular regional commissions, should be strengthened.

410. As to the methodology of the framework, it was pointed out that the expected accomplishments and indicators of achievement must reflect the performance of the programme, not those of other actors, in particular Member States. In addition, it was indicated that in the absence of performance measures in the strategic framework, it was unclear how to undertake a proper assessment of accomplishments, which rendered the task difficult.

411. Under subprogramme 1, Strategic communications services, information was sought on the criteria used to identify the “target audiences” referred to in indicator of achievement (c) (i).

412. Emphasis was placed on the fundamental role of civil society and appreciation was expressed for the work done by the Department in that regard, including most recently in the context of the Annual Conference of the Department of Public Information for Non-Governmental Organizations, held in the Republic of Korea in June 2016. The Department was encouraged to find creative and innovative solutions regarding its work with the private sector. Clarification was sought on the meaning of “non-governmental organizations formally associated with the Department of Public Information” in indicator of achievement (a) (i) of subprogramme 3, Outreach and knowledge services.

413. The importance of multilingualism was highlighted by many delegations, including the need to disseminate information about the United Nations in all six official languages and beyond. It was stressed that the concept must be clearly recognized throughout the entire programme. While recognizing and appreciating progress made in the area, delegations emphasized the need to continue to improve the production and dissemination of information in all United Nations official languages.

414. In that connection, serious concern was expressed at the deletion of references to multilingualism in some parts of the strategic framework, in particular as they had only been incorporated by the Committee into the framework at the previous session. Some delegations expressed disagreement with the explanation provided by the Secretariat, namely the lack of resources owing to the decision of the General Assembly on the resources of the Department for the biennium 2016-2017, and it was emphasized that Member States expected resolutions, in particular the resolution on multilingualism, to be implemented in full. It was stressed that it was not the prerogative of the Secretariat to change mandates by the Assembly and assurances were sought that the Secretariat would undertake measures and find innovative approaches to implement the mandate provided. It was also stressed that the decision on resources for the biennium 2016-2017 should not be used as justification for the removal of references to multilingualism and the six official languages from the proposed strategic framework for 2018-2019, as there was still time to seek further resources and consult with Member States on the ways to implement the mandate. It was also recalled that a coordinator for multilingualism in the Secretariat had recently been appointed and the suggestion was made that the Department should consult with the coordinator on ways to implement the mandate.

415. It was noted that the proposed strategic framework for the period 2018-2019 placed heavy emphasis on new media resources, such as social media or web resources. While recognizing their importance, caution was expressed against overlooking traditional media, in particular in the light of the fact that a wide segment of the public still depended on traditional media for information. In that regard, concern was expressed at the deletion of certain indicators of achievement from the proposed strategic framework.

416. Information was sought on the activities of the Department with regard to the observance of international days and appreciation was expressed for the priority given to them by the Department as well as the wide range of activities undertaken. Appreciation was also expressed for the Department’s role in relation to the twenty-first session of the Conference of the Parties to the United Nations Framework Convention on Climate Change, held in Paris in 2015, in particular the signing ceremony, and it was stressed that the follow-up to the Conference must be accessible.

417. Information was sought as to how General Assembly resolutions 70/93 A and B on questions relating to information were reflected in the framework, notably the provisions of resolution 70/93 B, paragraph 16, on the critical need to address violations of the relevant international rules and regulations that govern the area of broadcasting, including television, radio and satellite broadcasting, in the most appropriate manner.

### **Conclusions and recommendations**

418. **The Committee recommended that the General Assembly approve the programme narrative of programme 24, Public information, of the proposed strategic framework for the period 2018-2019, subject to the following modifications:**

#### **Overall orientation**

##### *Paragraph 24.4*

**Delete the last sentence.**

##### *Paragraph 24.5*

**In the first sentence, after “in its work”, insert “with an overall emphasis on multilingualism from the planning stage”.**

**Insert new paragraph 24.6, reading:**

**The Department emphasizes the importance of the equality of the six official languages of the United Nations, with a view to ensuring their full and equitable treatment in the activities of the Department.**

**Re-number subsequent paragraphs accordingly.**

#### **Subprogramme 1**

##### **Strategic communications services**

##### *Objective of the Organization*

**After “work”, insert “, principles”.**

##### *Indicators of achievement*

**Replace indicator of achievement (a) with the following:**

**Increased percentage of articles that contain United Nations messages on priorities decided upon by Member States**

**In indicator of achievement (b), after “social”, insert “and traditional”.**

**At the end of indicator of achievement (c) (ii), add “overall and per official language”.**

**Subprogramme 2  
News services**

***Objective of the Organization***

After “work”, insert “, principles”.

***Expected accomplishments of the Secretariat***

Replace expected accomplishment (a) with the following:

- (a) **Increased utilization by media organizations and other users of news, information and related multimedia products about the United Nations that are produced in all six official languages**

Replace expected accomplishment (b) with the following:

- (b) **Timely access by news organizations and other users to daily meeting-coverage press releases, television packages, photos and other information products in all six official languages**

***Indicators of achievement***

Replace indicator of achievement (a) (i) with the following:

- (i) **Increased number of users of Internet-based United Nations products, overall and per official language**

Add a new indicator of achievement (a) (iv), reading:

- (iv) **Increased partnerships with radio and television broadcasters and rebroadcasters, by language (official and non-official) and by region**

Replace indicator of achievement (b) with the following:

**Maintenance of the current percentage of news products meeting deadlines to ensure their relevance to end users in all six official languages**

**Strategy**

***Paragraph 24.11***

In the second sentence, replace “if necessary” with “as necessary”.

***Paragraph 24.13***

Replace the second sentence with the following: “To ensure quality and quantity and to strengthen multilingualism, the Department will continue to explore the consolidation of workflow operations according to language, with a view to covering all six official languages on an equitable basis, skills and outputs, enabling it to better adapt to the evolving media landscape.”

**Subprogramme 3  
Outreach and knowledge services**

***Objective of the Organization***

After “work”, insert “, principles”.

***Expected accomplishments of the Secretariat***

In expected accomplishment (a), after “United Nations”, insert “multilingual information”.

***Indicators of achievement***

Replace indicator of achievement (a) (i) with the following:

- (i) **Increased number of non-governmental organizations from developing countries and countries with economies in transition receiving information from the Department**

In indicator of achievement (a) (iii), after “activities”, insert “in all six official languages”.

At the end of indicator of achievement (b) (ii), add “overall and per official language”.

**Strategy**

***Paragraph 24.16***

In the first sentence, after “to develop new”, insert “multilingual”.

**Programme 25  
Management and support services**

419. At its 8th meeting, on 3 June 2016, the Committee considered programme 25, Management and support services, of the proposed strategic framework for the period 2018-2019 (A/71/6 (Prog. 25)/Rev.1). The Committee also had before it a note by the Secretariat on the proposed strategic framework, contained in conference room paper E/AC.51/2016/CRP.1/Rev.1.

420. The Under-Secretary-General for Management introduced the programme and, together with other management officials, responded to queries raised during its consideration by the Committee.

**Discussion**

421. Delegations noted that the original report had been replaced at short notice by a revised version thereof. General support for the overall objectives of the programme was expressed, and the important role it played in providing critical support and services in the delivery of the programme of work of the Organization was acknowledged. Appreciation for the effective and efficient financial, human resources, support, and information and communications technology services provided by the Secretariat and offices away from Headquarters was emphasized.

The adaptation of the indicators of achievement to bring them into line with the results-based-budgeting format was welcomed.

422. Delegations noted that several transformative and interlinked initiatives were under way, and sought further information on the key risks associated with their delivery, on how continuity would be ensured in the light of the upcoming change in leadership of the Organization and on how delivery would be effectively monitored to ensure the desired impact.

423. The view was expressed that no new initiatives should be implemented by the Secretariat without prior approval by Member States, owing in part to the difficulties faced by the Secretariat in implementing multiple initiatives simultaneously. In this regard, the challenges and lack of tangible benefits of existing initiatives were highlighted, for example, the difficulties linked with the implementation of Umoja, the global field support strategy and the global service delivery model. The need for the Department of Management to show improvements in terms of efficiencies and effectiveness was underlined. Additionally, the need for departments and offices to ensure that there would be no duplication or overlapping of efforts was emphasized, as well as the need for initiatives to be accompanied by benefits realization.

424. The continued focus on resources and risk management and on improving accountability and effectiveness was welcomed, although note was taken that a more rigorous approach to both could still be adopted. Intentions to modernize human resources management policies, in particular with respect to workforce planning and performance management, were welcomed.

425. Concerns were expressed with respect to ensuring consistency in the policies and continuity into the next biennium during the transition in leadership, and how that would be implemented by the new Secretary-General.

426. Clarifications were sought on the status of the implementation of the new compensation package as recommended by the International Civil Service Commission and approved by the General Assembly, including changes to Umoja and human resources policies, in view of the resistance demonstrated by certain entities in the Secretariat.

427. Concerns were expressed regarding the structural changes in the strategic frameworks, such as the removal of components from subprogramme 2, Programme planning, budget and accounts, and the variable results achieved as a result, and clarification was sought regarding the background of the proposed changes.

428. With regard to subprogramme 1, Management services, administration of justice and services to the Fifth Committee of the General Assembly and to the Committee for Programme and Coordination, in particular component 1, Management services, clarification was sought regarding the mandate of the activities to strengthen and expand services to Member States, as outlined in paragraph 25.17 of the strategy. Further, it was recalled that the Award Review Board (*ibid.*, para. 25.18) had been established on an experimental basis by the General Assembly in its resolution 62/269, and in that regard clarification was sought as to why the word “experimental” had been removed from the language in the proposed strategic framework. Concerns were expressed regarding the difficulties experienced in terms of the deployment of the enterprise resource planning project (Umoja), notably Umoja Extension 2. Views were expressed to the

effect that the strategic framework under component 2, Enterprise resource planning project, could have indicators of achievement of better quality. In addition, the absence of a reference under component 3, Management evaluation component of the administration of justice, to the review by an independent panel of the United Nations internal system of justice, which would be presented to the Assembly at the main part of its seventy-first session, was noted. Ensuring a fit-for-purpose system of justice was considered to be an objective shared by Member States, the Secretary-General and staff. Under component 4, Services to the Fifth Committee of the General Assembly and to the Committee for Programme and Coordination, some delegations expressed concern regarding the overlap of the work of both Committees and the impact of this overlap on the services provided by the Secretariat, and sought clarification. A delegation noted that the issues raised were not within the purview of the Secretariat but in the hands of Member States, which could deliberate and find solutions, including through the appropriate forum of the Committee on Conferences.

429. With regard to subprogramme 2, Programme planning, budget and accounts, clarification was sought on indicator of achievement (a) (i) of component 1, Programme planning and budgeting, with regard to how this indicator would be measured. Additional clarifications were also sought on expected accomplishment (b), "Increased utilization of resources by departments", of component 3, Accounting, contributions and financial reporting.

430. With regard to subprogramme 3, Human resources management, concerns were expressed regarding the issues of equitable geographical distribution, underrepresentation and gender balance at all levels in the Secretariat, with an emphasis on the senior levels. Concerns were also expressed regarding the inverted pyramid structure of the Secretariat, which functioned to the detriment of qualified junior and technical staff, and efforts to reverse this trend were encouraged. Further outreach for underrepresented and unrepresented countries in the recruitment process for the young professionals programme, including placement and retention, was encouraged. In that regard, delegations underlined the importance of establishing clear indicators of achievement so as to draw conclusions on the performance of the Secretariat in that regard. Concerns were also expressed regarding the measure of the time period between vacancy announcement and selection, and it was suggested that the time from vacancy announcement to deployment be used instead. Under component 1, Policy, delegations observed that the Organization had failed to reduce the number of appeals and disciplinary cases and such a reduction was proposed as an indicator of achievement.

431. With regard to subprogramme 4, Support services, the inclusion in the strategy of a reference to "flexible workplace strategies" was questioned, since the project had been suspended after it had not been approved by the General Assembly at the main part of its seventieth session. In that regard, some delegations recalled that other initiatives, such as the capital master plan (*ibid.*, para. 25.12), had been very costly for the Organization, and expressed reservations with respect to undertaking new, large and costly construction projects at Headquarters or other duty stations, such as Geneva and Arusha, so soon after previous projects had been finalized, underlining that the importance of these projects turned them into strategies in themselves. Some delegations expressed the view that staff had not been sufficiently consulted prior to the implementation of the strategy. Other delegations expressed the view that extensive consultations had taken place. Some delegations welcomed

the continued attempts to consolidate staff in New York into as few buildings as possible, thereby creating efficiencies while also helping to increase cooperation and productivity through the continued implementation of a flexible workplace solution. The same approach was encouraged in Geneva, as reflected in the resolutions of the Assembly. The Office of Central Support Services was encouraged to continue to provide oversight on capital projects at overseas duty stations. Furthermore, the question was raised as to whether there were clear guidelines for the use of meeting rooms by Member States and the basis for charging Member States for such use. Clarification was sought with regard to the mandate to promote “environmental sustainability” contained in paragraph 25.64 (c).

432. With respect to component 2, Procurement services, of subprogramme 4, the importance of transparency, effectiveness and competition in procurement was stressed, including ensuring access for vendors of different geographical and linguistic backgrounds, with an emphasis on non-Anglophone countries and the global South. References to the budgeting process and procurement were welcomed, and the full implementation of related General Assembly resolutions, such as resolution 69/273 on procurement and resolutions on recosting, was encouraged. The view was expressed that the basic principles for the registration of new suppliers and the awarding of procurement contracts should be in line with the Financial Regulations and Rules of the United Nations, and that no changes to the working methods in that regard should be made without Member State approval.

433. With regard to subprogramme 5, Information and communications technology strategic management and coordination, clarification was sought regarding the strategy reflected in paragraph 25.52 (e), relating to the transition of information and communications technology contracts to global enterprise agreements to support the global Secretariat. Concerns were raised regarding the support being provided to Member States under component 2, Alignment of technology with the work of the United Nations Secretariat, in particular modernized information technology infrastructure, equipment and improved accessibility to printing services.

434. With regard to subprogramme 6, Information and communications technology operations, clarifications were sought regarding where the data centres mentioned in the expected accomplishments and indicators of achievement for component 1, Enterprise hosting, would be located, including the criteria that would be used to determine their location, and details on how the transfer would be made. Questions were raised regarding component 4, Mainstreaming Umoja, as to whether the Secretariat intended to create a separate unit or mechanism to continually evaluate and improve Umoja’s ability to evolve and whether the structure would be created within the framework of a specific mandate. In that regard, the upcoming biennium was considered critical, as Umoja stabilized and became part of the Organization’s business-as-usual approach and as both the United Nations and Member States expected benefits from its implementation. Delegations noted that the indicators of achievement did not objectively define the scope of a “successful” implementation of Umoja and should be further refined.

435. With regard to subprogramme 4, Support services, of part B, United Nations Office at Geneva, clarifications were sought as to why the strategic heritage plan had not been reflected in the strategic framework of the subprogramme.



### Conclusions and recommendations

436. The Committee noted from the overall orientation of programme 25 the intention of the Secretary-General to implement key management reform measures, recalled General Assembly resolutions 69/272 and 70/255 on the accountability system in the Secretariat and noted with appreciation the efforts of the Department of Management to strengthen institutional and senior managerial accountability in order to ensure a more effective and results-oriented Organization.

437. The Committee recommended that the General Assembly approve the programme narrative of programme 25, Management and support services, of the proposed strategic framework for the period 2018-2019, subject to the following modifications:

#### Overall orientation

##### *Paragraph 25.7*

Replace the second sentence with the following: “The Department will ensure that the project adequately responds to the needs of the Organization and facilitates the execution of its mandates. The Department will ensure the completion and stabilization of Umoja Extension 2, the adoption of the Umoja solution, mainstreaming and enhancing support management and addressing emerging needs that are critical to sustaining operations.”

##### *Paragraph 25.12*

Replace the existing text with the following:

The Department of Management, through the Office for Central Support Services, will fully operate the renovated Headquarters complex following the capital master plan, including comprehensive servicing of the technological and design upgrades so that the complex is utilized and maintained in the most efficient and effective manner. In accordance with the guidance received from the General Assembly, the Department will adopt a global perspective in the strategic capital review initiative, which comprises a long-term capital programme and prioritization strategy for the global premises of the United Nations. The Department will also promote the continued efficient and effective functioning of the Secretariat with regard to office and conference facilities, property management, travel and transportation services, archives and records management, mail and pouch operations and other commercial activities. In particular, the Department will continue to implement a global perspective in the planning and prioritization of capital and facilities expenditure as well as in strategies for managing office space at Headquarters. The Department will also continue to facilitate the implementation of the organizational resilience management system/emergency management framework across the United Nations system.

*Paragraph 25.14*

In the first sentence, after “69/262”, insert “, 70/255”.

*Paragraph 25.16*

Replace the last sentence with the following: “By partnering with other organizations of the system, it will strengthen existing common and joint services while ensuring more efficient and cost-effective existing arrangements.”

**A. Headquarters**

**Subprogramme 1**

**Management services, administration of justice and services to the Fifth Committee of the General Assembly and to the Committee for Programme and Coordination**

**Component 2**

**Enterprise resource planning project**

*Indicators of achievement*

In indicator of achievement (a) (ii), replace “built and tested” with “built, tested and stabilized”.

**Subprogramme 2**

**Programme planning, budget and accounts**

**Component 1**

**Programme planning and budgeting**

*Objective of the Organization*

Replace the existing text with the following:

To ensure the effective and efficient formulation of the biennial programme plan, in order to secure its approval and the resources required for the financing of the mandated programmes and activities of the Secretariat and to ensure the efficient and effective administration and management of those resources as well as extrabudgetary resources

*Expected accomplishments of the Secretariat*

Replace expected accomplishment (a) with the following:

- (a) Increased contribution to the decision-making process by Member States on issues relating to the biennial programme plan, the programme budget and the budgets of the international criminal tribunals and the International Residual Mechanism for Criminal Tribunals

*Indicators of achievement*

Replace indicator of achievement (a) (i) with the following:

- (i) Increased percentage of reports submitted by the documentation deadlines in order to allow for simultaneous publication in all official languages

**Component 2****Financial services relating to peacekeeping operations***Expected accomplishments of the Secretariat*

Replace expected accomplishment (a) with the following:

- (a) Contribute to fully informed decision-making process by Member States on issues relating to peacekeeping

*Indicators of achievement*

Replace indicator of achievement (a) with the following:

Increased percentage of budget and budget performance reports submitted by the documentation deadlines in order to allow for simultaneous publication in all official languages

**Component 3****Accounting, contributions and financial reporting***Objective of the Organization*

Replace the existing text with the following:

To further improve the quality of financial statements and client satisfaction with services provided, to secure financing for the expenses of the Organization pursuant to Article 17 of the Charter of the United Nations and to improve the application of related decisions

**Subprogramme 3****Human resources management****Component 1****Policy***Expected accomplishments of the Secretariat*

Replace expected accomplishment (a) with the following:

- (a) To enable staff to successfully deliver the mandates of the Organization through improved and modernized human resources policies, programmes and services, including across the United Nations common system

*Indicators of achievement*

Add a new indicator of achievement (a) (iv), reading:

- (iv) Increase in the number of administrative issuances that harmonize policies and practices across the common system and take into consideration the performance measures of Umoja processes

**Component 2**

**Strategic planning and staffing**

*Expected accomplishments of the Secretariat*

Replace expected accomplishment (a) with the following:

- (a) Improved recruitment, placement and promotion of the best qualified and competent staff, as well as facilitation of greater geographical representation and gender balance of staff

*Indicators of achievement*

In indicator of achievement (a) (iv), after “women staff”, insert “in the regular budget posts”.

Insert a new indicator of achievement (a) (viii), reading:

- (viii) Increased percentage of selected candidates with languages skills, as appropriate

*Paragraph 25.31*

Replace “manage the implementation of the staff selection and managed mobility system with a view to promoting a high-quality, capable and flexible workforce with the highest levels of competence and integrity to serve the evolving mandates of the Organization” with “strengthen the new human resources management performance and accountability framework (human resources scorecard)”.

**Component 3**

**Learning, development and human resources services**

*Objective of the Organization*

Replace the existing text with the following:

To promote organizational culture change in the Secretariat in order to address new requirements and needs

*Indicators of achievement*

Replace indicator of achievement (a) (i) with the following:

- (i) Increased percentage of staff members who are satisfied with the quality and relevance of learning and career support tools and programmes, including language-learning opportunities

Add a new indicator of achievement (b) (ii), reading:

(ii) Increase in the number of language learners who reach proficiency in an official language of the United Nations other than their principal working language

Renumber subsequent indicators of achievement accordingly.

**Component 4  
Medical services**

*Objective of the Organization*

Replace the existing text with the following:

Reduction of health care-related risks to the United Nations and its staff

*Expected accomplishments of the Secretariat*

Replace expected accomplishment (b) with the following:

(b) Improved quality of United Nations health-care services

**Subprogramme 4  
Support services**

**Component 2  
Procurement services**

*Objective of the Organization*

Replace the existing text with the following:

To ensure efficient, cost-effective, transparent, timely and high-quality procurement

**B. United Nations Office at Geneva**

**Subprogramme 3  
Human resources management (Geneva)**

*Indicators of achievement*

Add new indicators of achievement (a) (ii) and (iii), reading:

(ii) Increased percentage of candidates selected from unrepresented and underrepresented Member States against posts subject to the system of geographical ranges

(iii) Increased percentage of female staff in the Professional and higher categories

Renumber indicator of achievement (a) as (a) (i).

Insert new indicator of achievement (b) (ii), reading:

(ii) Increase in the number of language learners who reach proficiency in an official language of the United Nations other than their principal working language

Renumber the subsequent indicator of achievement accordingly.

**Subprogramme 4  
Support services (Geneva)**

**1. Objective of the Organization**

*Expected accomplishments of the Secretariat*

At the end of expected accomplishment (a), add “in parallel with the implementation phases of the strategic heritage plan”.

*Indicators of achievement*

Add a new indicator of achievement (a) (ii), reading:

(ii) Full completion of the relevant implementation phases of the strategic heritage plan

Renumber indicator of achievement (a) as (a) (i).

**C. United Nations Office at Vienna**

**Subprogramme 3  
Human resources management (Vienna)**

*Indicators of achievement*

Insert new indicator of achievement (b) (ii), reading:

(ii) Increase in the number of language learners who reach proficiency in an official language of the United Nations other than their principal working language

Renumber the subsequent indicator of achievement accordingly.

**D. United Nations Office at Nairobi**

**Subprogramme 3  
Human resources management (Nairobi)**

*Indicators of achievement*

Insert new indicator of achievement (b) (ii), reading:

(ii) Increase in the number of language learners who reach proficiency in an official language of the United Nations other than their principal working language

Renumber the subsequent indicator of achievement accordingly.

**Legislative mandates**

**Overall**

*General Assembly resolutions*

Add “70/255 Progress towards an accountability system in the United Nations Secretariat”.

## Programme 26

### Internal oversight

438. At its 17th meeting, on 9 June 2016, the Committee considered programme 26, Internal oversight, of the proposed strategic framework for the period 2018-2019 (A/71/6 (Prog. 26)). The Committee also had before it a note by the Secretariat on the proposed strategic framework, contained in conference room paper E/AC.51/2016/CRP.1/Rev.1.

439. The Under-Secretary-General for Internal Oversight Services introduced the programme and, together with other representatives of the Office of Internal Oversight Services (OIOS), responded to queries raised during the Committee's consideration of the programme.

### Discussion

440. Appreciation was expressed for the functions that the programme carried out and the role that OIOS played in increasing the efficiency and effectiveness of the Organization, as well as its transparency, accountability and results-driven basis. Particular emphasis was placed on the operational independence of OIOS and information was sought on possible improvements in its funding mechanisms and how its budget dependence on other bodies might be reduced. The need for OIOS to develop a strategic long-term objective in line with strategic risks was also noted.

441. In relation to the report of the Independent Audit Advisory Committee on its activities from 1 August 2014 to 31 July 2015 (A/70/284), questions were raised as to whether the recommendations, specifically those made in paragraph 10 of the report, had been taken into consideration during the preparation of the programme and what specific measures OIOS was taking to implement them. Also based on information provided in that report, in particular figures III and IV, which showed that most of the unsatisfactory audit report ratings were associated with field operation reports, information was sought on how OIOS intended to resolve that discrepancy. In that connection, it was emphasized that an increased focus must be placed on the implementation of recommendations in the field.

442. With regard to subprogramme 1, Internal audit, clarification was sought on the nature and scope of the "resolutions" referenced in indicator of achievement (a) (i) and on indicators of achievement (b) (i) and (ii), relating to programme managers accepting and implementing audit recommendations, respectively, and the difference between the indicators of achievement and the reason for separating them. It was also asked why the reference to the International Public Sector Accounting Standards had been removed from the strategy.

443. In the context of subprogramme 1, information was sought on the capacity of programme managers to implement recommendations and on the overall shortcomings of management. In that regard, the view was expressed that management capacity should be given more attention, including, for example, by analysing the implementation of major initiatives, field support or capital investments. After all, a delegation stated, the overall goal of OIOS was to help to improve the work of the Secretariat.

444. With regard to subprogramme 2, Inspection and evaluation, information was sought on the reasons for the deletion of the reference to "the relevance of

administrative procedures and to assess whether the activities correspond to the mandates” from the objective of the Organization. Similarly, an enquiry was made regarding the complete replacement of indicator of achievement (ii). It was stressed that, pursuant to regulation 7.2 of the Regulations and Rules Governing Programme Planning, the Programme Aspects of the Budget, the Monitoring of Implementation and the Methods of Evaluation ([ST/SGB/2016/6](#)), all activities programmed had to be evaluated over a fixed time period. As to the proposed new indicator of achievement (ii), concern was expressed at the limitations in measuring expressions of satisfaction by programme managers with reports of the Inspection and Evaluation Division and it was said that the indicator should in fact measure appropriate action taken by programme managers in response to inspections and evaluations.

445. As to the strategy of subprogramme 2, information was sought on the provenance of the notion of “cyclical coverage” of evaluations and inspections. It was recalled that the Committee, at its previous session, had been unable to agree on the concept.

446. With regard to subprogramme 3, Investigations, questions were raised regarding the backlog of investigations, in particular in the area of investigations in peacekeeping operations into allegations of sexual exploitation and abuse committed by the United Nations or other entities operating under a Security Council mandate. It was suggested that specific indicators of achievement should be considered to evaluate OIOS activities in that regard.

447. Clarification was sought regarding coordination with other oversight bodies, in particular the Joint Inspection Unit, the Board of Auditors and the Independent Audit Advisory Committee, and how such cooperation was helping to enhance the functions of OIOS.

448. Regarding the legislative mandates, clarification was sought as to why the resolutions on progress towards an accountability system in the Secretariat had not been included.

#### **Conclusions and recommendations**

**449. The Committee recommended that the General Assembly approve the programme narrative of programme 26, Internal oversight, of the proposed strategic framework for the period 2018-2019.**

#### **Programme 27 Jointly financed activities**

450. At its 18th and 20th meetings, on 10 and 13 June 2016, the Committee considered programme 27, Jointly financed activities, of the proposed strategic framework for the period 2018-2019 ([A/71/6 \(Prog. 27\)](#) and Corr.1). The Committee also had before it a note by the Secretariat on the proposed strategic framework, contained in conference room paper [E/AC.51/2016/CRP.1/Rev.1](#).

451. The representatives of the Secretary-General introduced the programme and responded to queries raised during the Committee’s consideration of the programme.



## Discussion

452. Support was expressed for the overall orientation of the programme and its constituent components. The importance of the programme's role in coordinating the activities of the organizations of the United Nations system in accordance with their respective mandates was emphasized.

453. Regarding component A, International Civil Service Commission, delegations expressed support for the role of the Commission in the strengthening of the United Nations system, especially in the area of human resources. Delegations noted the importance of organizational reform and the completion of the first phase of the comprehensive review of the United Nations common system compensation package for the Professional and higher categories of staff.

454. Clarification was sought on the modification of indicator of achievement (b) from "high percentage" to "percentage". The view was expressed that, without indicating a trend or the level of the percentage, whether high or low, the significance of the indicator of achievement might be undermined.

455. Regarding component C, United Nations System Chief Executives Board for Coordination, the importance of the coordinating role of the Board was emphasized. In particular, the contribution of the Board to ensuring that the entire United Nations system worked coherently, especially in the area of inter-agency cooperation and coordination in the light of the existing transformative agenda, was highlighted.

456. A delegation called for the indicators of achievement for expected accomplishment (d), in relation to sustaining compliance with the International Public Sector Accounting Standards (IPSAS), to be reformulated. Clarification was sought regarding the difference between and the effectiveness of the two indicators of achievement, taking into account that IPSAS had been implemented for some time. Clarification was also sought on the nature of the information intended to be provided on IPSAS.

## Conclusions and recommendations

457. **The Committee recommended that the General Assembly approve the programme narrative of programme 27, Jointly financed activities, of the proposed strategic framework for the period 2018-2019, subject to the following modification:**

### Legislative mandates

#### C. United Nations System Chief Executives Board for Coordination

##### *General Assembly resolutions*

Add "69/313 Addis Ababa Action Agenda of the Third International Conference on Financing for Development (Addis Ababa Action Agenda)".

## **Programme 28**

### **Safety and security**

458. At its 17th meeting, on 9 June 2016, the Committee considered programme 28, Safety and security, of the proposed strategic framework for the period 2018-2019 (A/71/6 (Prog. 28)). The Committee also had before it a note by the Secretariat on the proposed strategic framework, contained in conference room paper E/AC.51/2016/CRP.1/Rev.1.

459. The Under-Secretary-General for Safety and Security introduced the programme and responded to queries raised during the Committee's consideration of the programme.

#### **Discussion**

460. Delegations expressed appreciation for the work undertaken by the Department of Safety and Security for the safe deployment of United Nations staff, especially in peacekeeping missions, where a growing number of incidents affecting civilian staff and peacekeepers presented a major concern in high-risk and multi-risk locations. Delegations welcomed the professionalism and effectiveness demonstrated by the Department, including in coordinating visits of high-level dignitaries to Headquarters and organizing conferences, as well as in the course of security assistance visits.

461. Emphasis was placed on effective cooperation and coordination with host authorities to ensure the safety and security of personnel working in the field, including through the exchange of information with local governments and communities. While recognizing that technology contributed to mitigating some risks, it was stressed that the most effective way to protect the Organization was to maintain effective relationships with local communities and host Governments, given their advanced understanding of the local security situation. In that regard, clarification was sought as to whether specific processes or platforms existed for information exchanges between the Department and Member States, both in the field and at Headquarters, and it was suggested that the availability of such processes or platforms should be incorporated into the framework in the form of an indicator of achievement.

462. Regarding subprogramme 1, Security and safety coordination, clarification was sought on the provision for minimum operating security standards, as reflected in indicator of achievement (a) (i), including on the nature of those standards, the potential of broader-scope planning and how those standards contributed to an adequate security environment.

463. Regarding subprogramme 2, Regional field operation coordination, questions were raised concerning the deployment of support to the United Nations Security Management Team, as reflected in indicator of achievement (b) (iii), including how that indicator would be assessed and what the role of the countries concerned would be.

464. Regarding subprogramme 3, Field support, appreciation was expressed for indicator of achievement (a) (i), measuring the percentage of staff and their families in the high-risk duty stations in the field that received stress-management training. Information was sought on how United Nations staff were prepared for threats in

tough and dangerous conditions and on what was being done to reassure personnel that they were safe. A question was raised as to what the Department intended to do to improve the code of conduct for staff working in the field. Reference was made to the contribution of technological modernization to ensuring the security of personnel, sites, transport and other areas, including by providing clear warnings of impending threats.

465. It was pointed out that, throughout the programme, the words “safety and security” and “security and safety” were used interchangeably, with the view expressed that the text would benefit from a consistent use of the same formulation.

#### **Conclusions and recommendations**

466. **The Committee recommended that the General Assembly approve the programme narrative of programme 28, Safety and security, of the proposed strategic framework for the period 2018-2019.**

### **C. Evaluation**

#### **Report of the Office of Internal Oversight Services on the triennial review of the implementation of recommendations on the programme evaluation of the United Nations Environment Programme**

467. At its 4th meeting, on 1 June 2016, the Committee considered the report of the Office of Internal Oversight Services (OIOS) on the triennial review of the implementation of recommendations on the programme evaluation of the United Nations Environment Programme (UNEP) ([E/AC.51/2016/2](#)).

468. The Assistant Secretary-General for Internal Oversight Services introduced the report and, together with representatives of UNEP, responded to questions raised during its consideration by the Committee.

#### **Discussion**

469. Delegations expressed appreciation for the comprehensive nature of the report, which they termed useful and interesting. General agreement with the results and conclusions was expressed, as was support for the recommendations, which delegations affirmed as reflecting sound management practices.

470. Delegations commended UNEP for its action to implement the recommendations and encouraged it to continue its progress towards their full implementation. In particular, delegations cited the Programme’s progress in institutionalizing its use of results-based budgeting and strengthening its regional presence. In that regard, UNEP was commended for having continued to implement recommendation 3, which was focused on the need for it to strengthen its regional offices, by having issued an operational guidance note since the publication of the OIOS report.

471. Delegations sought further clarification from UNEP on factors preventing it from fully implementing individual recommendations. Some asked why Umoja had been a hindrance to the finalization of the partner feedback mechanism (recommendation 1); why the development of a database to track requests for its capacity-building assistance and a strategic plan for its capacity-building services

had stalled (recommendation 2); what specific measures UNEP had taken to strengthen its regional offices (recommendation 3); and how UNEP could establish clear and transparent criteria for allocating resources to activities in the thematic priority areas and measure the impact of those activities, and why the allocation of resources from the Environment Fund had been challenging (recommendation 4). A delegation stated with concern that staff change and turnover, regarded by UNEP as factors obstructing the implementation of recommendations 1 and 2, could not be rational reasons why UNEP had been unable to implement those recommendations fully, suggesting that the Programme should devise a framework that would not be affected in such a way. Remarks were made and clarification was sought regarding the continued gaps in the allocation of resources from the Environment Fund and measures being taken by management to address the issue. Positive comments were made regarding recommendation 5, relating to putting in place a full complement of seven full-time subprogramme coordinators and its usefulness in avoiding duplication, while at the same time it was noted that work should continue with regard to that recommendation.

472. A delegation noted that, as evidenced in the report, there had been a tendency for UNEP to stretch its mandate, especially after the United Nations Conference on Sustainable Development, going beyond its original mandate and overlapping with other bodies. As examples, the number of resolutions adopted by the United Nations Environment Assembly at its second session and the eventual overlapping of functions between UNEP and the high-level political forum on sustainable development with regard to the 2030 Agenda for Sustainable Development were cited. A comment was also made that the strengthening of UNEP at the United Nations Conference on Sustainable Development should have enhanced its efficiency to achieve its primary mandated tasks.

473. Regarding the regional presence of UNEP, a delegation said that the opening of a regional office in Montevideo, alongside the office in Panama, was highly appreciated. It was pointed out, however, that the new office lacked both the financial and human resources to fulfil its mandate.

#### **Conclusions and recommendations**

**474. The Committee decided to defer consideration of the report of the Office of Internal Oversight Services on the triennial review of the implementation of recommendations on the programme evaluation of the United Nations Environment Programme (E/AC.51/2016/2) to its fifty-seventh session.**

#### **Report of the Office of Internal Oversight Services on the triennial review of the implementation of recommendations on the programme evaluation of the Office for the Coordination of Humanitarian Affairs**

475. At its 5th meeting, on 1 June 2016, the Committee considered the report of the Office of Internal Oversight Services on the triennial review of the implementation of recommendations on the programme evaluation of the Office for the Coordination of Humanitarian Affairs (E/AC.51/2016/3).

476. The Assistant Secretary-General for Internal Oversight Services introduced the report and, together with representatives of the Office for the Coordination of

Humanitarian Affairs, responded to questions raised during its consideration by the Committee.

### **Discussion**

477. Delegations expressed appreciation for and concurred with the detailed analysis and recommendations contained in the report. Delegations commended the Office for the Coordination of Humanitarian Affairs for its determined action to date to diligently implement the five recommendations, in particular recommendation 2, on the establishment of a senior surge deployment mechanism to be prepared to react to emergencies when they arose, and recommendation 3, on the leadership role of the Office in the implementation by the humanitarian system of the transformative agenda. Delegations noted and underlined their support for the Office's work, encouraging the Office to consider the conclusions of the review and the preliminary indications of the positive outcomes resulting from the implementation of the recommendations as an incentive for continued progress.

478. Further details were sought on the impact of and lessons learned from the implementation of the recommendations on the timeliness and effectiveness of humanitarian response, in the light of the multiple competing humanitarian crises.

479. Referring to the World Humanitarian Summit, held in Istanbul, Turkey, in May 2016, clarification was sought as to how the Office would implement the outcomes, with a delegation reiterating its intentions regarding the transformative agenda and the "grand bargain". At the same time, a delegation, expressing support for the deadlines for the recommendations and reporting on compliance, indicated that the results of the Summit were a collection of voluntary obligations and that the outcome had not been agreed upon through an intergovernmental process.

480. Further clarification was sought from the Office regarding the operating definitions of such terms as "emergency", "crisis" and "protracted crises", and how its mandate was related to those definitions.

### **Conclusions and recommendations**

**481. The Committee decided to defer consideration of the report of the Office of Internal Oversight Services on the triennial review of the implementation of recommendations on the programme evaluation of the Office for the Coordination of Humanitarian Affairs (E/AC.51/2016/3) to its fifty-seventh session.**

### **Report of the Office of Internal Oversight Services on the triennial review of the implementation of recommendations on the programme evaluation of the United Nations Office on Drugs and Crime**

482. At its 4th meeting, on 1 June 2016, the Committee considered the report of the Office of Internal Oversight Services on the triennial review of the implementation of recommendations on the programme evaluation of the United Nations Office on Drugs and Crime (E/AC.51/2016/4).

483. The Assistant Secretary-General for Internal Oversight Services introduced the report and, together with representatives of the United Nations Office on Drugs and

Crime (UNODC), responded to questions raised during its consideration by the Committee.

### **Discussion**

484. Delegations expressed appreciation for the comprehensive nature of the report, welcomed its recommendations as a useful tool to improve the effectiveness of UNODC and agreed with the assessment that all but one of the five recommendations had been implemented.

485. Clarification was sought by a delegation regarding a statement made by the Assistant Secretary-General for Internal Oversight Services, highlighting that it was still too early to gauge the full effects of the implementation of the four recommendations, but that there were early indications of positive outcomes. Satisfaction was expressed that OIOS was taking into account that it was problematic to assess the impact of recommendations only recently implemented.

486. With regard to recommendation 1, by which UNODC had been required to fully integrate its functional areas and align its thematic and geographic programmes, a delegation expressed agreement that progress had been made and looked forward to learning more about the issue.

487. A view was expressed on the non-implementation of recommendation 2, with UNODC encouraged to implement the recommendation to operationalize an integrated knowledge management strategy. The UNODC Independent Evaluation Unit was applauded for deploying an online database for tracking the implementation of evaluation recommendations. It was stressed that those efforts, in addition to initiatives on results-based management, programme planning and results reporting, should be undertaken within existing budgetary and organizational resources.

488. In relation to recommendation 3, by which UNODC had been requested to improve its functions for guidance and support to programme planning, monitoring and results reporting, the view was expressed that improvements could be made within existing frameworks and should not be undertaken at the expense of field resources.

489. Regarding recommendation 4, on the fundraising strategy of UNODC with focus on reducing the earmarking of extrabudgetary contributions, the efforts of UNODC in developing its fundraising strategy by improving advocacy and awareness-raising were recognized. The importance of general-purpose funds in that context was noted, while at the same time the imperative of keeping project and administrative costs as low as possible was highlighted.

### **Conclusions and recommendations**

**490. The Committee expressed its appreciation to OIOS for the triennial review of the implementation of recommendations made by the Committee at its fifty-third session on the programme evaluation of UNODC.**

**491. The Committee agreed with the conclusion of OIOS that UNODC had implemented four of the five recommendations made by the Committee at its fifty-third session.**

492. The Committee recommended that the General Assembly encourage UNODC to continue to focus on translating its corporate vision through fully integrating its functional areas and aligning its thematic and geographic programmes, to continue to reinforce the importance of results-based management by improving its functions for guidance and support to programme planning, monitoring and results reporting, to continue to implement its fundraising strategy with special focus on reducing the earmarking of extrabudgetary contributions, and to make effective use of the mechanism that it had developed to ensure formal, systematic tracking of organizational actions that it took in response to evaluation recommendations.

493. The Committee recommended that the General Assembly encourage UNODC to continue to look for options to implement the Committee's recommendation on operationalizing an integrated knowledge management strategy through further efforts undertaken within existing resources.

494. The Committee expressed its appreciation for the efforts of UNODC to implement its recommendations and recommended that the General Assembly encourage UNODC to continue to focus on its key strengths and unique contributions, in particular providing technical assistance and carrying out research and analysis on drug and crime issues.

495. The Committee expressed its confidence that continued emphasis on implementing its recommendations regarding reform at the headquarters of UNODC would not disrupt or adversely affect the quality of programmes undertaken by UNODC in the field.

## Chapter III

### Coordination questions

#### A. Annual overview report of the United Nations System Chief Executives Board for Coordination for 2015

496. At its 3rd meeting, on 31 May 2016, the Committee considered the annual overview report of the United Nations System Chief Executives Board for Coordination for 2015 (E/2016/56).

497. The Acting Secretary of the United Nations System Chief Executives Board for Coordination (CEB) and Director of the secretariat of CEB introduced the report and responded to questions raised during the Committee's consideration of the report.

#### Discussion

498. Delegations welcomed the report, expressing appreciation for its quality, precision and thoroughness. Several delegations noted the important contribution of CEB in coordinating the work of the United Nations system, including in implementing administrative and management initiatives. The Board's role was seen as vital to avoiding duplication and to strengthening programme effectiveness. More detail on the Board's efforts to publicize its work and enhance transparency was sought.

499. There was strong agreement on the need to ensure that the work of CEB continued to be aligned with Member State priorities and guided by intergovernmental mandates. In that context, concern was expressed that CEB was undertaking initiatives for which no intergovernmental mandate existed, and it was stressed that any initiative must be presented to the relevant governing bodies of the United Nations system before being implemented (for example, in the area of procurement). It was stressed that each organization had its own rules and procedures which needed to be adhered to. Another delegation expressed its confidence that CEB was operating within the framework of mandates provided by Member States. In particular, it was recognized that CEB had both the mandate and the responsibility to show initiative and creativity in looking for ways to maximize coherence and efficiency, and the flexible approach through which CEB had carried out its work to date was welcomed. In addition, it was noted that the capacity to take initiative was crucial, and CEB was encouraged to be proactive in improving the efficiency and coordination of the United Nations system.

500. The Board's important role in supporting the implementation of the 2030 Agenda for Sustainable Development was highlighted, in particular to ensure the maximum efficiency and coherence of the system, to avoid overlap and to make sure that each entity contributed effectively within its own mandate to the achievement of the 2030 Agenda. Referring to information provided in the report that CEB, in 2015, had taken steps towards supporting Member States in the transition to and implementation of the 2030 Agenda and enhancing policy coherence in the United Nations system, it was highlighted that implementation had not yet begun in 2015 and that CEB seemed to have taken decisions on matters not yet discussed by Member States. The view was expressed that CEB should take an active, leading role in strengthening system-wide coherence and integrated programmatic



coordination in supporting the implementation of the 2030 Agenda and should avoid a piecemeal approach. Noting the lessons that had been learned from the CEB review of implementation of the Millennium Development Goals at the country level, a delegation expressed its expectation that a flexible and integrated approach to supporting the 2030 Agenda that capitalized on the diversity and specialized strengths of individual organizations of the United Nations system would be pursued.

501. As the annual overview report covered activities in 2015 only, the Acting Secretary was requested to provide an update on CEB activities carried out so far in 2016 towards ensuring coherence of the United Nations system in support of the Sustainable Development Goals. Welcoming the commitment of CEB to respecting national ownership of the 2030 Agenda, a delegation enquired about the form of support that the United Nations system was providing to countries that requested assistance in integrating the Sustainable Development Goals in national policies.

502. Questions were raised about the focus of the work of the High-level Committee on Programmes in 2015 with regard to supporting Member States in the transition to and implementation of an integrated and transformative sustainable development agenda, namely on inequality, human rights, preventing conflict and promoting peaceful, just and inclusive societies. In that context, it was emphasized that the 2030 Agenda for Sustainable Development took a broader approach and that all Goals needed to be considered by CEB as part of the integrated, indivisible and balanced Agenda. Several delegations stressed the need for a balanced approach and stressed that CEB needed to implement the will of Member States as provided in the mandate. Reassurances were sought that the Board was making efforts to support the implementation of the 2030 Agenda in full. Highlighting the mandate in the 2030 Agenda recognizing that eradicating poverty in all its forms and dimensions, including extreme poverty, was the greatest global challenge and an indispensable requirement for sustainable development, a delegation observed that the annual overview report did not give the impression that poverty reduction had been addressed by CEB in robust terms. Another delegation expressly stated that it had no difficulty with the issues addressed by the High-level Committee on Programmes.

503. One delegation stated that it took note with interest of paragraph 26 of the report, in which it was stated that the Board had held a discussion on lessons learned from the initiative to accelerate the achievement of the Millennium Development Goals that could be applied in the context of supporting implementation of the 2030 Agenda for Sustainable Development, and particularly that the Board agreed, in pursuing the Sustainable Development Goals, on the necessity to take a similarly flexible and integrated approach that capitalized on the diversity and specialized strengths of individual organizations of the United Nations system. That delegation stressed that it expected CEB to take an active role in leading in an integrated approach towards the implementation of a cross-programme and cross-entity agenda, including the 2030 Agenda, by identifying where the activities and related capacities had already been built into the Organization, particularly those that had been devoted to support for the Millennium Development Goals, and by building on them, while avoiding a piecemeal approach or requesting resources in bulk without examining the existing capacities.

504. A number of comments and questions were raised in relation to United Nations conferences and summits. Specifically, questions were raised about the role of CEB

in the preparation of and follow-up to the third International Conference on Financing for Development, which was seen as an important policy framework to finance the Sustainable Development Goals. Disappointment was expressed at the lack of analysis and information provided on the matter in the report compared with other intergovernmental processes, such as the twenty-first session of the Conference of the Parties to the United Nations Framework Convention on Climate Change and the 2030 Agenda for Sustainable Development. Appreciation was expressed for the fact that indigenous peoples' issues were visible in the Board's work through the support of CEB for the system-wide action plan to ensure a coherent approach to achieving the ends of the United Nations Declaration on the Rights of Indigenous Peoples. The Board was also thanked for the important work done at the twenty-first meeting of the Conference of the Parties and its contribution to the successful outcome of the United Nations Climate Change Conference. Clarification was sought as to whether there had been any activities undertaken by CEB in 2015 to commemorate the twentieth anniversary of the Beijing Declaration and Platform for Action.

505. Several delegations expressed their support for the work of the High-level Committee on Management in identifying opportunities for efficiencies and eliminating duplication across the United Nations system through greater collaboration on management issues. The view was expressed that CEB was uniquely well placed to promote and work through administrative and management reform ideas that could be replicated throughout the system. A delegation welcomed how that had been done to date and encouraged further reporting on such initiatives in the future. The positive contribution that CEB made through the Human Resources Network of the High-level Committee on Management towards coordinating United Nations system input to the comprehensive review by the International Civil Service Commission (ICSC) of the United Nations common system compensation package for staff in the Professional and higher categories was noted.

506. Comments were expressed regarding the activities related to system-wide procurement. Some delegations welcomed the initiatives that had been pursued under the auspices of CEB and expressed satisfaction at seeing the number of vendors from developing countries and countries with economies in transition increase. At the same time, enquiry was made about the mandate for various activities in that area, including the long-term agreements and enhanced collaboration in the area of procurement, and it was stressed that procurement initiatives should fully respect the rules and procedures of each entity and needed to be reviewed and considered by Member States. Clarification was sought as to whether the number of registered vendors from developing countries and countries in transition was the only indicator of an increase in procurement activity. Information was also sought on the overall percentage of vendors from developing countries and countries with economies in transition in the total volume of procurement in the United Nations system. Statistics on that, as well as elaboration on the nature of goods and services that they provided, were requested. There was also an enquiry as to whether procurement documents were published in French to afford vendors from francophone countries the same ability to access procurement opportunities.

507. With respect to other activities carried out by the High-level Committee on Management, more information on common banking agreements was requested,

including the source of the mandate to conclude such agreements and details on their substance.

508. A delegation also queried whether the United Nations system data catalogue was available in multiple languages. Expanding on the point, questions were raised concerning what activities were being carried out under the auspices of CEB to promote multilingualism across the United Nations system and whether there were active focal points within the organizations. It was noted that the issue was particularly pertinent to recruitment, and in that context it was recalled that some ICSC members had encouraged organizations to recognize language proficiency through performance evaluation systems.

509. A number of questions were raised about the activities of the United Nations Development Group. Citing the compilation of good practices on South-South and triangular cooperation as an important and interesting initiative, a delegation queried when it would become available and whether it would be shared with United Nations resident coordinators, as well as with national Governments. An update on the Joint Operations Facility in Brazil, including any benefits that it had delivered, was sought. More detail was also requested on the partnership between the United Nations and the World Bank in fragile and conflict-affected countries, including the source of the mandate.

#### **Conclusions and recommendations**

510. **The Committee recommended that the General Assembly take note of the annual overview report of the United Nations System Chief Executives Board for Coordination for 2015 (E/2016/56).**

### **B. United Nations system support for the New Partnership for Africa's Development**

511. At its 9th meeting, on 3 June 2016, the Committee considered the report of the Secretary-General on United Nations system support for the New Partnership for Africa's Development (E/AC.51/2016/5).

512. The Under-Secretary-General and Special Adviser on Africa introduced the report and responded to queries raised during the Committee's consideration of the report.

#### **Discussion**

513. Delegations expressed appreciation to and support for the Office of the Special Adviser on Africa and commended the Special Adviser on the comprehensiveness of the report and the details provided therein.

514. Delegations expressed support for the work of the Office in strengthening the coherence, coordination and effectiveness of the support provided by the United Nations system to the New Partnership for Africa's Development (NEPAD), including in the context of the constant and transformative changes taking place both in Africa and globally.

515. Delegations encouraged continued efforts in support of NEPAD and Africa in the areas of socioeconomic development, peace and security, human rights, infrastructure development, agriculture and food security, industry, trade and market access, good governance, gender equality and women's empowerment, environment, population and urbanization, social and human development, and the fight against terrorism and violent extremism. Moreover, it was noted that Africa remained high on the list of priorities for the period 2018-2019 in the plan outline.

516. Delegations reiterated the need to continue to provide support to African Member States, the African Union and the African regional economic communities in the implementation of the 2030 Agenda for Sustainable Development, the Addis Ababa Action Agenda and the Paris Agreement. Clarification was sought regarding the challenges faced by the Office in its collaboration with the African Union, the African Development Bank and the African regional economic communities.

517. Delegations emphasized the importance of bilateral, triangular, multilateral and South-South cooperation, such as the Tokyo International Conference on African Development process, among other partnerships, in mobilizing resources and supporting the implementation of NEPAD and Africa's development. Support was expressed for the Johannesburg Summit of the Forum on China-Africa Cooperation and its outcomes.

518. Clarification was sought regarding the United Nations monitoring mechanism to review commitments made towards Africa's development by African countries and their development partners, in particular the status of the second biennial report and when it would be published. Delegations emphasized that implementation of the mandate related to the monitoring mechanism also required the strengthened capacity of the Office. In that regard, delegations noted with concern the continued delay in recruitment of the approved capacities in the Office and stressed the need for the Office to take immediate action to recruit all the approved capacities without further delay.

519. Delegations emphasized the importance of enhanced United Nations system coordination in the implementation of the Programme for Infrastructure Development in Africa and urged that the newly established Global Infrastructure Forum be aligned with the implementation of the 2030 Agenda for Sustainable Development and incorporated in the work of the Office and the Regional Coordination Mechanism.

520. Clarification was sought regarding the compatibility, coherence and synergies existing between the 2030 Agenda for Sustainable Development and Agenda 2063 and its first 10-year implementation plan, adopted by the African Union, notably the enhancement of the synergies and complementarities between the global and regional frameworks, as well as the facilitation of the mainstreaming, domestication and implementation of all the development frameworks in Africa.

521. Clarification was also sought regarding the reference made in the report to the African Union's Year of Human Rights with a Particular Focus on the Rights of Women, notably the conclusion that the United Nations system should strengthen its coordination and enhance its support for the acceleration of the implementation of all commitments relating to gender equality, the empowerment of women and the protection of the rights of women. The query raised by a delegation was focused on that aspect only, not on the treatment of all human rights aspects equally.

522. Moreover, clarification was sought regarding the role of the Office in conflict and peace mediation and conflict prevention in African countries such as Burundi and Guinea-Bissau, and interventions in mobilizing support from the United Nations system and bilateral development partners. Clarification was also sought on the role of the Office in supporting United Nations-African Union peace and security cooperation, notably with regard to mobilizing international support for the African Union Mission in Somalia and addressing the deteriorating situation in Burundi.

523. While noting and welcoming the partnership on Africa's integration and development agenda for 2017-2027, a successor programme to the Ten-Year Capacity-Building Programme for the African Union, which would expire in December 2016, delegations also noted the challenges faced by the United Nations in providing support to the African Union and its NEPAD programme owing to the lack of dedicated financial resources for the Regional Coordination Mechanism-Africa clusters and for the implementation of the partnership.

524. Delegations expressed concern over the lack of resources and funding in support of implementation of the global and regional development frameworks in Africa.

525. Delegations noted the high level of implementation and achievements of programme 15, Economic and social development in Africa, in the programme performance report for the period 2014-2015 and sought clarification regarding lessons learned and challenges leading to such performance. Clarification was also sought regarding the linkages between the indicators of achievement of the strategic framework of programme 9, United Nations support for the New Partnership for Africa's Development, and the findings contained in document [E/AC.51/2016/5](#).

#### **Conclusions and recommendations**

**526. The Committee welcomed the report of the Secretary-General on United Nations system support for the New Partnership for Africa's Development (E/AC.51/2016/5) and recommended that the General Assembly endorse the conclusions and recommendations contained in paragraphs 112 to 121 of the report.**

**527. The Committee recommended that the General Assembly request the Secretary-General to continue to include, in his future reports, detailed information relating to the possible outcomes of the achievements of NEPAD targets.**

**528. The Committee recommended that the General Assembly reiterate its request to the organizations of the United Nations system to continue to promote greater coherence in their work in support of NEPAD, on the basis of the agreed clusters of the Regional Coordination Mechanism for Africa, and called upon the United Nations system to continue to mainstream the special needs of Africa in all its normative and operational activities, including the financing of programmes and projects, resource mobilization and humanitarian assistance.**

**529. The Committee recommended that the General Assembly request the organizations of the United Nations system to continue to coordinate closely with the NEPAD Planning and Coordinating Agency, as the technical body of the African Union, and other structures of the African Union Commission and**

the Partnership in order to support strategic plans of the African Union Commission and the 10-year implementation plan for Agenda 2063.

530. The Committee recommended that the General Assembly request the United Nations system to continue to strengthen its support for the implementation of the NEPAD strategic plans and programmes in the context of the Addis Ababa Action Agenda, the 2030 Agenda for Sustainable Development and the Paris Agreement.

531. The Committee recommended that the General Assembly emphasize the need for the organizations of the United Nations system and intergovernmental bodies to continue to take into consideration the views, comments and/or input of regional and subregional organizations, including the African Union, in their policy formulations and decision-making, mainly in the areas of mediation, conflict prevention and peace and security, in accordance with the Charter of the United Nations and in full respect of the principles of ownership, impartiality and consent of the parties.

532. The Committee recommended that the General Assembly request the Secretary-General to ensure that activities under the United Nations system support for NEPAD in the areas of mediation and conflict prevention are harmonized and take into account existing mechanisms in the region and subregion, with a view to avoiding duplication and overlap, in accordance with the Charter and in full respect of the principles of ownership, impartiality and consent of the parties.

533. The Committee recommended that the reports of the Secretary-General on NEPAD continue to include information not only on seminars, workshops and meetings but also on other tangible actions and results in respect of United Nations system support for projects of the Partnership throughout Africa, while stressing that future reports should further enhance the focus on the impact, in both quantitative and qualitative terms, of the activities implemented by entities of the United Nations system in support of the Partnership, with regard to the resources.

534. The Committee commended the Office of the Special Adviser on Africa and recommended that the General Assembly request the Secretary-General to ensure that future reports on NEPAD continue to include information on the activities undertaken by the Office in the areas of advocacy and analytical work, coherence and coordination and facilitation of intergovernmental deliberations relating to the provision of support by the United Nations system to the NEPAD agenda.

535. The Committee recommended that the General Assembly request the Secretary-General, in the context of his report on NEPAD, to include information on the activities undertaken to provide support to countries to address concerns regarding the protection of women and children, including from sexual violence.

536. The Committee emphasized the need for United Nations entities to continue their efforts in support of the region to address new challenges relating to governance, extremism and terrorism, and those faced by young people, and recommended that the Secretary-General include information in that regard in his report.

537. The Committee recognized the important role played by the development of hard infrastructure in Africa, in particular energy, railways and highways, and recommended that the General Assembly reiterate its request to the Secretary-General to intensify his efforts to mobilize United Nations system support in that area, in particular for the initiatives of the regional economic communities.

538. The Committee emphasized the need for the continued implementation of activities relating to the monitoring mechanism and recommended that the General Assembly request the Secretary-General to ensure that future reports on NEPAD continue to provide information in that regard.

539. The Committee noted with concern the continued delay in the recruitment of personnel to implement the mandates related to the monitoring mechanism and recommended that the General Assembly request the Secretary-General to take appropriate measures to ensure that all approved capacity in the Office of the Special Adviser on Africa is recruited as a matter of priority and without further delay so as to avoid a negative impact on mandate delivery.

## Chapter IV

### Report(s) of the Joint Inspection Unit

#### Analysis of the evaluation function in the United Nations system

540. At its 7th meeting, on 2 June 2016, the Committee considered the report of the Joint Inspection Unit entitled “Analysis of the evaluation function in the United Nations system” (see [A/70/686](#)) and the comments of the Secretary-General and those of the United Nations System Chief Executives Board for Coordination (CEB) thereon (see [A/70/686/Add.1](#)).

541. An inspector of the Unit, Sukai Prom-Jackson, introduced the report of the Unit and responded to queries raised during its consideration by the Committee. A representative of the CEB secretariat introduced the report containing the comments of the Secretary-General and CEB and responded to queries raised.

#### Discussion

542. Appreciation was expressed for the work of the Unit as the sole independent, external oversight body of the United Nations system. The Unit was encouraged to continue to submit reports within the mandate of the Committee for its consideration. At the same time, it was stressed that the Secretary-General must implement all of the Unit’s recommendations that had been approved by the General Assembly or relevant governing bodies and that detailed explanations must be given in cases in which their implementation had been delayed.

543. Appreciation was also expressed for the report of the Unit. Several delegations welcomed, in particular, its critical and frank nature. Its comprehensiveness was welcomed, notwithstanding the fact that it did not include an analysis of the embedded evaluation functions of the Secretariat departments or the regional commissions that had been addressed in a recent evaluation study conducted by the Secretariat. Overall, delegations expressed support for the recommendations contained in the report and looked forward to discussing them in detail.

544. Several statements were made emphasizing the need to continuously enhance and develop the Organization’s evaluation function so as to allow it to achieve its objectives and account for its success. Similarly, calls were made to strengthen the work of the Unit in the area of evaluation, and information was sought on what Member States could do to facilitate such a process. Furthermore, the views of the Unit were sought with regard to which measures could be taken by organizations at the bottom of the quality grading structure to address their issues.

545. Concern was expressed at the finding that, in developing their evaluation functions, organizations had focused on responding to demands for accountability and had not fully addressed other important elements, such as developing a culture of evaluation and using evaluation as a learning instrument. In that regard, delegations stressed the need for a balance between accountability and the other elements.

546. Reference was made to the finding that the level of commitment was not commensurate with the increased importance of and demand for the evaluation function. The view was expressed that the report appeared to suggest that the evaluation function had not been taken seriously enough across the United Nations



system. The Committee's previous recommendation on the matter was recalled, including that there continued to exist major obstacles to strengthening the evaluation functions and that it was necessary for Secretariat entities to allocate appropriate resources to evaluation activity and to ensure that staff working on evaluations possessed the necessary competencies.

547. Several questions were raised about the level of resources dedicated to the evaluation function, including on the level of resources required to enhance the capacity of the Unit to carry out the function. While several delegations emphasized the need to invest additional resources in the function, others referred to budgetary constraints and stressed that a detailed cost-benefit analysis must be undertaken on a case-by-case basis. It was also suggested that the function be financed within existing resources, with the argument that it paid to devote resources to evaluation in the light of the expected learning and savings. In that regard, information was sought on whether best practices existed.

548. A doubt was expressed at the suggestion that a lack of resources was the main challenge in the development of the evaluation function. Citing data provided in the report on the level of development of the function and the expenditure on evaluation, a delegation stressed that there appeared to be no correlation between the two. Clarification was sought on specific figures provided in the report, including the level of funding of the function as a percentage of organizational expenditure and the rationale for 3 per cent being referred to as desirable.

549. Several delegations stressed the importance of the independence of the evaluation function, including the appointment, tenure, diversity and professional educational background of heads of evaluation units. With regard to recruitment, it was indicated that no reference was made in the report to reducing discrepancies in gender. Further information was requested on the impact of 85 per cent of evaluation heads in the 24 participating organizations of the Unit being from developed countries, 75 per cent of whom were men and 38 per cent auditors.

550. With regard to the finding that the use of evaluation reports for their intended purposes was consistently low for most organizations, information was sought on how that situation could be addressed and how the overall usefulness of evaluations could be increased.

551. Calls were made to strengthen decentralized evaluation functions and foster a culture of evaluation. In that regard, delegations stressed that all decentralized evaluations must be reported in the organizational annual report on evaluation to highlight the knowledge assets of the United Nations and the broad staff involvement in building the learning and evaluation culture. Information was sought on whether lessons learned had been shared among the executive heads. The importance of the close collaboration of senior leadership with the United Nations Evaluation Group was stressed in that regard.

552. A delegation sought clarification regarding the comments of the Secretary-General and those of CEB on the report of the Unit, whereby the organizations noted that some of the recommendations that pertained to decentralized evaluation work might present challenges for large, field-based organizations with complex mandates. In particular, greater clarity was sought with regard to the nature of the specific challenges.

553. A question was raised on how feedback expressed by the organizations had been taken into account in the implementation of the recommendations. Furthermore, clarification was sought as to the possible next steps and follow-up to the report of the Unit.

**Conclusions and recommendations**

554. **The Committee decided to defer consideration of the report of the Joint Inspection Unit entitled “Analysis of the evaluation function in the United Nations system” (see [A/70/686](#)) and the comments of the Secretary-General and those of CEB thereon (see [A/70/686/Add.1](#)) to its fifty-seventh session.**

## Chapter V

### Provisional agenda for the fifty-seventh session of the Committee

555. In accordance with paragraph 2 (e) of Economic and Social Council resolution 1979/41 and paragraph 2 of General Assembly resolution 34/50, the Committee shall submit to the Council and to the Assembly, for their review, the provisional agenda for its fifty-seventh session, together with the required documentation.

556. In its decision 1983/163, the Economic and Social Council requested the Secretary-General to bring to the attention of intergovernmental and expert bodies, before decisions were adopted, any request for documentation that exceeded the ability of the Secretariat to prepare and process on time and within its approved resources, and to draw the attention of intergovernmental bodies to areas where duplication of documentation was likely to occur and/or where opportunities for integrating or consolidating documents that dealt with related or similar themes might exist, with a view to rationalizing documentation.

557. The draft provisional agenda for the fifty-seventh session of the Committee is set out below. It has been prepared on the basis of existing legislative mandates and on the understanding that it would be updated prior to the beginning of the session, as necessary, to reflect additional mandates.

### Draft provisional agenda for the fifty-seventh session of the Committee

1. Election of officers.
2. Adoption of the agenda and organization of work.
3. Programme questions:
  - (a) Proposed programme budget for the biennium 2018-2019 (in accordance with General Assembly resolutions 58/269 and 62/224);

#### Documentation

Relevant fascicles of the proposed programme budget for the biennium 2018-2019 (in accordance with General Assembly resolutions 58/269 and 62/224)

Report of the Secretary-General on proposed revisions to article VI of and the annex to the Regulations and Rules Governing Programme Planning, the Programme Aspects of the Budget, the Monitoring of Implementation and the Methods of Evaluation (General Assembly resolution 70/8)

- (b) Evaluation.

**Documentation**

Report of the Office of Internal Oversight Services on strengthening the role of evaluation and the application of evaluation findings on programme design, delivery and policy directives (General Assembly resolution 62/224)

Report of the Office of Internal Oversight Services on programme evaluation of the Department of Political Affairs (General Assembly resolution 70/8)

Report of the Office of Internal Oversight Services on programme evaluation of the Economic Commission for Europe (General Assembly resolution 70/8)

Report of the Office of Internal Oversight Services on programme evaluation of the Economic and Social Commission for Western Asia (General Assembly resolution 70/8)

Report of the Office of Internal Oversight Services on programme evaluation of the Office for the Coordination of Humanitarian Affairs (General Assembly resolution 70/8)

Report of the Office of Internal Oversight Services on programme evaluation of the Office of the United Nations High Commissioner for Human Rights (General Assembly resolution 70/8)

Report of the Office of Internal Oversight Services on programme evaluation of the United Nations Relief and Works Agency for Palestine Refugees in the Near East (General Assembly resolution 70/8)

Report of the Office of Internal Oversight Services on programme evaluation of the Office of the United Nations High Commissioner for Refugees for 2016 (General Assembly resolution 70/8)

Report of the Office of Internal Oversight Services on programme evaluation of the Office of the United Nations High Commissioner for Refugees for 2017 (General Assembly resolution 70/8)

Report of the Office of Internal Oversight Services on programme evaluation of the substantive support and programme components of the Executive Office of the Secretary-General (General Assembly resolution 70/8)

Report of the Office of Internal Oversight Services on the thematic evaluation of the work of the regional commissions (General Assembly resolution 70/8)

4. Coordination questions:
  - (a) Report of the United Nations System Chief Executives Board for Coordination;

**Documentation**

Annual overview report of the United Nations System Chief Executives Board for Coordination for 2016 (Economic and Social Council resolution 2008 (LX))

- (b) New Partnership for Africa's Development.

**Documentation**

Report of the Secretary-General on United Nations system support for the New Partnership for Africa's Development (General Assembly resolution 59/275)

5. Report(s) of the Joint Inspection Unit.
6. Provisional agenda for the fifty-eighth session.
7. Adoption of the report of the Committee on its fifty-seventh session.

## Annex

### List of documents before the Committee at its fifty-sixth session

#### Proposed strategic framework for the period 2018-2019

A/71/6 (Part one)	Part one: plan outline (General Assembly resolutions 59/275, 61/235, 62/224, 63/247, 67/236 and 69/17)
A/71/6 (Prog. 1)	General Assembly and Economic and Social Council affairs and conference management
A/71/6 (Prog. 2) and Corr.1	Political affairs
A/71/6 (Prog. 3) and Corr.1-3	Disarmament
A/71/6 (Prog. 4)	Peacekeeping operations
A/71/6 (Prog. 5)	Peaceful uses of outer space
A/71/6 (Prog. 6) and Corr.1 and 2	Legal affairs
A/71/6 (Prog. 7)	Economic and social affairs
A/71/6 (Prog. 8)	Least developed countries, landlocked developing countries and small island developing States
A/71/6 (Prog. 9)	United Nations support for the New Partnership for Africa's Development
A/71/6 (Prog. 10)	Trade and development
A/71/6 (Prog. 11)	Environment
A/71/6 (Prog. 12)	Human settlements
A/71/6 (Prog. 13) and Corr.1	International drug control, crime and terrorism prevention and criminal justice
A/71/6 (Prog. 14)	Gender equality and empowerment of women
A/71/6 (Prog. 15)	Economic and social development in Africa
A/71/6 (Prog. 16)	Economic and social development in Asia and the Pacific
A/71/6 (Prog. 17)	Economic development in Europe
A/71/6 (Prog. 18)	Economic and social development in Latin America and the Caribbean
A/71/6 (Prog. 19)	Economic and social development in Western Asia
A/71/6 (Prog. 20)	Human rights
A/71/6 (Prog. 21)	International protection, durable solutions and assistance to refugees
A/71/6 (Prog. 22)	Palestine refugees

<a href="#">A/71/6 (Prog. 23)</a>	Humanitarian assistance
<a href="#">A/71/6 (Prog. 24)</a>	Public information
<a href="#">A/71/6 (Prog. 25)/Rev.1</a>	Management and support services
<a href="#">A/71/6 (Prog. 26)</a>	Internal oversight
<a href="#">A/71/6 (Prog. 27) and Corr.1</a>	Jointly financed activities
<a href="#">A/71/6 (Prog. 28)</a>	Safety and security
<b>Other documents</b>	
<a href="#">A/70/686</a>	Note by the Secretary-General transmitting the report of the Joint Inspection Unit entitled “Analysis of the evaluation function in the United Nations system”
<a href="#">A/70/686/Add.1</a>	Note by the Secretary-General transmitting his comments and those of the United Nations System Chief Executives Board for Coordination on the report of the Joint Inspection Unit entitled “Analysis of the evaluation function in the United Nations system”
<a href="#">A/71/75</a>	Report of the Secretary-General on the programme performance of the United Nations for the biennium 2014-2015
<a href="#">A/71/85</a>	Report of the Secretary-General on consolidated changes to the biennial programme plan as reflected in the programme budget for the biennium 2016-2017
<a href="#">E/2016/56</a>	Annual overview report of the United Nations System Chief Executives Board for Coordination for 2015 (Economic and Social Council resolution 2008 (LX))
<a href="#">E/AC.51/2016/1</a>	Annotated provisional agenda
<a href="#">E/AC.51/2016/2</a>	Report of the Office of Internal Oversight Services on the triennial review of the implementation of recommendations made by the Committee for Programme and Coordination at its fifty-third session on the programme evaluation of the United Nations Environment Programme
<a href="#">E/AC.51/2016/3</a>	Report of the Office of Internal Oversight Services on the triennial review of the implementation of recommendations made by the Committee for Programme and Coordination at its fifty-third session on the programme evaluation of the Office for the Coordination of Humanitarian Affairs
<a href="#">E/AC.51/2016/4</a>	Report of the Office of Internal Oversight Services on the triennial review of the implementation of recommendations made by the Committee for Programme and Coordination at its fifty-third session on the programme evaluation of the United Nations Office on Drugs and Crime

<a href="#">E/AC.51/2016/5</a>	Report of the Secretary-General on United Nations system support for the New Partnership for Africa's Development (General Assembly resolution 59/275)
<a href="#">E/AC.51/2016/L.1/Rev.1</a>	Note by the Secretariat on the status of documentation
<a href="#">E/AC.51/2016/L.2</a>	Note by the Secretariat on the reports of the Joint Inspection Unit
<a href="#">E/AC.51/2016/L.3</a>	Note by the Secretariat on the draft provisional agenda and documentation for the fifty-seventh session of the Committee (Economic and Social Council resolution 1894 (LVII))
<a href="#">E/AC.51/2016/L.4</a> and Add.1-37	Draft report of the Committee
<a href="#">E/AC.51/2016/CRP.1/Rev.1</a>	Note by the Secretariat on the proposed strategic framework for the period 2018-2019: review of part two: biennial programme plan, by sectoral, functional and regional bodies

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